MOUNT ISA CITY COUNCIL
Budgeted Income Statement
For the year ended 30 June 2020

|  | FORECAST |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |
| Rates and Charges |  |  |  |  |  |  |  |  |  |  |
| General Rates |  | 15,050,000 | 15,577,000 | 16,122,000 | 16,686,000 | 17,270,000 | 17,874,000 | 18,500,000 | 19,148,000 | 19,818,000 | 20,512,000 |
| Water Access Charges | 10,200,000 | 10,557,000 | 10,926,000 | 11,308,000 | 11,704,000 | 12,114,000 | 12,538,000 | 12,977,000 | 13,431,000 | 13,901,000 |
| Water Consumption Charges | 5,829,000 | 6,033,000 | 6,244,000 | 6,463,000 | 6,689,000 | 6,923,000 | 7,165,000 | 7,416,000 | 7,676,000 | 7,945,000 |
| Sewerage Rates | 7,197,000 | 7,449,000 | 7,710,000 | 7,980,000 | 8,259,000 | 8,548,000 | 8,847,000 | 9,157,000 | 9,477,000 | 9,809,000 |
| Garbage Rates | 3,913,000 | 4,050,000 | 4,192,000 | 4,339,000 | 4,491,000 | 4,648,000 | 4,811,000 | 4,979,000 | 5,153,000 | 5,333,000 |
| Environment Levy | 418,000 | 433,000 | 448,000 | 464,000 | 480,000 | 497,000 | 514,000 | 532,000 | 551,000 | 570,000 |
| less: Concessions | $(124,000)$ | $(128,000)$ | $(132,000)$ | $(137,000)$ | $(142,000)$ | $(147,000)$ | $(152,000)$ | $(157,000)$ | $(162,000)$ | $(168,000)$ |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Fees and Charges | 3,507,000 | 3,647,000 | 3,793,000 | 3,945,000 | 4,138,000 | 4,269,000 | 4,440,000 | 4,618,000 | 4,803,000 | 4,995,000 |
| Recoverable Works | 6,500,000 | 6,760,000 | 7,030,000 | 7,311,000 | 7,603,000 | 7,907,000 | 8,223,000 | 8,552,000 | 8,894,000 | 9,250,000 |
| Interest | 1,425,000 | 1,451,000 | 1,235,000 | 1,201,000 | 1,032,000 | 886,000 | 792,000 | 716,000 | 613,000 | 672,000 |
| Grants and Subsides | 6,761,000 | 6,930,000 | 7,103,000 | 7,281,000 | 7,463,000 | 7,650,000 | 7,841,000 | 8,037,000 | 8,238,000 | 8,444,000 |
| Other | 6,081,000 | 6,324,000 | 6,577,000 | 6,840,000 | 7,114,000 | 7,399,000 | 7,695,000 | 8,003,000 | 8,323,000 | 8,656,000 |
| Total Operating Revenues | 66,757,000 | 69,083,000 | 71,248,000 | 73,681,000 | 76,101,000 | 78,568,000 | 81,214,000 | 83,978,000 | 86,815,000 | 89,919,000 |
|  |  |  |  |  |  |  |  |  |  |  |
| Operating Expenditure |  |  |  |  |  |  |  |  |  |  |
| Corporate Governance | 3,211,000 | 3,307,000 | 3,406,000 | 3,508,000 | 3,613,000 | 3,721,000 | 3,833,000 | 3,948,000 | 4,066,000 | 4,188,000 |
| Administration Expenses | 5,319,000 | 5,479,000 | 5,643,000 | 5,812,000 | 5,986,000 | 6,166,000 | 6,351,000 | 6,542,000 | 6,738,000 | 6,940,000 |
| Community Service Costs | 7,142,000 | 7,356,000 | 7,577,000 | 7,804,000 | 8,038,000 | 8,279,000 | 8,527,000 | 8,783,000 | 9,046,000 | 9,317,000 |
| Technical Services / Roads | 5,750,000 | 5,923,000 | 6,101,000 | 6,284,000 | 6,473,000 | 6,667,000 | 6,867,000 | 7,073,000 | 7,285,000 | 7,504,000 |
| Water | 13,218,000 | 13,615,000 | 14,023,000 | 14,444,000 | 14,877,000 | 15,323,000 | 15,783,000 | 16,256,000 | 16,744,000 | 17,246,000 |
| Sewerage | 1,550,000 | 1,597,000 | 1,645,000 | 1,694,000 | 1,745,000 | 1,797,000 | 1,851,000 | 1,907,000 | 1,964,000 | 2,023,000 |
| Recoverable Works Costs | 6,425,000 | 5,746,000 | 5,976,000 | 6,214,000 | 6,463,000 | 6,721,000 | 6,990,000 | 7,269,000 | 7,560,000 | 7,863,000 |
| Environmental Costs | 9,329,000 | 9,609,000 | 9,897,000 | 10,194,000 | 10,500,000 | 10,815,000 | 11,139,000 | 11,473,000 | 11,817,000 | 12,172,000 |
| Finance Costs | 1,327,000 | 1,367,000 | 1,408,000 | 1,450,000 | 1,494,000 | 1,539,000 | 1,585,000 | 1,633,000 | 1,682,000 | 1,732,000 |
| Other Expenses | 2,028,000 | 2,089,000 | 2,152,000 | 2,217,000 | 2,284,000 | 2,353,000 | 2,424,000 | 2,497,000 | 2,572,000 | 2,649,000 |
| Depreciation | 13,172,000 | 13,572,000 | 13,994,000 | 14,405,000 | 14,872,000 | 15,383,000 | 15,861,000 | 16,394,000 | 16,938,000 | 17,516,000 |
|  | 68,471,000 | 69,660,000 | 71,822,000 | 74,026,000 | 76,345,000 | 78,764,000 | 81,211,000 | 83,775,000 | 86,412,000 | 89,150,000 |
|  |  |  |  |  |  |  |  |  |  |  |
| OPERATING RESULT | (1,714,000) | $(577,000)$ | $(574,000)$ | $(345,000)$ | $(244,000)$ | $(196,000)$ | 3,000 | 203,000 | 403,000 | 769,000 |
|  |  |  |  |  |  |  |  |  |  |  |
| Capital Items |  |  |  |  |  |  |  |  |  |  |
| Capital Grants and Subsidies | 14,288,000 | 4,500,000 | 4,750,000 | 4,625,000 | 5,250,000 | 5,750,000 | 5,375,000 | 6,000,000 | 6,125,000 | 6,500,000 |
| Developers Contributions | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
|  |  |  |  |  |  |  |  |  |  |  |
| INCR / (DECR) OPERATING CAPABILITY | 12,579,000 | 3,928,000 | 4,181,000 | 4,285,000 | 5,011,000 | 5,559,000 | 5,383,000 | 6,208,000 | 6,533,000 | 7,274,000 |

MOUNT ISA CITY COUNCIL

## Budgeted Balance Sheet

For the year ended 30 June 2020

|  | FORECAST |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | $27 / 28$ | 28/29 |
| Current Assets |  |  |  |  |  |  |  |  |  |  |
| Cash and Equivalents | 45,057,070 | 42,787,628 | 39,531,777 | 39,436,140 | 36,271,856 | 33,056,556 | 30,251,913 | 27,387,794 | 23,346,926 | 22,145,207 |
| Rate Receivables | 5,057,483 | 2,933,011 | 3,431,816 | 2,341,870 | 2,448,652 | 1,874,325 | 2,642,338 | 2,293,668 | 3,168,509 | 3,052,442 |
| Sundry Debtors | 2,737,784 | 4,584,589 | 4,268,965 | 4,268,965 | 4,268,965 | 4,268,965 | 3,968,965 | 3,668,965 | 3,368,965 | 4,068,965 |
| Inventories | 3,027,541 | 3,020,062 | 3,020,062 | 3,020,062 | 3,020,062 | 3,020,062 | 3,020,062 | 3,020,062 | 3,020,062 | 3,020,062 |
| NCA Held For Sale |  |  |  |  | - | - | - |  |  |  |
| Total Current Assets | 55,879,878 | 53,325,290 | 50,252,620 | 49,067,037 | 46,009,535 | 42,219,908 | 39,883,278 | 36,370,489 | 32,904,462 | 32,286,676 |
| Non-Current Assets |  |  |  |  |  |  |  |  |  |  |
| Property, Plant and Equipment | 421,479,006 | 430,308,738 | 439,804,506 | 448,479,068 | 459,278,222 | 471,659,799 | 482,158,667 | 494,721,733 | 507,339,940 | 520,981,271 |
| Capital Works in Progress | 4,861,905 | 4,861,905 | 4,861,905 | 4,861,905 | 4,861,905 | 4,861,905 | 4,861,905 | 4,861,905 | 4,865,421 | 4,865,421 |
| Total Non-Current Assets | 426,340,912 | 435,170,644 | 444,666,412 | 453,340,974 | 464,140,128 | 476,521,705 | 487,020,573 | 499,583,639 | 512,205,362 | 525,846,693 |
| TOTAL ASSETS | 482,220,790 | 488,495,935 | 494,919,032 | 502,408,011 | 510,149,663 | 518,741,613 | 526,903,850 | 535,954,127 | 545,109,824 | 558,133,369 |
| Current Liabilities |  |  |  |  |  |  |  |  |  |  |
| Trade and Other Payables | 4,692,610 | 4,055,064 | 3,204,323 | 3,332,496 | 3,199,196 | 3,647,084 | 3,574,142 | 3,860,073 | 4,215,200 | 4,088,744 |
| Annual Leave Payable | 1,019,562 | 1,060,344 | 1,102,758 | 1,146,869 | 1,192,743 | 1,240,453 | 1,290,071 | 1,341,674 | 1,395,341 | 1,451,155 |
| Borrowings | 1,542,344 | 1,895,000 | 2,179,000 | 2,506,000 | 2,882,000 | 3,314,000 | 3,811,000 | 3,953,035 | - | - |
| Provisions | 250,000 | 80,000 | 100,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Total Current Liabilities | 7,504,516 | 7,090,408 | 6,586,081 | 7,065,365 | 7,353,939 | 8,281,537 | 8,755,213 | 9,234,782 | 5,690,541 | 5,619,899 |
| Non-Current Liabilities |  |  |  |  |  |  |  |  |  |  |
| Annual Leave Payable | 470,055 | 416,029 | 281,942 | 291,810 | 302,023 | 312,594 | 323,535 | 334,859 | 346,579 | 358,709 |
| Borrowings | 20,645,691 | 18,645,035 | 16,466,035 | 13,960,035 | 11,078,035 | 7,764,035 | 3,953,035 | - | - | - |
| Provisions | 1,395,074 | 1,209,276 | 1,179,020 | 1,220,286 | 1,262,996 | 1,307,201 | 1,352,953 | 1,400,306 | 1,449,317 | 1,500,043 |
| Total Non-Current liabilities | 22,510,820 | 20,270,340 | 17,926,997 | 15,472,131 | 12,643,054 | 9,383,830 | 5,629,522 | 1,735,165 | 1,795,895 | 1,858,752 |
| TOTAL LIABILITIES | 30,015,336 | 27,360,748 | 24,513,078 | 22,537,495 | 19,996,993 | 17,665,366 | 14,384,736 | 10,969,947 | 7,486,436 | 7,478,650 |
| NET COMMUNITY ASSETS | 452,205,454 | 461,135,186 | 470,405,954 | 479,870,516 | 490,152,670 | 501,076,247 | 512,519,115 | 524,984,181 | 537,623,388 | 550,654,719 |
| Community Equity |  |  |  |  |  |  |  |  |  |  |
| City Capital | 214,963,394 | 220,439,394 | 226,740,394 | 232,414,394 | 240,448,394 | 250,347,394 | 258,100,394 | 268,217,394 | 278,685,945 | 286,569,945 |
| Asset Revaluation Reserve | 220,086,624 | 224,488,356 | 228,978,124 | 233,557,686 | 238,228,840 | 242,993,417 | 247,853,285 | 252,810,351 | 257,866,558 | 263,023,889 |
| Accumulated Surplus / Deficit | 5,643,073 | 4,695,073 | 3,175,073 | 2,386,073 | $(36,927)$ | $(3,776,927)$ | $(4,946,927)$ | $(7,555,927)$ | $(10,441,478)$ | $(10,451,478)$ |
| Other Reserves | 11,512,363 | 11,512,363 | 11,512,363 | 11,512,363 | 11,512,363 | 11,512,363 | 11,512,363 | 11,512,363 | 11,512,363 | 11,512,363 |
| TOTAL COMMUNITY EQUITY | 452,205,454 | 461,135,186 | 470,405,954 | 479,870,516 | 490,152,670 | 501,076,247 | 512,519,115 | 524,984,181 | 537,623,388 | 550,654,719 |

## MOUNT ISA CITY COUNCIL <br> Budgeted Statement of Cash Flows

For the year ended 30 June 2020

|  | FORECAST |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 19/20 | 20/21 21/22 |  | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 |
| Cash flows from operating activities: |  |  |  |  |  |  |  |  |  |  |
| Receipts from Customers |  | 60,014,000 | 60,987,146 | 62,726,819 | 66,288,946 | 67,499,218 | 70,606,327 | 72,112,987 | 75,873,670 | 77,389,159 | 80,219,067 |
| Payments to Suppliers and Employees | $(54,299,000)$ | $(55,727,588)$ | $(57,372,670)$ | $(57,967,583)$ | $(60,013,502)$ | (61,291,627) | (63,731,631) | (65,351,789) | $(67,322,476)$ | (69,909,786) |
|  | 5,715,000 | 5,259,558 | 5,354,149 | 8,321,363 | 7,485,716 | 9,314,700 | 8,381,356 | 10,521,881 | 10,066,683 | 10,309,281 |
| Interest Received | 1,425,000 | 1,451,000 | 1,235,000 | 1,201,000 | 1,032,000 | 886,000 | 792,000 | 716,000 | 613,000 | 672,000 |
| Operating Grants and Contributions | 6,761,000 | 6,930,000 | 7,103,000 | 7,281,000 | 7,463,000 | 7,650,000 | 7,841,000 | 8,037,000 | 8,238,000 | 8,444,000 |
| Borrowing Costs | $(1,327,000)$ | $(1,367,000)$ | $(1,408,000)$ | $(1,450,000)$ | $(1,494,000)$ | $(1,539,000)$ | $(1,585,000)$ | $(1,633,000)$ | $(1,682,000)$ | $(1,732,000)$ |
| Net cash inflow (outflow) from operating activities | 12,574,000 | 12,273,558 | 12,284,149 | 15,353,363 | 14,486,716 | 16,311,700 | 15,429,356 | 17,641,881 | 17,235,683 | 17,693,281 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |  |  |
| Payments for Property, Plant and Equipment | $(32,207,000)$ | $(18,000,000)$ | $(19,000,000)$ | $(18,500,000)$ | $(21,000,000)$ | (23,000,000) | $(21,500,000)$ | $(24,000,000)$ | $(24,500,000)$ | $(26,000,000)$ |
| Proceeds from Sale of Property, Plant and Equipment | 872,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 1,200,000 | 1,300,000 | 1,050,000 | 600,000 |
| Proceeds fropm Sale of Land | 500,000 | - | - | - | - | - | - | - | - | - |
| Grants, Subsidies, Contributions and Donations | 14,293,000 | 4,505,000 | 4,755,000 | 4,630,000 | 5,255,000 | 5,755,000 | 5,380,000 | 6,005,000 | 6,130,000 | 6,505,000 |
| Net cash inflow (outflow) from investing activities | $(16,542,000)$ | $(12,895,000)$ | $(13,645,000)$ | $(13,270,000)$ | $(15,145,000)$ | $(16,645,000)$ | $(14,920,000)$ | $(16,695,000)$ | $(17,320,000)$ | $(18,895,000)$ |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |  |  |
| Proceeds from Borrowings | - | - | - | - | - | - | - | - | - | - |
| Repayment of Borrowings | $(1,433,000)$ | $(1,648,000)$ | $(1,895,000)$ | $(2,179,000)$ | $(2,506,000)$ | $(2,882,000)$ | $(3,314,000)$ | $(3,811,000)$ | $(3,956,551)$ | - |
| Net cash inflow (outflow) from financing activities | $(1,433,000)$ | (1,648,000) | $(1,895,000)$ | $(2,179,000)$ | $(2,506,000)$ | $(2,882,000)$ | (3,314,000) | $(3,811,000)$ | $(3,956,551)$ | - |
| Net increase (decrease) in cash held | $(5,401,000)$ | $(2,269,442)$ | $(3,255,851)$ | $(95,637)$ | $(3,164,284)$ | $(3,215,300)$ | $(2,804,644)$ | $(2,864,119)$ | $(4,040,868)$ | (1,201,719) |
| Cash at Beginning of Reporting Period | 50,458,070 | 45,057,070 | 42,787,628 | 39,531,777 | 39,436,140 | 36,271,856 | 33,056,556 | 30,251,913 | 27,387,794 | 23,346,926 |
| Cash at end of reporting period | 45,057,070 | 42,787,628 | 39,531,777 | 39,436,140 | 36,271,856 | 33,056,556 | 30,251,913 | 27,387,794 | 23,346,926 | 22,145,207 |



## MOUNT ISA CITY COUNCIL Budgeted Statement of Changes in Equity

|  | $\qquad$ | City Capital | Accumulated Surplus | Other Reserves | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Opening Balance 19/20 | 220,086,624 | 201,425,366 | 6,602,073 | 11,512,391 | 439,626,454 |
| Revaluation Adjustments |  |  |  |  | 0 |
| Net Operating Result |  |  | 12,579,000 |  | 12,579,000 |
| Transfers to Capital |  | 14,293,000 |  | $(14,293,000)$ | 0 |
| Transfers from Capital |  | $(755,000)$ | 755,000 |  | 0 |
| Transfers to Reserves |  |  | $(14,293,000)$ | 14,293,000 | 0 |
| Transfers From Reserves |  |  |  |  | 0 |
| Closing Balance 19/20 | 220,086,624 | 214,963,366 | 5,643,073 | 11,512,391 | 452,205,454 |
| Revaluation Adjustments | 4,401,732 |  |  |  | 4,401,732 |
| Net Operating Result |  |  | 3,928,000 |  | 3,928,000 |
| Transfers to Capital |  | 4,505,000 |  | $(4,505,000)$ | 0 |
| Transfers to Reserves |  |  | $(4,505,000)$ | 4,505,000 | 0 |
| Other Adjustments |  |  | 600,000 |  | 600,000 |
| General Revenue For Capital |  | 971,000 | $(971,000)$ |  | 0 |
| Closing Balance 20/21 | 224,488,356 | 220,439,366 | 4,695,073 | 11,512,391 | 461,135,186 |
| Revaluation Adjustments | 4,489,767 |  |  |  | 4,489,767 |
| Net Operating Result |  |  | 4,181,000 |  | 4,181,000 |
| Transfers to Capital |  | 4,755,000 |  | $(4,755,000)$ | 0 |
| Transfers to Reserves |  |  | $(4,755,000)$ | 4,755,000 | 0 |
| Other Adjustments |  |  | 600,000 |  | 600,000 |
| General Revenue For Capital |  | 1,546,000 | $(1,546,000)$ |  | 0 |
| Closing Balance 21/22 | 228,978,124 | 226,740,366 | 3,175,073 | 11,512,391 | 470,405,954 |

## MOUNT ISA CITY COUNCIL

## Budgeted Sustainability Ratios

For the year ended 30 June 2020

|  |  | FORECAST |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Target | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 |
| Operating Surplus | 0-15\% | -2.57\% | -0.84\% | -0.81\% | -0.47\% | -0.32\% | -0.25\% | 0.00\% | 0.24\% | 0.46\% | 0.86\% |
| Net Financial Liabilities | < $60 \%$ | -38.74\% | -37.58\% | -36.13\% | -36.01\% | -34.18\% | -31.25\% | -31.40\% | -30.25\% | -29.28\% | -27.59\% |
| Asset Sustainability | > 100\% | 195.61\% | 106.10\% | 108.62\% | 102.74\% | 112.96\% | 119.61\% | 108.44\% | 117.12\% | 115.72\% | 118.75\% |

