



AGENDA

Ordinary Council Meeting Wednesday, 20 October 2021

**I hereby give notice that an Ordinary Meeting of Council will be held
on:**

Date: Wednesday, 20 October 2021

Time: 9am

**Location: Council Chambers
23 West Street
Mount Isa**

**David Keenan
Chief Executive Officer**

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1 OPENING OF THE MEETING/ACKNOWLEDGEMENT OF COUNTRYAcknowledgement of Country

Mount Isa City Council acknowledges the Kalkadoon and the Indjilandji people, Traditional Custodians of the land on which we meet today and pay our respects to their Elders past, present and emerging.

We extend that respect to Aboriginal and Torres Strait Islander peoples here today.

Recording of Council Meeting

Please note this Ordinary Meeting of Mount Isa City Council may be live streamed and recorded in accordance with Council's 'Recording of Council Meetings Policy'.

As a visitor in the public gallery, your presence may be recorded.

By remaining in Chambers, it is assumed your consent is given if your image is inadvertently broadcast.

2 PRAYER**3 APOLOGIES/LEAVE OF ABSENCE****4 PUBLIC PARTICIPATION**

5 CONFIRMATION OF PREVIOUS MEETING MINUTES**5.1 MINUTES OF THE ORDINARY MEETING HELD ON 15 SEPTEMBER 2021**

Document Number: 749888

Author: Senior Executive Assistant

Authoriser: Chief Executive Officer

RECOMMENDATION

THAT the Minutes of the Ordinary Meeting held on 15 September 2021 be received and the recommendations therein be adopted.

ATTACHMENTS

1. Minutes of the Ordinary Meeting held on 15 September 2021



MINUTES

**Ordinary Council Meeting
Wednesday, 15 September 2021**

Order Of Business

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	Nil	
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**MINUTES OF MOUNT ISA CITY COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS, 23 WEST STREET, MOUNT ISA
ON WEDNESDAY, 15 SEPTEMBER 2021 AT 9AM**

PRESENT: Crs Slade (Chair), Barwick (Deputy Chair), Fortune, MacRae, Stretton, Tully, Coghlan (via Teleconference)

IN ATTENDANCE: David Keenan (Chief Executive Officer), Renee Wallace (Director Infrastructure Services), Bernard Smith (Interim Director Operations), Stephen Richardson (Manager Finance and Information Technology)

1 OPENING OF THE MEETING/ACKNOWLEDGEMENT OF COUNTRY

Her Worship Mayor Cr Slade opened the meeting and welcomed all those present. Mayor Cr Slade provided the meeting with an acknowledgement of country. Mayor Cr Slade advised this Ordinary Meeting is being recorded in accordance with Council's 'Recording of Council Meeting' Policy.

2 PRAYER

Pastor Keith Christie of the Christian Outreach Centre provided the meeting with a prayer.

3 APOLOGIES/LEAVE OF ABSENCE

MOTION

RESOLUTION OM01/ 09/21

Moved: Cr George Fortune

Seconded: Cr Phil Barwick

THAT in accordance with Section 277 of the *Local Government Regulation 2021*, the following participants will be taking part in this meeting via teleconference and will be noted as in attendance:

- Cr Kim Coghlan

CARRIED

MOTION

RESOLUTION OM02/ 09/21

Moved: Cr Phil Barwick

Seconded: Cr Mick Tully

THAT Council accepts the following supplementary reports:

- Item 14.3 - Proposed Campsite Management Agreement Camooweal Town Common (Western Severance)

CARRIED

4 PUBLIC PARTICIPATION

Mr P. Bolger

- Mr Bolger queried if Council planned on focusing effort into encouraging locals to visit the Outback at Isa and expressed his concern regarding history not being removed during any masterplan processed. He was advised that locals are encouraged to visit and various programs such as the school holiday program has been implemented.

Mr J Power

- Mr Power queried why Council does not display its past connection with Cloncurry Shire Council and expressed his concern regarding history not being recorded and displayed. He was advised this will be a focus of the 100 year celebration committee.

Causal for a Cause Initiative

- Presentation of money raised by Council Staff for Mount Isa Girl Guides and Mount Isa Scouts as part of the Casual for a Cause Initiative.

5 CONFIRMATION OF PREVIOUS MEETING MINUTES**5.1 MINUTES OF THE ORDINARY MEETING HELD ON 25 AUGUST 2021****RESOLUTION OM03/ 09/21**

Moved: Cr Phil Barwick

Seconded: Cr Mick Tully

THAT the Minutes of the Ordinary Meeting held on 25 August 2021 be received and the recommendations therein be adopted.

CARRIED

5.2 MINUTES OF THE SPECIAL MEETING HELD ON 1 SEPTEMBER 2021**RESOLUTION OM04/ 09/21**

Moved: Cr George Fortune

Seconded: Cr Mick Tully

THAT the Minutes of the Special Meeting held on 1 September 2021 be received and the recommendations therein be adopted.

CARRIED

6 ACTIONS FROM PREVIOUS COUNCIL MEETINGS

Nil

7 DECLARATIONS OF CONFLICTS OF INTEREST

Nil

8 MAYORAL MINUTE

Nil

9 READING AND CONSIDERATION OF CORRESPONDENCE**9.1 CORRESPONDENCE REPORT - AUGUST 2021****RESOLUTION OM05/ 09/21**

Moved: Cr Phil Barwick

Seconded: Cr Paul Stretton

THAT Council receives and accepts the August 2021 Correspondence Report.

CARRIED

10 EXECUTIVE SERVICES REPORTS**10.1 PROPOSED WORKS ON VACANT RESERVE FOR RECREATION
LOTS 47 & 48 ON CROWN PLAN RD220****RESOLUTION OM06/ 09/21**

Moved: Cr George Fortune

Seconded: Cr Phil Barwick

THAT Council agree to undertake works to ensure building and electrical compliance on the land described as Lots 47 & 48 on Crown Plan RD220.

CARRIED

10.2 MEDIA AND COMMUNICATIONS REPORT AUGUST 2021**RESOLUTION OM07/ 09/21**

Moved: Cr Phil Barwick

Seconded: Cr George Fortune

THAT Council receives and accepts the August 2021 Media and Communications Overview Report.

CARRIED

11 CORPORATE AND COMMUNITY SERVICES REPORTS**11.1 FINANCE OVERVIEW REPORT - AUGUST 2021****RESOLUTION OM08/ 09/21**

Moved: Cr Phil Barwick

Seconded: Cr Peta MacRae

THAT Council receives and accepts the August 2021 Finance Overview Report.

CARRIED

11.2 ENVIRONMENTAL CHARGE POLICY V2**RESOLUTION OM09/ 09/21**

Moved: Cr Paul Stretton

Seconded: Cr George Fortune

THAT Council adopt the Environmental Charge Policy V2 as presented.**CARRIED**

11.3 ENVIRONMENTAL & BIOSECURITY OVERVIEW REPORT - AUGUST 2021**RESOLUTION OM10/ 09/21**

Moved: Cr Paul Stretton

Seconded: Cr Peta MacRae

THAT Council receives and accepts the August 2021 Environment and Biosecurity Overview Report.**CARRIED**

11.4 LOCAL LAWS OVERVIEW REPORT - AUGUST 2021**RESOLUTION OM11/ 09/21**

Moved: Cr Paul Stretton

Seconded: Cr Mick Tully

THAT Council receives and accepts the August 2021 Local Laws Overview Report.**CARRIED**

11.5 WASTE MANAGEMENT OVERVIEW REPORT - AUGUST 2021**RESOLUTION OM12/ 09/21**

Moved: Cr Paul Stretton

Seconded: Cr George Fortune

THAT Council receives and accepts the August 2021 Waste Management Overview Report.**CARRIED**

12 INFRASTRUCTURE SERVICES REPORTS**12.1 MAJOR PROJECTS OVERVIEW REPORT****RESOLUTION OM13/ 09/21**

Moved: Cr Mick Tully

Seconded: Cr Peta MacRae

THAT Council receives and accepts the August 2021 Major Projects Overview Report as presented.

CARRIED

12.2 WORKS AND OPERATIONS OVERVIEW REPORT

RESOLUTION OM14/ 09/21

Moved: Cr Mick Tully

Seconded: Cr Peta MacRae

THAT Council receives and accepts the August 2021 Works and Operations Overview Report.

CARRIED

13 NOTICES OF MOTION

Nil

Council Adjourned: 10:04am

Council Reconvened: 10:13pm

14 CONSIDERATION OF CONFIDENTIAL BUSINESS ITEMS

RESOLUTION OM15/ 09/21

Moved: Cr Danielle Slade

Seconded: Cr Mick Tully

THAT Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 254J of the Local Government Regulation 2012:

14.1 Miners Memorial Advisory Committee

This matter is considered to be confidential under Section 254J - h of the Local Government Regulation, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

14.2 Contract for the Design of the Material Recovery Facility Building

This matter is considered to be confidential under Section 254J - c of the Local Government Regulation, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with the local government's budget.

14.3 Proposed Campsite Management Agreement Camooweal Town Common (Western Severance)

This matter is considered to be confidential under Section 254J - h of the Local Government Regulation, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

CARRIED

RESOLUTION OM16/ 09/21

Moved: Cr Danielle Slade
 Seconded: Cr George Fortune

THAT Council moves out of Closed Council into Open Council.

CARRIED

14.1 MINERS MEMORIAL ADVISORY COMMITTEE**RESOLUTION OM17/ 09/21**

Moved: Cr Peta MacRae
 Seconded: Cr Mick Tully

THAT Council endorse the inclusion of the Mayor and Cr Kim Coghlan as ex-officio members of the Miners Memorial Advisory Committee.

And

THAT Council endorses the Chief Executive Officers selection and appointment of members from the nominations received, for the Miners Memorial Advisory Committee, as listed below.

John Moran	Former Resident
Steve Trevor	Former Resident
Robbie Katter MP	State Representative
Hon Bob Katter MP	Federal Representative
Mick Bakhshash – Bakhshash Safety	Business
Georgie Lucas – Manager Dept. of Resources	Community
Tony McGrady	Community
Erwin Raffetseder	Resident
Luke Johnson	Resident
Adrian Cameron	Business
Clint Brennan	Resident
Michael Maschke	Resident
Luke Mandaran	Resident
Craig Clewes	Resident

And

THAT Council approves contacting Glencore Mount Isa Mines to request a representative to be a member of the Miners Memorial Advisory Committee.

And

THAT Council amends the Miners Memorial Advisory Committee Terms of Reference OM 28/05/21 Item 6.1 to have the 3-year term of the Advisory Committee commence from 30 September 2021, with an option to extend by 12 months if required.

CARRIED

14.2 CONTRACT FOR THE DESIGN OF THE MATERIAL RECOVERY FACILITY BUILDING

RESOLUTION OM18/ 09/21

Moved: Cr Phil Barwick

Seconded: Cr Mick Tully

THAT Council award the contract for RFT 2021 – 48, Consultancy Services for Design of Material Recovery Facility Building to Mode Design Corp Pty Ltd for the sum of \$231,000 GST excl.

CARRIED

**14.3 PROPOSED CAMPSITE MANAGEMENT AGREEMENT CAMOOWEAL TOWN
COMMON (WESTERN SEVERANCE)**

RESOLUTION OM19/ 09/21

Moved: Cr Phil Barwick

Seconded: Cr George Fortune

THAT Council agree to enter into a Campsite Management Agreement for the management of the Georgina River, Lakes Francis and Canellan camping areas with the new lessees over land described as part of Lot 21 on Survey Plan 135293.

CARRIED

There being no further business the Meeting closed at 10:37am.

The minutes of this meeting were confirmed at the Council Meeting held on 20 October 2021.

.....
CHAIRPERSON

5.2 MINUTES OF THE SPECIAL MEETING HELD ON 29 SEPTEMBER 2021

Document Number: 749889

Author: Senior Executive Assistant

Authoriser: Chief Executive Officer

RECOMMENDATION

THAT the Minutes of the Special Meeting held on 29 September 2021 be received and the recommendations therein be adopted.

ATTACHMENTS

1. Minutes of the Special Meeting held on 29 September 2021



MINUTES

Special Council Meeting Wednesday, 29 September 2021

Order Of Business

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**MINUTES OF MOUNT ISA CITY COUNCIL
SPECIAL COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS, 23 WEST STREET, MOUNT ISA
ON WEDNESDAY, 29 SEPTEMBER 2021 AT 9AM**

PRESENT: Crs Slade (Chair), Barwick (Deputy Chair), Fortune, Tully, Coghlan, MacRae(via Teleconference), Stretton(via Teleconference)

IN ATTENDANCE: David Keenan (Chief Executive Officer), Chiley Luangala (Director Corporate and Community)

1 OPENING OF THE MEETING/ACKNOWLEDGEMENT OF COUNTRY

Her Worship Mayor Cr Slade opened the meeting and welcomed all those present. Mayor Cr Slade provided the meeting with an acknowledgement of country. Mayor Cr Slade advised this Special Meeting is being recorded in accordance with Council's 'Recording of Council Meeting' Policy.

2 PRAYER

Deputy Mayor Cr Phil Barwick provided the meeting with a prayer.

3 APOLOGIES/LEAVE OF ABSENCE

MOTION

RESOLUTION SM01/09/21

Moved: Cr Phil Barwick

Seconded: Cr Kim Coghlan

THAT in accordance with Section 277 of the *Local Government Regulation 2021*, the following participants will be taking part in this meeting via teleconference and will be noted as in attendance

- Cr Paul Stretton
- Cr Peta MacRae

CARRIED

4 PUBLIC PARTICIPATION

Nil

5 DECLARATIONS OF CONFLICTS OF INTEREST

Mayor Cr Danielle Slade declared a declarable conflict of interest in Item 6.1 as her children attend St Joseph's Catholic School and her husband is on the school board. Mayor Cr Danielle Slade invited Councillors to vote and all agreed Mayor Cr Danielle Slade could remain in the meeting.

RESOLUTION SM02/09/21

Moved: Cr Phil Barwick

Seconded: Cr Mick Tully

CARRIED

6 CORPORATE AND COMMUNITY SERVICES REPORTS**6.1 COMMUNITY GRANTS AND SPONSORSHIP ROUND 1 2021/2022****RESOLUTION SM03/09/21**

Moved: Cr Phil Barwick

Seconded: Cr Kim Coghlan

THAT Council award the following organisations to receive the Community Grants and Sponsorship, Round 1 August 2021 funding to:

Sponsorship	Project/Event	Amount
Mount Isa School of Dance	Under the Sea – Dance Production	\$ 7,500.00
Young People Ahead	School Holiday Program	\$ 2,791.00
St Joseph's Catholic School	2021 St Joseph's Family Fiesta	\$ 4,245.00
Commerce North West	2021 Jemena Northern Outback Business Awards	\$ 3,500.00
Mount Isa Pacific Goodwill Partnership Inc.	Fun Talent Show Pageant	\$ 500.00

N.B. All amounts are plus GST if applicable

CARRIED

There being no further business the Meeting closed at 9:07am.

The minutes of this meeting were confirmed at the Council Meeting held on 20 October 2021.

.....
CHAIRPERSON

6 ACTIONS FROM PREVIOUS COUNCIL MEETINGS

Nil

7 DECLARATIONS OF CONFLICTS OF INTEREST

8 MAYORAL MINUTE

Nil

9 READING AND CONSIDERATION OF CORRESPONDENCE

Nil

10 EXECUTIVE SERVICES REPORTS**10.1 CORRESPONDENCE REPORT - SEPTEMBER 2021****Document Number:** 749687**Author:** Executive Assistant**Authoriser:** Chief Executive Officer**Directorate:** Executive Services**Portfolio:** Executive Services**EXECUTIVE SUMMARY**

Report outlining the Office of the Mayor and Chief Executive Officer incoming and outgoing correspondence.

RECOMMENDATION

THAT Council receives and accepts the September 2021 Correspondence Report.

BACKGROUND**Correspondence Received:**

1. **Australian Local Government Association** update on the motion submitted by Mount Isa City Council to the 2021 ALGA National General Assembly.
2. **Department of Agriculture and Fisheries** letter regarding Fisheries Infrastructure Funding opportunities.
3. **Department of Resources** consideration for annual valuation effective – 30 June 2022.
4. **Endeavour Group** withdrawing of application for a BWS store at 17-19 Simpson Street.
5. **The Drover's Camp Camooweal** letter of thanks to Mount Isa City Council for sponsorship provided through Council's sponsorship program.
6. **Queensland Reconstruction Authority** \$20 million Betterment Fund, available to support the rebuilding of essential public assets damaged by 2020-21 natural disaster events.
7. **Deputy Prime Minister, The Hon Barnaby Joyce MP** informing Mount Isa City Council of an extension to the Eligible Construction Time Period for Local Roads and Community Infrastructure (LRCI) Program Phase 1 and Phase 2 projects.

BUDGET AND RESOURCE IMPLICATIONS

Nil

LINK TO CORPORATE PLAN

Theme:	1.	People & Communities
Strategy:	1.1	Continue to monitor and stay informed about matters that affect the community

CONSULTATION (INTERNAL AND EXTERNAL)

Nil

LEGAL CONSIDERATIONS

Nil

POLICY IMPLICATIONS

Nil

RISK IMPLICATIONS

Nil

HUMAN RIGHTS CONSIDERATIONS

Consideration has been given to the protected human rights as per Council's Human Rights Policy.

RECOMMENDATION OPTIONS

THAT Council receives and accepts the September 2021 Correspondence Report.

OR

THAT Council does not receive and accept the September 2021 Correspondence Report.

ATTACHMENTS

1. **Correspondence Received and Sent - September 2021**  



8 September 2021

Mayor Danielle Slade
Mount Isa City Council
city@mountisa.qld.gov.au
Danielle Slade
executivereception@mountisa.qld.gov.au

Dear Mayor Slade,

I write to provide an update on the motion(s) submitted by you on behalf of your Council to the 2021 Australian Local Government Association (ALGA) National General Assembly (NGA) held in June in Canberra.

Thank you for contributing to our debate on motions and for helping ALGA gain a greater understanding of the issues affecting Local Government across Australia.

Your Council's motion(s), carried as a resolution by the National General Assembly, has been noted by the ALGA Board. Resolutions help inform ALGA representations to Australian Government Ministers and their Departments. The [full list of resolutions is available on the ALGA website](#).

I have written to Senator The Hon. Marise Payne, advising of your NGA resolution on Housing, and inviting a response.

ALGA will continue to advocate for the reinstatement of a national governance model, that includes local government, and develops national strategies for affordable housing and homelessness. ALGA will also work generally for the acknowledgement of the local government role in housing and for appropriate funding to facilitate innovative partnership models for housing.

In November this year we will announce the dates and theme for the June 2022 NGA in Canberra. I hope you will consider submitting a new motion then, and that you will attend next year's Assembly.

Best wishes and thank you again for being part of the National General Assembly of Local Government.

Linda Scott

Cr Linda Scott
ALGA President



Department of
Agriculture and Fisheries

Our ref: CTS 18312/21

10 September 2021

Dear Chief Executive Officer

The Federal Government has provided the Queensland Government with \$1 898 000 in funding for Local and Regional Councils to deliver new or improved infrastructure directly related to recreational fishing, boating and camping through Queensland's Fishing Infrastructure Grants Program.

To be eligible for funding the project must be directly related to recreational fishing, boating and/or camping facilities and infrastructure. Councils are strongly encouraged to work with not-for-profit community organisations to identify community needs and submit applications with community support. Possible projects that are likely to be eligible for funding include:

- **recreational fishing:** Fish cleaning stations, recreational tackle bins, recreational fishing pontoons, educational signs, fish aggregating devices, fishway barrier works, or improvements to accessibility of infrastructure
- **recreational boating:** Boat launching ramps, marine rescue facilities, boat wharves, boating pontoons, floating walkways, jetties, other boating infrastructure, improved facilities (e.g. shelter, lights), safety infrastructure (e.g. CCTV), or improvements to accessibility of infrastructure
- **camping:** Improvements to campgrounds (e.g. amenities, lights, electricity or water access), communal facilities (e.g. picnic and rest areas, shade and shelters), footpaths, barbecues, landscaping, or improvements to accessibility of infrastructure.

Other approvals may be required, for example development approvals or tidal or coastal works through agencies such as the State Assessment and Referral Agency, Department of Agriculture and Fisheries, Department of Environment and Science or Great Barrier Reef Marine Park Authority. The details of these and any pre-lodgement advice should be included in your application.

Applications will be assessed based on the extent of benefit they will provide to recreational fishing, boating or camping in Queensland; the level of co-investment or co-contributions; the amount of community support and any pre-lodgement advice. Additional factors that may increase your chance of success include the extent of contribution to post Coronavirus

41 George Street Brisbane
GPO Box 46 Brisbane
Queensland 4001 Australia
Business Centre 13 25 23
Website www.daf.qld.gov.au
ABN 66 934 348 189

(COVID-19) social and economic recovery and the geographical location of the project, noting that the funding should be distributed statewide to provide opportunities to all communities in Queensland.

The Queensland Government encourages you to read the *Guideline for Queensland's Fishing Infrastructure Grants Program*, available online at: www.daf.qld.gov.au/business-priorities/fisheries/recreational/fishing-infrastructure-grants and share this information with relevant teams in your organisation. Expressions of interest should be submitted online via the approved form and will close on 26 September 2021.

If you require any further information, please contact Rosie Katunar, Fisheries Officer, Management and Reform, Fisheries Queensland on 3087 8114 or by email at rosie.katunar@daf.qld.gov.au.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Bolton', with a large loop at the end.

Graeme Bolton
Deputy Director-General
Fisheries and Forestry



Department of Resources

13 September 2021

Mr David Keenan
Chief Executive Officer
Mount Isa City Council
PO Box 815
MOUNT ISA QLD 4825

Email: ceo@mountisa.qld.gov.au;

Dear Mr Keenan

RE: CONSIDERATION FOR ANNUAL VALUATION EFFECTIVE - 30 JUNE 2022

I am seeking your views in relation to the revaluation of your local government area as part of the 30 June 2022 Revaluation Program.

The *Land Valuation Act 2010* (the Act) requires that the Valuer-General undertake an annual valuation, however the Valuer-General may decide not to make an annual valuation of land in a local government area after considering:

- a market survey report for the local government area which reviews sales of land and the probable impact of the sales on the value of land since the last annual valuation, and
- the results of consultation with the local government for the area and appropriate local and industry groups.

In undertaking this work, officers of the State Valuation Service (SVS) completed a preliminary assessment of property markets and the available sales evidence within your local government area since the last revaluation, with the results being provided in the attachment to this letter. Market movement is often an indicator of a need for a revaluation but there may be further influences that support market growth or reductions.

Consistent with the Act, can you provide your feedback on the preliminary assessment by the SVS, and/or your advice regarding your support or otherwise for a revaluation, effective 30 June 2022. You may wish to include any additional information relevant for consideration.

Consistent with the Act, the results of this consultation will be used to inform the final decision making of the Valuer-General, which is expected to occur no later than 31 December 2021.

Please provide your response in writing to me by 11 October 2021 via email:
valuer-general@resources.qld.gov.au.

Should you have any further enquiries regarding details provided in the attachment, please contact Brett Bowen, Area Manager of the department on telephone 07 4222 5500. Alternatively, I would be very pleased to meet with you to discuss the operations of the SVS.

Yours sincerely

A handwritten signature in blue ink, appearing to read "Suzanne Stone".

Suzanne Stone
Executive Director
State Valuation Service
Department of Resources

Department of Resources
Level 8, 1 William Street, Brisbane
PO Box 15216, City East
Queensland 4002 Australia
Telephone: +61 7 3199 7770
Email: valuer-general@resources.qld.gov.au



14 September 2021

Ms. Meganne Pistak
Licensing Officer
Office of Liquor and Gaming Regulation
63 George St
Brisbane City QLD 4000
E: Meganne.Pistak@justice.qld.gov.au
Sent via email

Dear Ms. Pistak,

I am writing to confirm that Endeavour Group, which includes ALH Group, wishes to withdraw our application for a BWS store at 17-19 Simpson Rd, Mt Isa.

Endeavour has listened to a variety of stakeholders who have shared their view that adding an additional liquor licence in this location is not in the best interests of the community at this time.

As opposed to pursuing an additional licence, Endeavour is committed to engage constructively with Police, Council and other local community groups and representatives to better understand the issues that Mt Isa is facing, as well as understand how we can play a positive role in the community. We have only recently entered the Mt Isa community through the operation of a BWS store and a Hotel, and we will look to take this opportunity to listen, with a view to playing a positive role with local stakeholders through our local team and the Mt Isa Liquor Accord.

Endeavour appreciates that alcohol misuse and the related impacts are a significant concern for many communities in Australia. As Australia's largest liquor retail and hospitality business we believe we should be taking steps to leave a positive imprint on the communities that we serve. We also believe that the best way to achieve this is to listen, to partner with interested stakeholders and to develop local, tailored solutions.

We also wish to thank the Office for Liquor and Gaming Regulation for the time and resourcing required to consider this application.

Yours Sincerely,

A handwritten signature in black ink, appearing to read "Julie Ryan", written over a light blue horizontal line.

Julie Ryan
Director, Corporate Affairs and Sustainability
Endeavour Group

ENDEAVOUR GROUP LIMITED

26 Waterloo Street, Surry Hills NSW 2010 Australia
T (+612) 8885 0000 | F(+612) 8888 0001 | ABN 77 159 767 843

The Drovers Camp Assn Inc
Lot 15 Barkly Highway
Camooweal 4828 Qld
P. O. Box 21
Camooweal 4828 Qld
Telephone 07 4748 2022
www.droverscamp.com.au
info@droverscamp.com.au
ABN 57 807621603



Mount Isa City Council
P.O. Box 815
Mt Isa. Qld. 4825

20th September, 2021

Dear Sir/Madam,

On behalf of the Drover's Camp Assn, I would like to thank Mount Isa City Council for their sponsorship through the sponsorship program for our festival which was a great success once again.

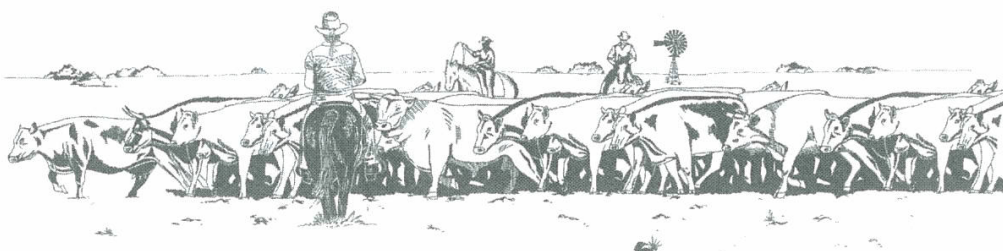
Your continued support is greatly appreciated.

Thank you.

Yours sincerely,

A handwritten signature in cursive script that reads 'Ellen Finlay'.

Ellen Finlay
Secretary





Queensland Reconstruction Authority

For reply please quote: – QRATF/21/4936

30 September 2021

Mr David Keenan
Chief Executive Officer
Mount Isa City Council
PO Box 815
MOUNT ISA QLD 4825

Dear Mr Keenan

I am pleased to write to you regarding a \$20 million Betterment Fund, available to support the rebuilding of essential public assets damaged by 2020–21 natural disaster events to a more resilient standard.

This Queensland Reconstruction Authority (QRA) administered program will be the first to be delivered in Australia under the new Disaster Recovery Funding Arrangements (DRFA) Efficiencies Framework, which allows the utilisation of DRFA funded project savings toward mitigation programs.

Funding is available to increase resilience and mitigate the impacts of future disasters on essential public infrastructure damaged in any of the 11 DRFA activated events in 2020–21.

As Mount Isa City Council was activated for DRFA Category B Restoration of Essential Public Assets (REPA) assistance during the 2020–21 season, you are eligible to apply for Betterment towards those REPA funded projects.

Funding requests for Betterment are capped at \$1 million per project, with Betterment applications to be lodged at time of lodging the corresponding REPA submission, unless otherwise agreed with the QRA.

Although REPA submissions for the 2020–21 year can be submitted to QRA up until 30 March 2022, please be aware the \$20 million Betterment Fund may be exhausted prior to this date.

Should Council have already lodged the REPA submission for a project that would benefit from Betterment, Council should submit a Betterment application as an Estimate Update to the project, as soon as practicable.

The Queensland 2020-2021 Betterment Fund Guidelines provide detailed information on the program, and are available by visiting: www.qra.qld.gov.au/betterment2021.

Level 11, 400 George Street Brisbane
PO Box 15428 City East
Queensland 4002 Australia
Telephone +61 7 3008 7200
Facsimile +61 7 3008 7299
www.qra.qld.gov.au

QRA Regional Liaison Officer, Robert da Fonseca, is also available to provide further information or to assist council with applications as required, on 0438 408 658 or via email to: Robert.DaFonseca@qra.qld.gov.au.

I look forward to this being the first of many programs funded under DRFA efficiencies that will work towards restoring essential public assets to a more resilient standard.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Brendan Moon', with a long horizontal stroke extending to the right.

Brendan Moon

Chief Executive Officer



The Hon Barnaby Joyce MP

**Deputy Prime Minister
Minister for Infrastructure, Transport and Regional Development
Leader of The Nationals
Federal Member for New England**

Ref: MS21-001990

Dear LRCI Program partner

I am writing to you to inform you of an extension to the Eligible Construction Time Period for Local Roads and Community Infrastructure (LRCI) Program Phase 1 and Phase 2 projects.

Local governments are essential to supporting local communities and delivering priority projects and assisting with economic recovery. Under Phase 1 and Phase 2 of the LRCI Program, the Australian Government has provided funding for over 5,900 projects. The \$2.5 billion LRCI Program continues to assist local governments to deliver these priority projects, supporting local jobs, businesses and boosting the economy during COVID-19.

I understand the difficult and exceptional circumstances occurring in all local communities across Australia. To continue our support for local communities and help you navigate this difficult period and enable planning for the future, the Australian Government has extended the Eligible Construction Time Period. If required, all Phase 1 and Phase 2 approved projects may continue construction activity through to 30 June 2022.

My Department will provide you with further important information regarding this change. I expect that with this extension now in place that you will finalise your program of works and ensure that projects are delivered as quickly as possible.

I encourage you to engage with your Federal Member of Parliament on delivery of your priority projects. The requirement to notify your local member is included in the program guidelines, and is important so that the Australian Government is able to see first-hand the community benefits being created by these priority projects.

I look forward to continuing to work with you in supporting local communities and delivering priority local road and community infrastructure projects.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Barnaby Joyce'.

Barnaby Joyce MP

The Hon Barnaby Joyce MP
Parliament House Canberra | (02) 6277 7520 | minister.joyce@infrastructure.gov.au
PO Box 963, Tamworth NSW 2340

10.2 PROPOSED ORDINARY MEETING DATES - JANUARY TO DECEMBER 2022

Document Number: 750380
Author: Senior Executive Assistant
Authoriser: Chief Executive Officer
Directorate: Executive Services
Portfolio: Executive Services

EXECUTIVE SUMMARY

Approval is sought for the proposed Council Ordinary Meeting dates from January to December 2022, with respect to public holiday date conflicts

Recommendation

THAT Council approve the proposed ordinary meeting dates for January to December 2022 each commencing at 9am at Council Chambers, West Street, Mount Isa:

- Thursday 27 January 2022
- Wednesday 16 February 2022
- Wednesday 16 March 2022
- Wednesday 27 April 2022
- Wednesday 18 May 2022
- Wednesday 15 June 2022
- Wednesday 20 July 2022
- Wednesday 31 August 2022
- Wednesday 21 September 2022
- Wednesday 19 October 2022
- Wednesday 16 November 2022
- Wednesday 14 December 2022

BACKGROUND

Section 257 of the Local Government Regulation 2012 prescribes the frequency and location of local government meetings. Mount Isa City Council must meet at least once a month.

OVERVIEW

In 2021, Council moved from a twice monthly Ordinary Meeting schedule to a once-a-month Ordinary Meeting with Special Meetings called when required. This schedule, in addition to monthly Councillor Workshop Meetings and Councillor Briefing Sessions has proven to be a more effective reporting mechanism.

BUDGET AND RESOURCE IMPLICATIONS

Nil

LINK TO CORPORATE PLAN

Theme:	1.	People & Communities
Strategy:	1.4	Continue to develop and extend Council's public consultation processes, including the reporting of outcomes and the development of charters which clarify expectations for the provision of information for Council staff and the community

CONSULTATION (INTERNAL AND EXTERNAL)

Chief Executive Officer

Ordinary Meeting Minute Clerks.

LEGAL CONSIDERATIONS

Adopting future ordinary meeting dates ensures Council remains compliant with local government legislation.

POLICY IMPLICATIONS

Standing Orders Policy

Model Meeting Procedures

Recording of Council Meetings Policy

Councillor Investigation Policy

RISK IMPLICATIONS

Not adopting future ordinary meeting dates risks Council not remaining compliant with local government legislation

HUMAN RIGHTS CONSIDERATIONS

Consideration has been given to the protected human rights as per Council's Human Rights Policy.

RECOMMENDATION OPTIONS

THAT Council approve the proposed ordinary meeting dates for January to December 2022 each commencing at 9am at Council Chambers, West Street, Mount Isa:

- Thursday 27 January 2022
- Wednesday 16 February 2022
- Wednesday 16 March 2022
- Wednesday 27 April 2022
- Wednesday 18 May 2022
- Wednesday 15 June 2022
- Wednesday 20 July 2022
- Wednesday 31 August 2022
- Wednesday 21 September 2022

- Wednesday 19 October 2022
- Wednesday 16 November 2022
- Wednesday 14 December 2022

OR

THAT Council does not approve the proposed ordinary meeting dates for January to December 2022 each commencing at 9am at Council Chambers, West Street, Mount Isa.

ATTACHMENTS

Nil

10.3 ADVISORY COMMITTEE FOR LAKE MOONDARRA

Document Number: 749422

Author: Chief Executive Officer

Authoriser: Chief Executive Officer

Directorate: Executive Services

Portfolio: Tourism, Events, Sports and Recreation, Library

EXECUTIVE SUMMARY

In 2016 the Pacific Southwest Strategy Group completed an Assessment of Commercial Tourism Opportunities at Lake Moondarra report which was funded through the Mount Isa Townsville Economic Zone organisation. It is appropriate that this report now be revised by an Advisory Committee to determine more uses and opportunities for the Lake that will add value to the local economy and increase visitation.

RECOMMENDATION

THAT Council adopt the *Assessment of Commercial Tourism Opportunities at Lake Moondarra Report (2016)*.

AND

THAT Council seek expressions of interest from members of the community that would like to be appointed to the Lake Moondarra Advisory Committee.

BACKGROUND

Pacific Southwest Strategy Group was commissioned by MITEZ to undertake an *Assessment of Commercial Tourism Opportunities at Lake Moondarra*. The core purpose of the study was to investigate commercial development options to increase visitation and spend at Lake Moondarra Recreation Area (LMRA).

Consultation and a site assessment have determined that LMRA has the resources necessary for sustainable commercial development. With improved industry coordination, targeted marketing and resourcing, it has the potential to attract double visitation numbers within 12 months of implementation of several business initiatives.

To drive the implementation of the strategy, it will be necessary to form an Advisory Committee to establish additional uses for the Lake, catering for varied target markets that will add value to the local economy and enhance visitation.

OVERVIEW

The attached report outlines the Assessment of Commercial Tourism Opportunities at Lake Moondarra undertaken for Mount Isa Townsville Economic Zone (MITEZ) in May 2016. There will be the opportunity for the incoming members of the proposed Advisory Committee to revisit the recommendations within the report. After reviewing the report, members of the Advisory Committee will provide advice and recommendations to Council. Council will consider these opportunities and where possible seek to obtain funding from the other levels of government to bring the identified projects to fruition.

It is noted that the Mount Isa Water Board is the trustee for Lake Moondarra and as such has a different role to that of Council. The Board will have the opportunity to provide feedback on potential projects and will need to consider the impact of any potential projects on their asset maintenance schedules.

BUDGET AND RESOURCE IMPLICATIONS

The establishment of the Advisory Committee will not have any material budget or resource impacts in the current financial year and administrative support will be provided through the Executive Services directorate. Funding may be identified through future grant opportunities. As preparations progress, budget and resource proposals will be brought to Council for consideration through normal processes.

LINK TO CORPORATE PLAN

Theme:	1.	People & Communities
Strategy:	1.18	Provide 100 years Community Celebrations and community infrastructure for year 2023.

CONSULTATION (INTERNAL AND EXTERNAL)

Internal – Chief Executive Officer for selection and appointment of membership of the Advisory Committee.

Community – Facebook post to open the nominations for the Advisory Committee.

LEGAL CONSIDERATIONS

Nil

POLICY IMPLICATIONS

Compliance with Advisory Committees Policy

RISK IMPLICATIONS

Mount Isa Waterboard may not accept the recommendations from the Lake Moondarra Advisory Committee.

HUMAN RIGHTS CONSIDERATIONS

Consideration has been given to the protected human rights as per Council's Human Rights Policy.

RECOMMENDATION OPTIONS

THAT Council seek Expressions of Interest from members of the community that would like to be appointed on the Lake Moondarra Advisory Committee.

AND

THAT Council Adopt the *Assessment of Commercial Tourism Opportunities at Lake Moondarra report. (2016)*



OR

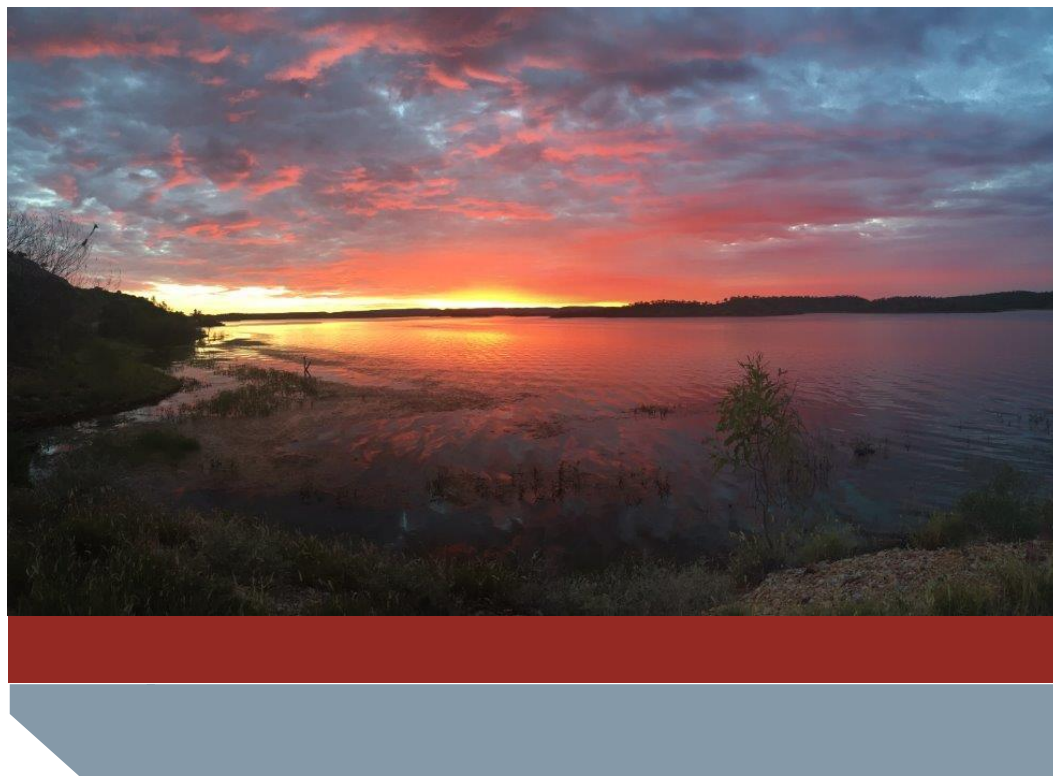
THAT Council does not seek Expressions of Interest from members of the community that would like to be appointed on the Lake Moondarra Advisory Committee

And

THAT Council does not adopt *the Assessment of Commercial Tourism Opportunities at Lake Moondarra report (2016)*

ATTACHMENTS

1. Pacific Southwest Strategy Group Assessment of Commercial Tourism Opportunities at Lake Moondarra Report [↓](#) 
2. Advisory Committees Policy [↓](#) 



Assessment of Commercial Tourism Opportunities at Lake Moondarra

For Mount Isa Townsville Economic Zone - May 2016

© Pacific Southwest Strategy Group, 2016





Assessment of Commercial Tourism Opportunities at Lake Moondarra For Mount Isa Townsville Economic Zone May 2016

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Inside Cover Photo Supplied by – Guido Pattis

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EXECUTIVE SUMMARY

Pacific Southwest Strategy Group was commissioned by *MITEZ* to undertake an *Assessment of Commercial Tourism Opportunities at Lake Moondarra*. The core purpose of the study was to investigate *commercial* development options to increase visitation and spend at Lake Moondarra Recreation Area (LMRA).

Consultation and the site assessment have determined that LMRA has the resources necessary for sustainable *commercial* development and that with better industry coordination, targeted marketing and resourcing, it has the potential to attract double visitation numbers within 12 months of implementation of several business initiatives.

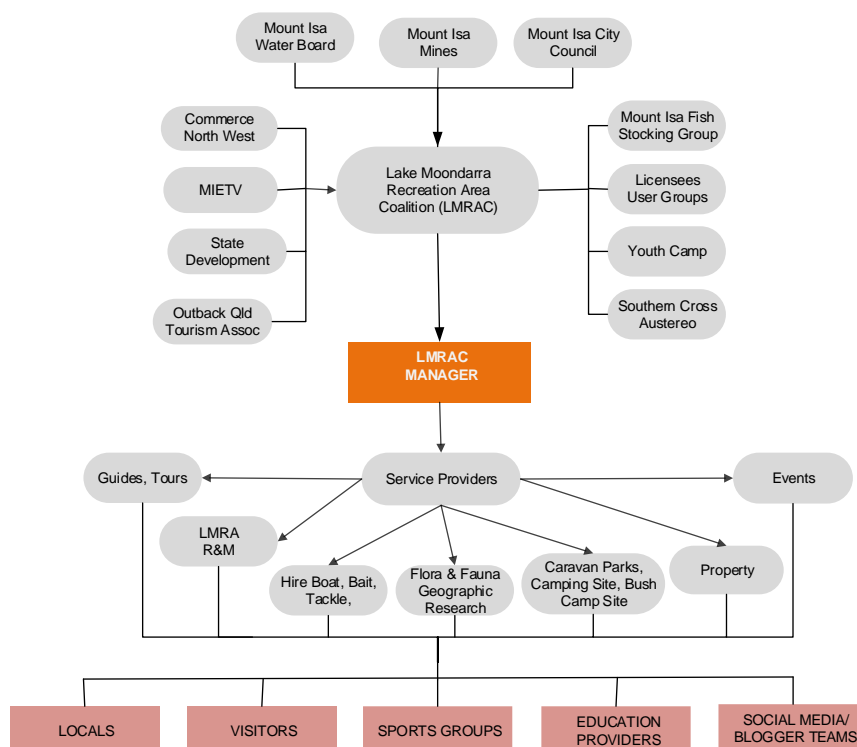
The proposed strategy is built around the wants and needs of locals as a baseline income stream.

With the introduction of three or four new business with the potential to increase visitations to 120,000 in the first full year together with estimated gross revenue of between \$7.5 mill to \$8.0 mill.

In order to drive the implementation of the strategy, it will be necessary to form a project group that reports to a recreation area management team such as the *Lake Moondarra Recreation Area Coalition* (LMRAC) who will manage the progress of these initiatives through the feasibility and practicality stage over the next two to five years.

The implementation of a *Lake Moondarra Operational Management Framework* will supervise funding, planning and feasibility of projects using LMRAC as the gateway during the implementation phase as depicted in the figure below:

Figure E1: Proposed Lake Moondarra Operational Management Framework



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

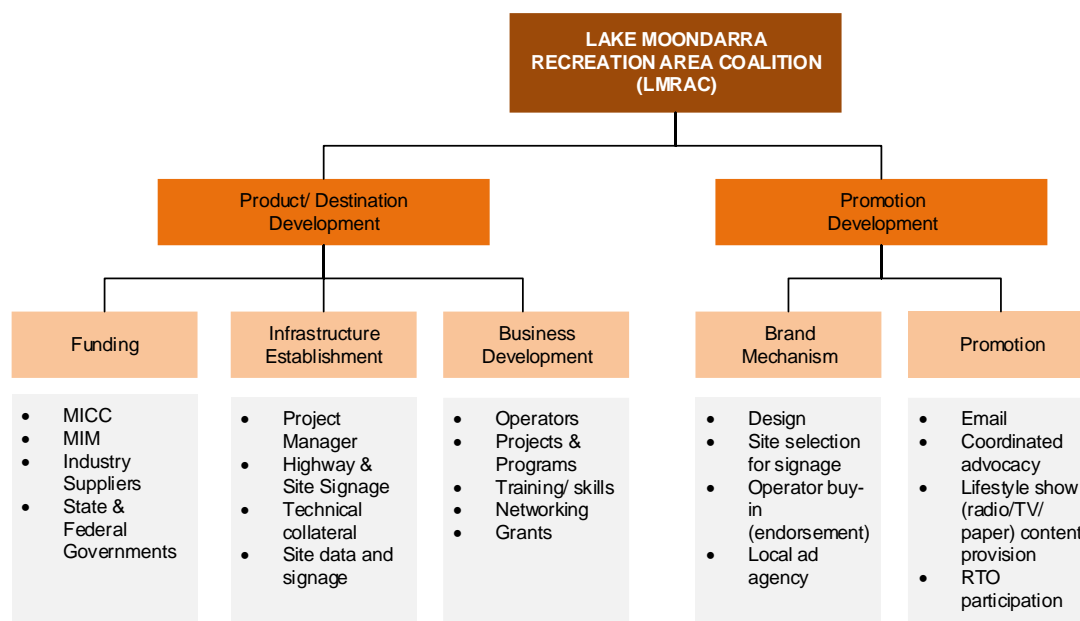
Use of an incorporated not-for-profit community entity will allow access to grants, donations and sponsorships unavailable to commercial/ private companies.

While the LMRAC will be separate from MIWB, it will be subordinate. It is proposed that it will initially work as a steering committee, made up of one representative from each of the following organisations:

- Mount Isa Water Board (MIWB);
- Mount Isa Regional Council;
- Mount Isa Mines (MIM);
- Commerce North West;
- MIETV;
- Department of State Development, Infrastructure & Racing;
- Radio Station;
- Ski Club;
- Canoe Club; and
- Guides.

The proposed tasks of LMRAC are set out below:

Figure E2: Lake Moondarra Development Functional Map



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

Commercial opportunities that emerged from the consultation process were assessed and graded in section 6.0 – Development Options. Set out below is the shortlist commercial tourism projects that, once implemented, will provide an estimated 60,300 visitors to Mount Isa, most of whom could not have been facilitated in an existing caravan park in the area due to lack of suitable sites:

Table E1: Priority Projects/Programs – Investment Grade Commercial Opportunities	
Description	
LEVEL 1 COMMERCIAL PRIORITIES:	LEVEL 2 AMENITY PRIORITIES:
Equipment Hire Retailer	Floating Jetty, Moorings & Loading Dock
Bait & Tackle Shop	MICC Youth Camp
Caravan Park & Camping Site	Birdwatching Centre
Party Boats & House Boats	Free Camping Grounds
Canoe Club Café	Wilderness Walks & Guided Tours

Source: Pacific Southwest Strategy Group Pty Ltd, 2016

The critical path or the game changer for the commercial success of LMRA will be the introduction of the:

- Caravan Park;
- Equipment Hire Outlet;
- Canoe Club Café; and
- Bird Watching Centre.

Collectively these commercial entities have the potential to generate income in excess of \$7.5 mill and attract an additional 60,300 visitors in the first year of operation that will result in a sustainable model.

1.0 INTRODUCTION

1.1 Project Context

Lake Moondarra is located within the city limits of Mount Isa Council (MICC) and is managed by the Mount Isa Water Board (MIWB). As Trustee, the MIWB manages a considerable amount of infrastructure under its obligations to maintain trust land as a *reserve for recreation and water purposes*.

The Mount Isa community has had a strong attachment with Lake Moondarra in Kalkadoon country since its inception in the 1950's as part of the infrastructure support for Mount Isa Mines (MIM). It is still the "go to" place for locals as the most significant water body in the area and offers a range of recreational pursuits.

The dramatic increase in eco-tourism has led to stakeholders recognising opportunities to capitalise on the tourism growth potential of the Lake for the benefit of the local economy and the improved lifestyle for local residents.

As a result, the *Mount Isa, Townsville Economic Zone* (MITEZ) sought funding to undertake an assessment of commercial opportunities at Lake Moondarra. The project was commissioned in April 2016 with MITEZ as manager and with the sponsorship of the *Queensland Department of State Development, Infrastructure and Planning*.

Figure 1: Lake Moondarra Sunset

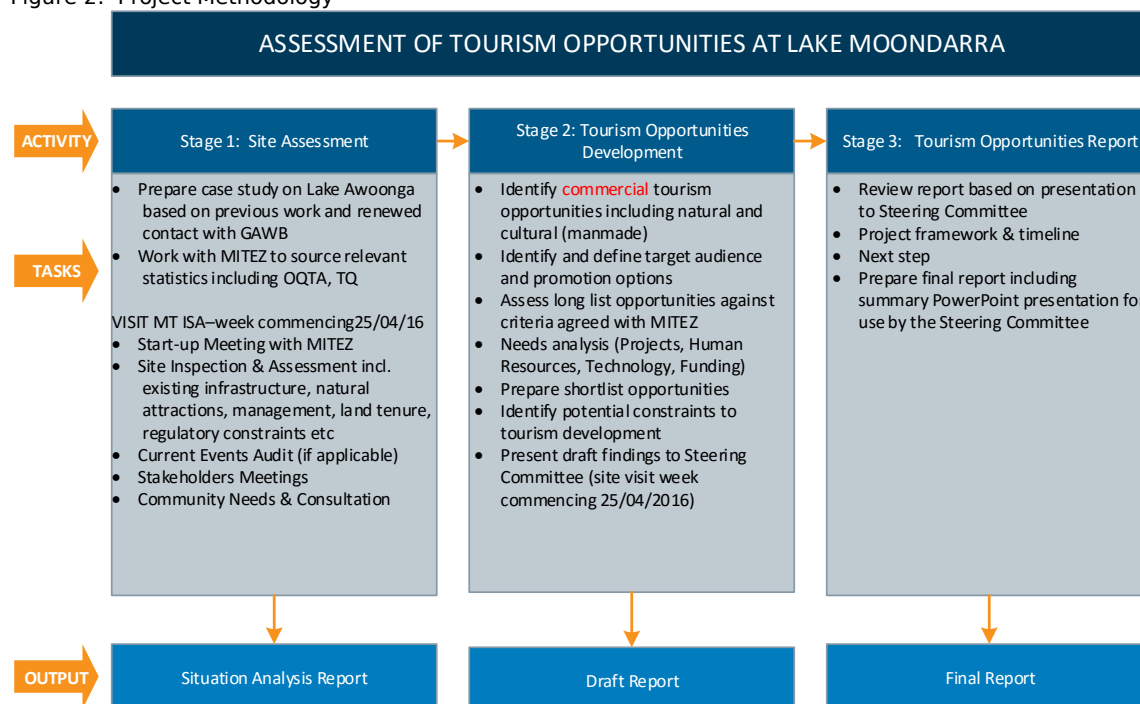


Source: Gary Murray, Mt Isa Coaches, 2016

1.2 Project Methodology

The project was undertaken in three stages as set out below:

Figure 2: Project Methodology



Source: Pacific Southwest Strategy Group, 2016

1.3 Project Objective

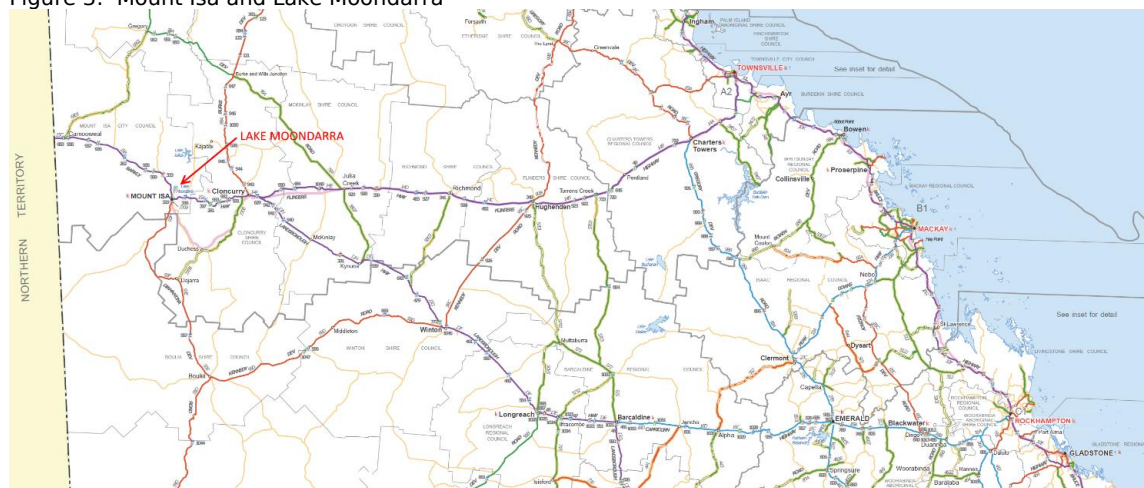
The objective of the project was to assess opportunities to develop a *commercially operated tourism facility* at Lake Moondarra catering for varied target markets including community/locals, tourists, RV's, caravans and campers.

It was clearly important that the study focus on commercial opportunities as funding for non-commercial opportunities was not readily available. It was also recognised that commercial opportunities, once implemented would result in an improvement of amenity for the enjoyment of locals as well as tourists.

1.4 Project Location

The figure below shows Lake Moondarra in its North West Queensland location and in relation to the coastal population centres and major road network.

Figure 3: Mount Isa and Lake Moondarra



Source: Pacific Southwest Strategy Group, 2016 based on Google maps

Figure 4: Lake Moondarra



Source: Gary Murray, Mt Isa Coaches, 2016

2.0 SECONDARY DATA REVIEW

2.1 Recreational Fishing

There are between 700,000 to 750,000 active anglers in Queensland who take home 8,000 tonnes of catch each year. Recent closures of coastal fishing grounds has created increased demand for fishing in inland lakes and water storage facilities.

While the *Lake Moondarra Fishing Classic* is hosted in October each year by the *Mount Isa Fish Stocking Group*, there are opportunities to provide equipment hire, bait and tackle and fishing guides to the many locals and visitors who do not have fishing boats.

2.2 Bird Watching

The growth in birding internationally has been an eco-tourism sleeper.

According to a study in the US, active birders spent US\$32 billion in 2000/2001. Comparative statistics in Australia are unavailable, however *Birdlife Australia* data provides the basis for the annual spend for its 12,500 members and 75,000 supporters.

Based on the same US data of \$1,500 to \$3,400 spend per person pa, it was estimated that if similar amounts were expended by the *Birdlife Australia* membership (ie. 12,500 pax), it was estimated that between \$19.4 to \$41.8 million is spent in Australia each year. In addition, if the average *Birdlife Australia* supporter (ie. 75,000 pax) donated \$50 each year, this would equate to a further A\$3.75 million pa. This does not include expenditure of the wider Australian population.

Figure 5: Clear Water Lagoon Birdlife



Source: Rex Whitehead, 2016

Having said this, bird watching is not recognised in any lists of *non-game* past times or recreation endeavours or as *non-consumptive wildlife users*. A study in the US found that there were 61 million birders whose income levels were well above average (Keslinger 1993).

Areas in R48 Reserve including Clear Water Lagoon offer considerable non-invasive opportunities for guided tours, viewing hides and bird counts. In fact, in May 2016 *Birdlife Australia* is undertaking a survey of the rare scrub wren which suffered badly from bushfires in 2010 and floods in 2013. Such events provide attractive promotional

opportunities for local bird watchers to invite volunteers to assist, thereby raising the profile of bird watching at Moondarra.

Figure 6: Nature Tours



Source: Gary Murray, 2016 NOTE: Tour boat/pontoon once used at Lake Moondarra

2.3 Bush Walking & Wilderness Trails

The *Queensland Department of National Parks, Sport & Racing* defines eco-tourism as ecologically sustainable tourism with a primary focus on experiencing natural areas. Currently, the Department is inviting proposals for developing privately owned, low impact, and purpose built eco-tourism infrastructure through an EOI process.

Reference should be made in this regard to *DestinationQ* and partnerships to reach \$30 billion in overnight stays by 2020.

Figure 7: Lake Moondarra Wilderness/ Rock Formations



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

© Pacific Southwest Strategy Group, 2016

Lake Moondarra is a perfect destination for the wilderness explorers discussed later in the report.

Figure 8: Lake Moondarra Wilderness/ Rock Formations & Kalkadoon Stone Carvings



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

3.0 CONSULTATION

Engagement took place in Mount Isa week commencing 26 April as follows:

- Half day site inspection with MIWB/CEO of most physical aspects of the Lake and the 100 Ha Recreation Area;
- One-on-one meetings with MITEZ, MIETV, MICC, Tour operators, Queensland Department of State Development, Bus operators, Mount Isa Caravans, Motels and FIFO accommodation providers, Isa Rodeo; pastoral lessees and bird watchers;
- Black Rock BBQ – Media representatives, primary and secondary school principals, logistics providers, MICC Counsellors, State Government representatives (20-25 attendees);
- Users including clubs and tenants without leases, locals
- Introductions to MICC present and past Counsellors, present and past MIWB Directors;
- Community meeting – Outback @ Isa – 20 attendees
- ABC Radio interviews – two interviews with Hailey Renault and follow up stories with community participants; and
- The North West Star – two interviews with Chris Burns and promotional stories pre-event.

These meetings were extensive and fruitful and resulted in nearly 150 ideas and opportunities summarised into the following categories:

- Security and safety (N.30 ideas);
- Infrastructure (N.28);
- Commercial (N.24);
- Signage (N.24);
- Events (N.16);
- LMRA Coalition Planning (N.12);
- Brand & Promotion (N.8); and
- Repairs & Maintenance (N.4).

3.1 Issues

The following graphic summarises issues raised during the consultation phase into categories of infrastructure, tenure, development and safety:

Figure 9: Summary of Issues

LAKE MOONDARRA – SUMMARY OF ISSUES			
Infrastructure	Tenure	Development	Safety
<ul style="list-style-type: none"> Improved amenity Anchored pontoons/ pontoon dock Floating jetty Floating boat ramp & loading dock WiFi hot spots Upgrade to swimming enclosure Waste management plan Improved wallaby walk Horse riding trail Mountain bike trail Lighting at Black Rock & proposed commercial sites Wildlife trails Bike track (city to Lake) 	<ul style="list-style-type: none"> 5-10 year leases for current users/occupiers 24/7 access Hire equipment storage sheds 20 year lease for caravan and cabin developer Birdwatching lease In-water mooring 	<ul style="list-style-type: none"> Caravan & cabins Canoe club café Bush camp General camping Warrina Park kiosk MICC Youth Centre New Lake Moondarra brand 	<ul style="list-style-type: none"> Increased sun protection (eg. Shade trees & sails) & sun protection signage Mosquito control Duck lice eradication Noxious weed control Greater Rec Area boundary definition Improved security (eg. CCTV) Major signage upgrade

Source: Pacific Southwest Strategy Group Pty Ltd, 2016

It is important to note that control of the recreational area is not a core part of MIWB business and it is too much to expect to address all issues raised, both from a human and financial resource perspective. The beneficiaries of the water impoundment are not just the City, or MIM, but also the quarries, the industry service providers, Queensland Treasury and the residents of Mount Isa. Therefore, it will be necessary that various stakeholders work together to provide the resources required to develop and implement *commercial* projects.

3.2 Opportunities

A wide range of opportunities were identified during the consultation phase:

- Bird watcher centre;
- Caravan/RV park and camping grounds;
- Bush Camp establishment;
- Internet and smart phone hot spots;
- Café at Canoe Club;
- New designated camping ground near showers/toilets;
- Bird watching hides at Clearwater Lagoon;
- Membership drive for user clubs;
- Rebrand youth centre (ie. Wilderness Digs);
- Mountain bike trail;
- Public bus service from Mt Isa;
- Bird watch muster; and
- Commuter bus service.

3.3 Constraints

Constraints relative to development of commercial tourism opportunities at Lake Moondarra include:

- All tenants awaiting promised new leases;
- Encroaching noxious weed in Transport Bay swim areas, canoe launching
- Health concerns regarding sunburn, insects, water weed and some pedestrian pathways;
- No emergency telephone hot spots;
- Shower and toilet blocks in need of upgrade;
- Insufficient shade areas (including shade structure and shady trees);
- Lockout times;
- Insufficient rubbish removal program;
- Lack of approved camping sites or caravan park;
- Lack of jetty and loading dock
- No equipment available for hire; and
- No on-site storage sheds.

Figure 10: Lake Moondarra



Source: Gary Murray, Mt Isa Coaches, 2016

4.0 SITE ASSESSMENT

Lake Moondarra is contained within a gazetted reserve set aside for recreation and water purposes. The MIWB has been appointed as the Trustee for day to day management with the necessary delegated authority.

A Land Management Plan was prepared for the management of the reserve and was approved in May 2014.

The reserve comprises approximately 11,000 hectares of which the lake occupies 2,375 hectares at full capacity.

Construction of the impoundment was completed by *Mount Isa Mines Limited* (MIM) in 1957.

4.1 Site Description/ Tenure

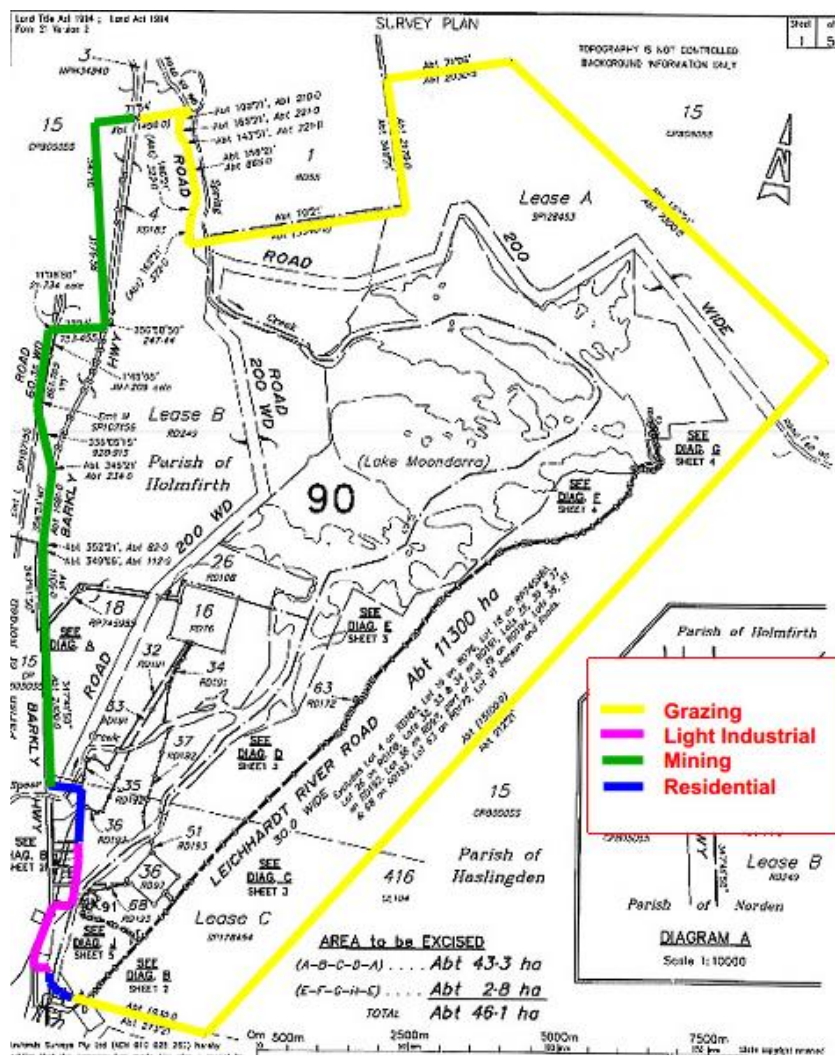
Trust Land Description: Reserve for Recreation and Water Purposes, Reserve 48. Trustee for the reserve is the Mount Isa Water Board (MIWB).

Land Description: Lot 90 on Plan SP 237661 Parish of Holmfirth, County of Rochedale and within the Local Government area of Mount Isa City Council.

Native Title: Native Title claim of the Kalkadoon People number 4 covers Lot 90 on Plan SP237661 (NNTT reference QC05/12; Federal court reference QUD 579/05). Native Title implications will be assessed in accordance with the State's Native Title Work Procedures prior to any dealings being undertaken on the reserve.

Cultural Heritage: A number of cultural heritage sites located within the Reserve, are protected under Aboriginal Cultural Heritage legislation.

Figure 11: Lake Moondarra and Reserve 48



Source: Reserve 48 Trust Land Management Plan

4.2 Proximity to Highway and Town Centre

Lake Moondarra is 16 kilometres from Mount Isa along the Barkly Highway and then Leichhardt River Road. The road, owned and maintained by MICC, is bitumen sealed to the dam access. This section was in reasonably good condition at the time of the site visit.

Figure 12: Lake Moondarra Road Access



Source: Pacific Southwest based on Google Maps, 2016

Mount Isa is the nearest service centre for major supplies.

4.3 Transport Access and Highway Linkages

The linkages to Mount Isa include:

- To the East, the Barkly and Flinders Highways to Townsville, via Cloncurry, Julia Creek and Hughenden and the Barkly and Capricorn Highways to Rockhampton via Cloncurry, Longreach and Emerald;
- To the west, the Barkly and Sturt Highways to Darwin, via Tennant Creek, Daly Waters and Katherine.

4.4 Vehicular Parking and Pedestrian Access

Ingress to most parts of the Reserve are unsealed and lack consistent directional and safety signage.

4.4.1 Ski Club Access

As the road approaches Kingfisher Point there is a locked gate that is often in disrepair as a result of impatient/ annoyed drivers ramming it with their bull-bars.

Note (right hand image below) that the toilet block (see foreground of image) is located across the road from the Ski Club. The road above the ski club twists and turns to the point of a rise of 13 metres and drivers come across members trying to cross the road to the toilets very suddenly which has nearly caused several major/ potentially fatal accidents.

Figure 13: Lake Moondarra Google Maps View



Source: Guido Pittis, 2016

It would appear three issues need to be addressed:

1. Maintenance of locked gates;

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2. Addition of a pedestrian walkway with guard rail suitable for disabled access; and
3. Installation of convex mirrors to alert both pedestrians and vehicles of on-coming traffic.

4.4.2 Youth Camp Access

Access is limited to 4WD and may need remedial work on the approach road for less experienced 4WD drivers. Alternative access will be required if the youth camp is to expect visitation from non 4WD vehicles and buses.

4.4.3 Transport Bay

Access and parking to the Transport Bay is the most organised. Parking bays are spacious and well maintained, however at weekends during summer the area is overcrowded and there will be a need to expand parking bay numbers.

Figure 14: Transport Bay



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.4.4 The Junction

Access to the junction is difficult to locate and has no directional signage. Access is via a series of criss cross dirt roads that generally require local knowledge to find them.

Figure 15: Various Dirt Tracks Accessing the Junction



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.4.5 West Side

On the western side of the Lake, much of the land is public although Pipeline Road (designated Road 200WD) is owned by the Trust. It is claimed that the road is not for public use although restrictions were relaxed years ago. There needs to be consideration to granting public access to Pipeline Road to enable access to Spring Creek.

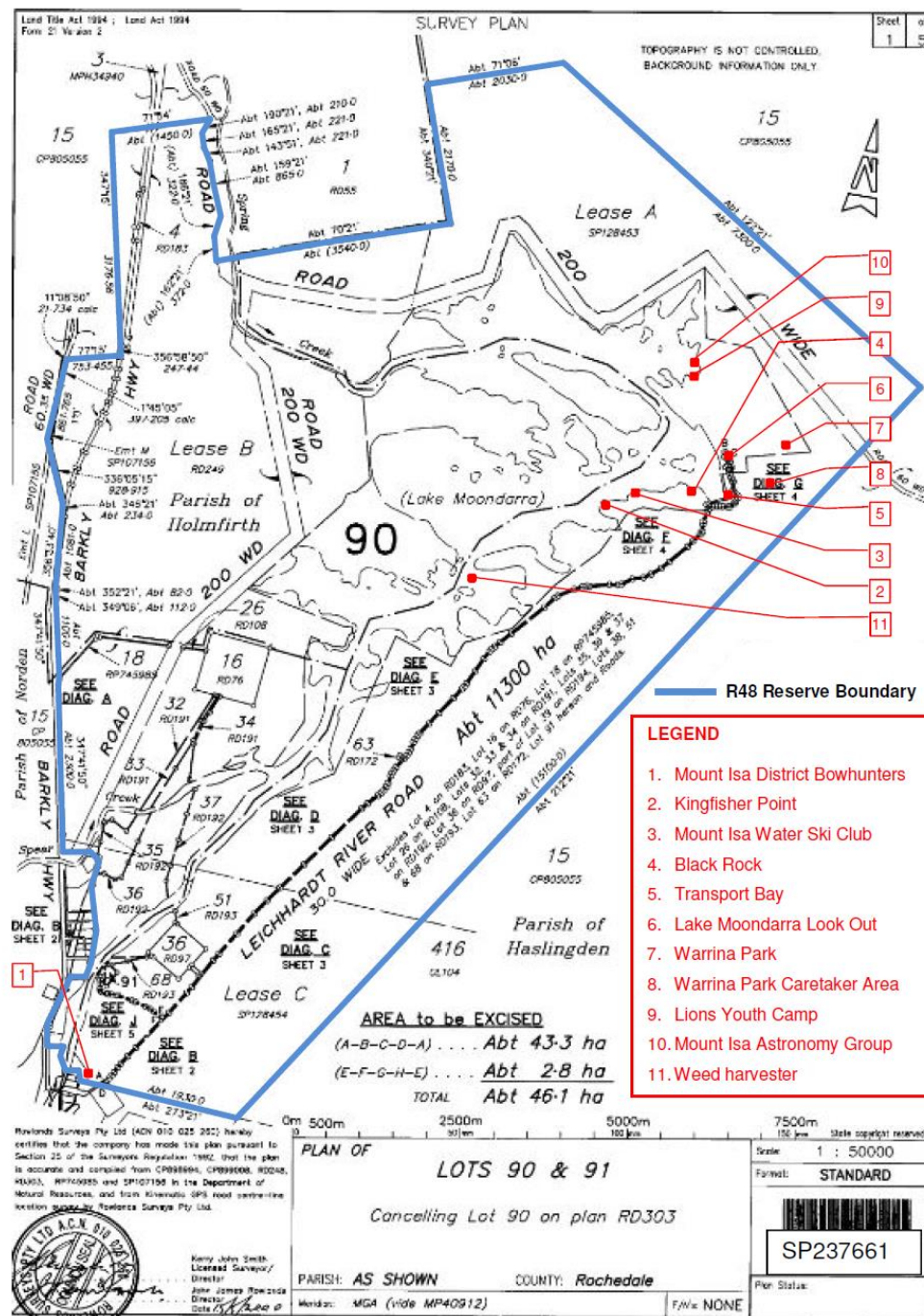
4.5 Existing Users of Lake Moondarra Reserve

The following table lists the current users of the Lake Moondarra reserve.

Table 1: Existing Reserve Users	
GROUP	ACTIVITY
Mount Isa Astronomy Group (MIAG)	Astronomical observation activities. MIAG was established in 1997 and has a small observatory facility next to Lions Youth Camp. Currently, no lease or permit in place.
Mount Isa District Bowhunters (MIDB)	Field archery activities. MIDB has a clubhouse and field archery area near the Leichhardt River Road entry to the reserve. Activities include traditional target archery and simulated hunting by erecting targets on trails. Currently, no lease or permit in place.
North West Canoe Club (NWCC)	Canoeing and kayaking activities. NWCC uses the large building in Transport Bay as a clubhouse. Activities include recreational and competition canoeing and kayaking and regular training activities. Currently, no lease or permit in place.
Isa Rats Running and Triathlon Club	Running swimming and cycling activities. Lake Moondarra provides an area of water for the swimming leg of the triathlons, with running and cycling on the adjacent land or roads. Shares some facilities with NWCC, have no facilities of their own. Currently, no lease or permit in place.
Mount Isa Water Ski Club (MIWSC)	Competitive and social water ski activities. MIWSC has an activity area on the foreshore of Lake Moondarra with a boat ramp, picnic and observation area. There is a basic slalom course in front of this area. Currently, no lease or permit in place.
Mount Isa Fish Stocking Group (MIFSG)	Fish stocking and fishing activities. MIFSG was established in 1987, and is a community based club carrying out fish breeding and fish stocking programs in the impoundments of the Mount Isa region. Target species are currently: Barramundi and Sooty Grunter.
Mount Isa Primary and Secondary Schools	Outdoor educational and recreational activities, including canoeing, rock climbing and archery. Permitted by event.
Mount Isa Community Groups	General enjoyment of the reserve. Permitted by event.

Source: Reserve 48 Trust Land Management Plan

Figure 16: R48 Reserve – Existing Facilities & Infrastructure



Source: Reserve 48 Trust Land Management Plan

4.6 Existing Facilities and Infrastructure

Following is a brief overview of the main facilities and infrastructure within the recreation reserve including:

- The Lookout;
- The Junction;
- Kingfisher Point;
- Transport Bay area;
- Warrina Park;
- West Side;
- Bush Camp & Wilderness Trails;
- Wallaby Walk;
- Hatchery;
- Bowhunters Club;
- Mount Isa Water Ski Club ;and
- Youth Camp.

There is a fish hatchery located off-site in Mount Isa.

4.6.1 The Lookout

This site provides an impressive vista of the dam wall and a wonderful overview of the Lake. Ample parking is available for the sunset experience. There is a need for maintenance of opening celebrations plaques to provide a better impression for first time visitors.

Figure 17: The Lookout – (L) Carpark; (M) Interpretive Signage; (R) Dam Wall



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.6.2 The Junction

This area is spacious and well maintained and is situated on the south eastern side of the Reserve. The area has become an unofficial meeting place for locals although travellers do find their way there (miraculously!) Overnight camping is prohibited (officially) however campers generally ignore the warning signage.

The west side of The Junction needs a signposted walking trail to enable visitors to discover its hidden gems.

Figure 18: The Junction



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.6.3 Kingfisher Point

This area was once busy and the home of the Mount Isa Sailing Club. The area is well suited to house several of the commercial opportunities identified during the consultation phase of this project such as a caravan park and camping facility.

Figure 19: Kingfisher Point



Source: Pacific Southwest Strategy Group, 2016

4.6.4 Transport Bay Area

This is the most popular visitor area of the Lake because of ease of access and amenity although shade and shelters are in short supply.

Figure 20: Transport Bay



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.6.5 Warrina Park

Warrina Park is very popular with parents of small families due to its picturesque nature and the fully fenced enclosure. The cream building is a disused kiosk, abandoned in 1993. The Park would benefit from the re-introduction of kiosk facility so that parents can enjoy light refreshments while their children play.

Figure 21: Warrina Park



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

Figure 22: Warrina Park



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.6.6 West Side

The west side has several stunning coves with abundant flora and fauna. It is recommended that a wilderness visitors plan be developed with the guidance of a proposed Friends of Moondarra or an operational entity of key stakeholders who could manage areas between Spear and Spring Creeks. This area is of particular interest to birdwatching groups and may appeal as a permanent base for them.

Various proposals were suggested for its continuance despite the lack of amenity and descending water line in times of drought.

At present, conflicting signage both welcomes visitors and forbids their entry!

Figure 23: Conflicting Signage on Pipeline Road



Source: Rex Whitehead, 2016

4.6.7 Wallaby Walk

This amenity has merit especially if it included a supervised wallaby feed session during the tourist seas and could develop as a major attraction that could raise the profile of the Wallaby Walk. However, there is a need for wider, safer footpaths with safety rails and replacement flora and fauna information panels.

Figure 24: The Wallaby Walk



Source: Pacific Southwest Strategy Group, 2016

4.6.8 The Mount Isa Fishery Breeding Group

The breeding activities for the group are impressive and of a high standard. Over the last 20 years a dedicated committee has developed technology to reproduce fish species solely in freshwater. First impressions indicate the committee is a most professional team, one of the best Pacific Southwest has experienced. Such professionalism bodes well for future planning on a broader scale in overall operations of this standard.

Figure 25: The Fish Hatchery



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.6.9 Mount Isa District Bowhunters Club

The Club was established in 1978 and has 70 members, 40 senior shooters, three juniors, six cubs and additional family and non-shooter members.

The Club owns its clubhouse and facilities which include five butt targets for night shooting, two course with 20 ABA targets and the hill course also with 20 targets.

No issues or concerns were identified in discussions with the Club Secretary other than the Bowhunters are still waiting for their lease.

Figure 26: The Bowhunters Club



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.6.10 Mount Isa Water Ski Club

The area occupied by the club is basic with little or any improvements in recent years and barely meets user's needs.

Figure 27: (L) Lake Moondarra Aerial View and (R) Lake Moondarra Ski Club and Boat Ramp



Source: Anne Pittis, 2016

© Pacific Southwest Strategy Group, 2016

4.6.11 Mount Isa Youth Camp

The Lions Youth Camp was closed by MIWB in 2009 following years of uneconomic operation. The facility is situated close to Lake Moondarra. In February 2015, MICC entered into a lease agreement which has now been approved by the *Queensland Department of natural Resources and Mines*.

The Youth Camp is currently undergoing refurbishment to its gardens and 19 bedrooms. In addition there is a swimming pool, kitchen and dining facilities making it suitable to accommodate other groups such as wilderness seekers, bird watchers and astrological observers, in addition to students.

Figure 28: The Youth Camp



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

Figure 29: The Youth Camp



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

It is suggested that in order to improve occupancy rates, MICC should reconsider the continued use of the word Youth” to broaden the market appeal.

In addition, bed capacity should be re-evaluated to accommodate larger numbers such as bus groups and school groups including grade cohorts, teachers and parents.

4.6.12 ISA RATS Running & Triathlon Club

The RATS focus on training and events between April and October each year. Its major event is *Outback to the Stack* held in July each year.

The RATS share the Canoe Club facilities and storage areas.

4.6.13 North West Canoe Club

The Club is well established with an active membership in excess of 40 people. It is located in a prime position at Transport Bay. It owns its own premises which includes public showers and toilets together with a large craft storage area and disused café. The Club is famous for its major event, the *Gregory River Canoe Marathon*, which it holds on the first Sunday in May each year. In addition, the Club has numerous other events including *moonlight paddles*, *desert nights* and *kayak orienteering* (paddle games) together with its annual *Come and Try Day*.

The Club recently spent \$70,000 on improvements together with the erection of a large space opposite paid for and installed by the Canoe Club

Figure 30: Kayaking on the Gregory River



Source: The North West Star, 2016

Figure 31: Kayaking on the Gregory River



Source: The North West Star, 2016

Figure 32: Lake Moondarra Canoe Club



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

4.6.14 Astrological Observatory

This facility is located just north of the Youth Club and depends on it for water and electricity. However, since the Youth Club closed and went into disrepair, the water supply was cut. As a result, the grounds around the observatory are in disrepair.

Recently, lightning hit the electricity lines to the main building and since then the property has been without power.

Figure 33: Mount Isa Astrological Observatory; Observatory Image and Members at External Interment Piers



Source: Len Fulham, 2016

The Club owns two telescope with roof rails and in the yard there are four piers for members who own their own instruments. Due to these problems, the observatory has not been able to undertake further work on a donga obtained to be remodelled as club rooms.

When the Youth Club was in operation, school groups of up to 30 students, 20 parents and ten teachers were regularly in attendance.

Due to its incapacitation, membership of the Astrological Observatory has declined although the current committee is hoping for assistance in restoring electricity and water services in the near future.

4.6.15 Stack City MTB Inc. Mount Isa

This Mountain Trail Bike Club was recently incorporated and is seeking trails in association with walkers, joggers and schools. The Committee wishes to establish infrastructure in the Reserve and secure a lease to establish trails and skills centre pump track.

Mountain biking now has a substantial following with many events now televised on free to air and cable television.

Apart from competitions course, there is local demand for a less strenuous trail circuit around the Lake for casual riders interested in beautiful scenery and opportunities for regular stops that will attract bike hire from locals and visitors.

4.7 Town Planning Issues

Existing and proposed new uses within the reserve will need to comply with the requirements of the Land Management Plan, in particular:

- Need for the Trustee to manage the Reserve in a manner that is consistent with its gazetted purpose and is compliant with legislation and regulations;
- Need to ensure that Users of the Reserve do not negatively impact on the Reserve's primary purpose;
- Existence of, and likely impact on other Users of the Reserve;
- Implementation of appropriate tenure arrangements (for example, leases)
- Culture of health and safety among users in terms of their general behavior and use of the Reserves' facilities;
- Need for the Trustee to exercise prudent financial stewardship of the reserve within budget constraints and available resources; and
- Awareness of cultural heritage and native title.

It will be necessary for the applicant to address the assessment criteria showing that the proposed use meets the criteria set out in this Plan and will not adversely impact on the primary water purpose of the Reserve. In addition to the LMP requirements, any proposed development would be assessed under the *Natural Areas Overlay* defined in the Mount Isa City Plan.

Under the *2006 Mount Isa City Plan* the land abutting the lake is contained within the *Rural Zone* and subject to the *Natural Areas and Scenic Rim and Riverine Corridors* overlay. Generally in the plan the rural area provides for a range of agricultural uses. All of the local government area provides for compatible tourism uses.

Any proposal for tourism development would be *impact assessable* in the *Rural Zone*.

Lake Moondarra has been identified in the plan and *is intended to be maintained as, an area of interest and recreational amenity to resident and visitor alike*.

Riverine Corridors require a 500 metre buffer from Lake Moondarra for any proposed development.

4.8 Site Usage and Scope

Amenity improvements and the establishment of relative commercial business will require impact assessment, MICC DA and building approval and MIWB long term lease. Lead time will be between six and 15 months. There is scope as discussed throughout this study. Key to this development is catalyst infrastructure such as a floating jetty, dock and moorings and a separate floating boat ramp and loading dock.

Completion of these projects will attract commercial tourism and user services such as café, camping sites and a caravan park and cabins. Sustainable café operations will depend, in simple terms, on an average of 150 to 200 cups of coffee and 100 sandwiches (or equivalent) per day while a caravan park will require occupancy of 30 to 50 percent depending on operational expenditure (opex) break even.

4.9 Arrival and Points of Entry

An upgrade of the Reserve entry signage will help increase the visitor experience. Development of themed signage across all aspects of the Reserve will increase visitor recall and promotional opportunities.

Figure 34: Lake Moondarra Arrival & Points of Entry Signage



Source: Pacific Southwest Strategy Group, 2016

5.0 TARGET AUDIENCE & INTEREST PROFILE

5.1 Audience's Values and Lifestyles

Traditional methods of research define consumers by demographic and life-stage changes that assume everyone in the same age and same income bracket, act in the same way. This methodology produces major loss in advertising penetration and cost when trying to change minds in consumer groups. There is a more *productive* strategy in *understanding* consumer behaviour and to maximise the impact of the promotional spend called *Values and Lifestyle Analysis* (VALS).

Tourism Queensland has found the VALS system to be an effective tool to reach more adventurous travellers using this system by identifying their personality traits, values, attitudes, interests and lifestyle. In the case of Lake Moondarra, the following profiles sectors apply:

- **Active Explorers** - Holidays are about pushing boundaries through challenging themselves via physical activity. They enjoy the company of others, but their focus is on exploring the extremes of their physical environment and themselves. It's about feeling alive.
- **Stylish Travellers** - A holiday is a chance to demonstrate their achievements both to themselves and others. They do this by seeking out unique and exotic experiences and products, making them feel discerning, stylish and successful.
- **Self-Discoverers** - Holidays are about discovery, nourishment and enrichment of the self (physically and intellectually). They seek to immerse themselves in holiday experiences that deliver this, gaining insight or a sense of well-being.
- **Unwinders** - For Unwinders, holidays are all about relaxation and release, focusing on themselves as an escape from their busy lives. They seek an unstructured holiday. Decisions are made when at the destination. This allows them to catch their breath, feel calm and peaceful and gain perspective.
- **Connectors** - They see holidays as a chance to connect with the people they care most about. They will often compromise their own preferences in terms of activities to ensure everyone has a good time. It's about what is real and what's important.
- **Social Fun-Seekers** - The essence of their holiday is having a fun time. While they do a lot of different activities, it's sharing the experience with friends and other holidaymakers that makes the difference.^[1]

These VALS sectors are most relevant to Outback Tourism if linked with adventure and experiences values and lifestyle such as camping, outback wilderness, boating, birding, fishing and walking trails. MIETV and MIRAC should consider include this concept when planning their spend potential.

Using this concept, the following table was used to calculate the potential visitor capture by region:

^[1] Tourism Queensland website, 2009. Understanding Our Consumers - TQ Domestic Market Segmentation. http://www.tq.com.au/tqcorp_06/marketing/understanding-our-consumer---tq-domestic-market-segmentation/understanding-our-consumers---tq-domestic-market-segmentation_home.cfm

Table 2: Tourism Queensland Domestic Market Segmentation						
Category	VALS Share	Population				Total By Type
		Mount Isa Locals	Mount Isa Visitors	Qld Residents	Qld Visitors	
Active Explorers	11%	2,477	4,400	608,090	220,000	734,967
Stylish Travellers	5%	1,126	2,000	230,950	100,000	334,076
Self-Discoverers	12%	2,702	4,800	554,280	240,000	801,782
Unwinders	15%	3,377	6,000	692,550	300,000	1,002,227
Connectors	32%	7,205	12,800	1,478,080	640,000	2,138,085
Social Fun-seekers	25%	5,629	10,000	1,154,750	500,000	1,670,379
TOTAL by Region	100%	22,516	40,000	4,619,000	2,000,000	6,681,516

Source: Pacific Southwest Strategy Group Pty Ltd, 2016 based on population figures - MIETV, modelling

The above table suggests the potential for Lake Moondarra visitors per annum if promotional activities focus on applicable lifestyle sectors such as Active Explores, Self-Discoverers and Unwinders.

6.0 DEVELOPMENT OPTIONS

6.1 SWOT Analysis

The SWOT analysis is an effective tool to segment issues internally (strengths and weaknesses) and externally (opportunities and threats):

- Strengths – things we do better than our competitors;
- Weaknesses – things we do not do, or do not do well;
- Opportunities – things that provide promise; and
- Threats – issues or things which are generally outside our control, but which if implemented would impact on our performance.

Table 3: LMRA Commercial Development Opportunities SWOT

STRENGTHS	WEAKNESSES
<ul style="list-style-type: none"> - Large bird population - Major reliable fishing precinct - Major stop off for Asian migratory birds in summer - Expansive water sports haven - High user clubs member utilisation - Successful fish stocking association - Trip advisor “very good” rating (impressive) - Kalkadoon rock carving - Close to major outback city (pop 2 mill) - 2 x grazing areas (off lease) - 2 x quarry leases 	<ul style="list-style-type: none"> - Lack of shade (trees/sails/shelters) - No fencing, multiple dirt track entry - “Uncontrollable” invasive weed problem - Illegal camping at the Junction - No on-site F&B service - Formal arrival points lacking at all entry points - Confusion signage – lack of quality, themed signage across various sites - No pontoons or anchored platforms - Walking trails need upgrading
OPPORTUNITIES	THREATS
<ul style="list-style-type: none"> - Caravan/RV Park & Cabins - Café and kiosk re-opening - 24/7 site access - Youth camp refurb - Anchored deep water pontoons - Floating jetty, moorings & floating dock - Themed signage - Limit access entries to LMRA - Signpost Rec Area - Define Rec Area boundary with bollards, timber wast to 50-80 Ha - Introduce new leases for mobile sporting club (motor vehicle, motor bike, mountain bikes) to provide greater community presence - Add picnic shelters in cluster formation (ref case study) - Bird watching centre & viewing hides - Establish bush camps (isolated/no services, camping attached to caravan park) - Introduction of wave machine for surfing, belly boards etc 	<ul style="list-style-type: none"> - Litter, vandalism & illegal entry issue - Poor signage safety risk – directional, safety, instructional, site maps, rest, toilets, showers, parking, rubbish bins, emergency assembly points - Water depth in drought created emerged water hazards - Deterioration of shade cover throughout LMRA

Source: Pacific Southwest Strategy Group, 2016

6.2 Site and Product Options

Table 4: Lake Moondarra Strategy Issues and Opportunities Analysis																											
Long List	Source							Category of Analysis							SWOT				Support			Action				Comments	
	Secondary Data	Community Meeting	Stakeholders	On-Site @ Moondarra	Users & Lessees	Individuals	Pacific Southwest	Opinion/ Not Relevant	Current Constraint /Condition	Issue	Gap = Not Yet Provided	New/ Recycle Area/s	Lifestyle Target Sector (1)	Project (Pj)/ Program (Pg)	Strength	Weakness	Opportunities	Threat	Community	Govt - AUS, QLD LGA	Local Industry & Suppliers	Lead Time - in months (S<6,M6-12,L>12)	Priority (H,M,L)	Go/No	Ease of Application (H,M,L)		
Column #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
SECURITY & SAFETY OPPORTUNITIES (N.30):							✓																			As more visitors stay onsite longer will reduce misbehaviour, vandalism and littering higher security is a fact of life	
Surveillance CCTV		✓			✓	✓	✓		x		✓	N	A	Pj		x		x	✓			M	H	Go	D	Entry points/ back to base supported by signage and LMRA website	
Shade Tree Planting		✓	✓	✓	✓	✓	✓		x	✓		R	A	Pg		x	✓	x	✓	✓		L	H	Go	M	Major Issue replace old trees to increase shade cover	
Shade Cloth		✓	✓	✓	✓	✓	✓		x	✓		N	A	Pg		x	✓	x	✓	✓		S	H	Go	M	Protect against major problem of sunburn	
Noxious Weed Control		✓	✓	✓	✓	✓	✓		x	✓	✓	R	A	Pg		x	✓	x	✓		✓	M	M	Go	D	Major issue. Appears that weed harvester is insufficient counter measure	
Emergency Phone Numbers (Mt Isa Only)	✓	✓					✓		x	✓		N	A	Pj		x		x	✓			M	H	Go	L	Only off-site emergency numbers eg. Police, ambulance, fire	
Replace Jagged Rocks Along Waters Edge with S/Stone		✓	✓	✓	✓	✓				✓	✓	N	A	Pj		x	✓	x	✓			L	M	Go	M	Rec area boat ramps	
Concrete Canoe Pathway		✓	✓	✓	✓	✓	✓			✓	✓	N	S	Pj			✓		✓			M	L	Go	L	Provider user with tenure ie. 10 years	

Table 4: Lake Moondarra Strategy Issues and Opportunities Analysis

Long List	Source							Category of Analysis							SWOT				Support			Action				Comments	
	Secondary Data	Community Meeting	Stakeholders	On-Site @ Moondarra	Users & Lessees	Individuals	Pacific Southwest	Opinion/ Not Relevant	Current Constraint /Condition	Issue	Gap = Not Yet Provided	New/ Recycle Area/s	Lifestyle Target Sector (1)	Project (Pj)/ Program (Pg)	Strength	Weakness	Opportunities	Threat	Community	Govt - AUS, QLD LGA	Local Industry & Suppliers	Lead Time - in months (S<6,M6-12,L>12)	Priority (H,M,L)	Go/No	Ease of Application (H,M,L)		
Column #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	27		
Ski Area Flood Lighting		✓	✓		✓	✓				✓	✓	N	S	Pj		x	✓		✓			L	L	Go		Land & water course	
Feral Animal Eradication	✓						✓		x	✓	✓	N	A	Pj		x		x				M	H	Go	M	Sub-contract qualified shooter	
Water Craft Safety Speed Limits, Vest Regulations	✓						✓			✓	✓	N	A	Pj		x		x				S	H	Go	L	All entry conditions/ regulatory issues on LMRA website	
Personal Watercraft Regulations & Operations	✓						✓			✓	✓	N	A	Pj		x		x				S	H	Go	L	Accessible on LMRA website	
Smart Phone WiFi Hot Spots		✓			✓	✓				x	✓	✓	N	A	Pj		x	✓	x	✓	✓		M	H	Go	L	Primary need is communication. Will also ensure youth can interact & will encourage their participation at Moondarra
Litter & Rubbish Management										x																Litter is a turn off for majority of visitors including locals. Clear signage as to litter dumping laws, also set out on LMRA website with penalties	
Reliable Lighting in Rec Areas for Evening Sports		✓	✓		✓	✓	✓		x	✓	✓	N	A	Pj		x	✓	x	✓		✓	M	H	Go		Major interest in extended after-hours or 24/7 access and is recommended	
Water Quality Monitoring		✓								✓	✓	N	C	Pg		x	✓	x				S	M	Go	L	Extensive work done every day by Water Board & reported on website. Perhaps need to publicise to emphasise results to community. Need to reassure locals & tourists of water quality regularly via signage board	
Better Management of Water Weed		✓	✓		✓	✓	✓		x	✓	✓	R	S	Pg		x	✓	x				S	H	Go	L	Concern by triathlon Club	

Table 4: Lake Moondarra Strategy Issues and Opportunities Analysis

Long List	Source							Category of Analysis							SWOT				Support			Action				Comments	
	Secondary Data	Community Meeting	Stakeholders	On-Site @ Moondarra	Users & Lessees	Individuals	Pacific Southwest	Opinion/ Not Relevant	Current Constraint /Condition	Issue	Gap = Not Yet Provided	New/ Recycle Area/s	Lifestyle Target Sector (1)	Project (Pj)/ Program (Pg)	Strength	Weakness	Opportunities	Threat	Community	Govt - AUS, QLD LGA	Local Industry & Suppliers	Lead Time - in months (S<6,M6-12,L>12)	Priority (H,M,L)	Go/No	Ease of Application (H,M,L)		
Column #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
Remove Broken Trees and Replant			✓			✓	✓			x	✓	✓	R	A	Pg		x	✓		✓			S	L	Go	L	Improve watering frequency in LMRA
Weed Control & Removal of Waste Organic Matter			✓			✓	✓			x		✓	R	A	Pg		x	✓		✓			S	L	Go	L	Ground maintenance matter
Shade Major Safety Issue – Need More			✓			✓	✓			x	✓	✓	N	A	Pj		x	✓	x	✓			M	H	Go	L	To avoid sunburn
24/7 Access to Rec Area in Summer		✓	✓	✓	✓	✓	✓			x	✓	✓	N	A	Pj		x	✓	x	✓			M	H	Go	M	Considered to be major well-being issue as temps can be 40°C at 10pm – esp for young families. Last light in summer is 9.30 pm. Lock out is 10 pm but pack down of ski boat or picnic table takes 45 mins
Shaded Pontoon		✓	✓	✓		✓	✓			x	✓	✓	N	A	Pj		x	✓	x	✓			M	H	Go	M	To prevent sunburn & heatstroke. Also an amenity issue for swimmers
Dedicated Swimming Area			✓			✓	✓				✓	✓	N	S	Pj		x	✓		✓			S	M	Go	L	Major safety issue & needs longer area for triathlon training
Shaded Seating			✓							x	✓	✓	N	F	Pj		x	✓	x	✓			M	L	Go	M	Separate from Shelter.
Remove Access Restriction to Quantified Rec Areas			✓	✓		✓	✓				✓	✓	N	A	Pj		x	✓	x	✓			M	H	Go	L	10 pm closure is only half hour after full dark
Weed Control			✓			✓	✓			x	✓	✓	R	A	Pg		x	✓	x	✓			S	H	Go	H	People won't swim in weed
Allow Night Access		✓	✓	✓		✓	✓				✓	✓	N	A	Pj		x	✓	x	✓			M	H	Go	M	To prevent sunburn
Lifeguard Service			✓																								Many requests to reintroduce
No Locked Gates at Night			✓	✓		✓	✓			x	✓	✓	R		Pg		x		x			✓		L		M	Would require new security access such as a card reader for members & day visitors for

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																											annual fee. Similar to card keys for hotels
Requests for MIWB Ranger & Staff On-Site Presence			✓	✓		✓	✓			x	✓	✓	N	-	Pg		x	✓	x	✓			S	M	No	D	On-Site staff limited to day shifts due to safety issue. Gate closed at 10pm but this is not stopping late night trespassing
Control Unauthorised Camping			✓	✓		✓	✓			x	✓	✓	N	A	Pj		x	✓	x	✓	✓		S	H		L	Fence off the Junction (except during peak season)
COMMERCIAL OPPORTUNITIES IN REC AREA (N.24):																											Based on list of possible business development suggestions
Outdoor Café with Shade, Tables & Chairs			✓	✓	✓	✓				x	✓		R	A	Pj		x	✓	x	✓				H			Canoe Club
BBQ Boats - Hire			✓	✓							✓		N	A	Pj		x	✓		✓				H			Self-drive
Kiosk/Warrina Park - Shade, Tables & Chairs			✓	✓		✓					✓		R	A	Pj		x	✓		✓				L			Warrina Park - long term
Camp Kitchen			✓	✓		✓							N	C	Pj		x	✓		✓				H			Identify new site/s
Bush Camp Establishment			✓	✓		✓		✓			✓		N	A	Pg		x	✓		✓				H			Isolated but in walking distance from car park & Transport Bay Rec Area
House Boat Hire			✓	✓		✓					✓		R	T	Pj		x	✓		✓	✓			M			Will need land base
Caravan Park & Cabins		✓	✓	✓		✓	✓			x	✓	✓	N	A	Pj		x	✓	x	✓	✓		✓	H	Go	H	Relocation of existing huts must be carefully considered as floor plan fitout for mines workers is unsuitable for tourists & families
Party Boats (with Music DJ)			✓	✓						x	✓		N	L	Pj		x	✓		✓				H			Larger vessel with Licenced Captain

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Bird Watching Centre, Field Guides/aps, Cameras, Tripods, Slopes, Binoculars etc		✓			✓		✓		x		G	N	S	Pg			✓					M				Specialist crew – major opportunity but will be slow start-up	
Bait & Tackle Hire (sale)		✓					✓		x			N	A	Pj			✓		✓			M				Included in café for locals and tourists	
Moondarra Wildlife, Nature & Education Guides					✓						G	R	S	Pj			✓					L				Limited demand - early stages	
Boot Camp Training Facility			✓		✓							N	S	Pj			✓		✓			L				To include tracks, course & camp site	
Equipment Hire (Skis, SUP Boards, Canoes, Parasails, Paddle Boats, Fishing Boats, Scooters, Skateboards etc)			✓		✓				x			N	S	Pj			✓									For tourists & locals without boats or equipment	
Swimming Enclosure		✓	✓	✓	✓				x	✓		R	A	Pg			✓		✓	✓	✓	H				Upgrade, weed free, managed by on-site user	
Tri & Other Squad Training Camps		✓	✓		✓				x	x		N	S	Pj			✓		✓			H				Development opportunity	
Internet and Smart Phone Hot Spots			✓		✓	✓	✓		✓	✓	✓	N	A	Pj		x	✓	x	✓			S	H	Go	D	Essential for people on call	
Floating Jetty, Moorings & Loading Dock		✓	✓	✓	✓		✓		x	✓		N	A	Pj		x	✓	x	✓			H				Houseboats, BBQ, day boats, dance boats, water sports, eco tours, floating deck essential (as loading dock) for water level variations	
Floating Boat Ramp & Loading Dock		✓	✓	✓	✓				x	✓		N	A	Pj		x	✓		✓		✓	H				Counter water level variations. Many users support pontoons. Required as loading dock for	

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																										private/hire/commercial craft. Also has safety benefits.	
Multi-Purpose Concrete Pads for Hand-ball, Hopscotch & Cricket Pitch		✓	✓	✓	✓				x				N	A	Pj			✓		✓		✓		H			
Club Membership Drive		✓	✓	✓	✓		✓		x		G	N	A	Pg			✓						H				
Consider Iconic Welcome Sign to Bird Watchers		✓	✓	✓	✓	✓	✓		x		G		A	Pj			✓		✓				H		L	Seek sponsorship from Birdlife Australia including link to website & local bird species	
Arrange Famil Tours of Lake Moondarra & all Key Attraction Points for Tourism & Business Entities (ie. MIETV Outback @ Isa Staff etc)		✓	✓		✓		✓			x			N		Pg			✓					H		L	Famil tours especially important as issue of selective commercial options for Lake Moondarra are being considered.	
Fish Stocking Hatchery Promotion		✓	✓		✓		✓			x		N		Pg			✓						H			Excellent opportunity to raise Lake Moondarra brand profile	
Youth Camp Refurb. Needs Wilderness Renaming Relative to Site or Cultural Icon		✓	✓									R	A	Pg			✓		✓	✓						Now MICC project, work currently in progress. Will be popular drawcard & assist café trade	
Wave machine for board riding, belly boards, inflatable mats						✓			x		G	N	A	Pj			✓					L	L		H	Concept highly commercial in highly populated areas throughout Asia	
SIGNAGE OPPORTUNITIES (N.24):																										Essential quality, informative, themed signage replaces existing	

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Condition of Entry Signage Lake Moondarra & Website	✓			✓				✓		x	✓	✓	N	A	Pj		x		x				G	H	Go	L	Signage & smart phone access on-site
Directional	✓	✓	✓	✓	✓	✓	✓			x	✓	✓	N	A	Pj		x				✓		M	M		L	Inadequate and poor quality. Needs major theming & replacement. Use universal sign standards. Refer Lake Awoonga examples
Danger/ Warning Notices	✓	✓	✓							x	✓	✓	N	A	Pj		x	✓			✓		M	M		L	Incl. water, land, reptiles etc
Behaviour & Unintended Consequences	✓	✓	✓		✓	✓	✓				✓	✓	N	A	Pj		x	✓			✓		S	H		D	Disorderly conduct, annoyance, intoxication, vandalism
Conditions of Entry	✓	✓	✓								✓	✓	R	A	Pj	✓					✓		M	H		H	Need to be elaborated
Water Safety	✓	✓									✓		R	A	Pj	✓					✓		S	M			Universal standard signs
Swim Areas	✓	✓									✓		R	A	Pj	✓							S	L		H	Universal standard signs
Restricted Areas	✓		✓				✓				✓		R	A	Pg		x	✓					S	H			Increased fixtures
Personal Safety & Procedures	✓	✓								x	✓		N	A	Pj		x	✓					S	H		H	Phone numbers etc
Use of Watercraft	✓										✓		R	A	Pj	✓							S	M			Universal standard signs
Speed Limits	✓										✓		N	A	Pj	✓							S	L			Universal standard designs
Safety Equipment		✓									✓		?	A	Pj		x	✓	x				S	L			Universal standards & details at ramps
Emergency Contacts (Fire, Flood, Storms)	✓	✓	✓							x	✓	✓	N	A	Pj		x	✓	x				M	M		H	All entry & rec areas – all off-site emergency contacts
Hire Equipment Usage		✓			✓	✓	✓				✓	✓	R	M	Pj								M	L		L	Universal standards for rec areas
Licensed Hire Operators		✓			✓	✓				x	✓		R		Pj	✓		✓					M	L		L	Should be promoted

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No Domestic Pets (Cats, Dogs, other)			✓	✓				✓			✓		R	L	Pj								S	H		H	Major issue – needs greater oversight
Designated Camp Areas		✓	✓			✓	✓			x	✓	✓	N	A	Pj		x	✓					S	H		H	Once agreed, will require official policing. Camping currently illegal
Designated Parking & Boat Trailer Areas		✓	✓	✓		✓	✓				✓		R	A	Pj			✓					S	M		D	Proximity to Black Rock Ski Club
Health Warning (Lice, blue Green Algae, Reptiles etc)		✓	✓	✓		✓	✓	✓		x	✓	✓	N	A	Pj		x	✓					S	H		D	Refer Lake Awoonga Signage
Fire Restrictions (ie. no open fires, fire places only, no timber gathering)			✓			✓		✓			✓	✓	N	C	Pj		x	✓	x	✓			M	H	Go	L	Ensure camping & campfire examples within approved, constructed fire pits in rec areas
Refurbish; Bright, Up-to-Date With Colour			✓			✓	✓				✓	✓	N	All	Pj		x	✓	x	✓	✓		M	H	Go	H	Use with uniform design & brand
Signage Maps. Trails, Rec Areas, Boat Ramps, Bird Watching Hides etc			✓		✓	✓	✓			x	✓	✓	N	All	Pj		x	✓	x	✓	✓		M	H	Go	D	Existing signs inadequate in number & detail. Need to highlight rec areas such as Black Rock & Clear Water Lagoon and distance to toilets, mobile pie van, cafe
Existing Signage Outdated & Statistics Need Updating			✓			✓	✓				✓	✓	N	All	Pj		x	✓	x	✓	✓		M	H	Go	D	Major refurb of all signs
Maps for Special Interest Groups such as Bird Watchers			✓			✓	✓			x		✓	N		Pj			✓					L	L		L	ie. Bird watcher hides, Clearwater lagoon , sites on western side
INFRASTRUCTURE (N.28)																											
Bike Lane – City to Lake			✓	✓		✓					✓		N	A	Pj			✓		✓				M			New construction along public road

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Mountain Trails/ Bike Track			✓	✓		✓			x	✓			N	S	Pj		x	✓		✓				H			New Club (Stack City MTB has 168 members & growing). Urgently needs designated area & track construction
Bird Watching Hides			✓	✓	✓	✓		✓		x	✓		N	S	Pj			✓		✓	✓	✓		H			Clear Water Lagoon - major tourist opportunities - new construction
Tree Plantings			✓	✓	✓	✓		✓		x	✓		N	A	Pj		x	✓	x	✓				H			Shade major issue
Walking/Hiking Tracks			✓	✓		✓					✓		N	A	Pj		x	✓		✓				M			Need for several new tracks
Cross Country Courses			✓	✓		✓								S	Pj			✓		✓				H			Need formal measured course
Canoe Club Floating Jetty			✓	✓		✓		✓		x	✓		N	A	Pj		x	✓		✓				H	Go		Major project - major fundraising task
Wallaby Walk			✓			✓							N	A	Pj			✓		✓				M			Need upgrade (widening) & greater stability
Camping Sites			✓	✓	✓	✓		✓		x	✓		N	A	Pj		x	✓	x	✓				H			Requires further investigation
Electricity/ Mains Power			✓	✓	✓	✓		✓		x	✓		R	A	Pj		x	✓	x	✓	✓	✓		H			Needs MIWB support
Cable Skiing			✓			✓							N	S	Pj			✓		✓				L			Need for 100% reliability
Showers/Toilet Blocks Upgrade			✓	✓	✓	✓		✓		x	✓		R	A	Pg		x	✓	x	✓	✓	✓		H			Upgrade essential especially for female use
Rangers Office			✓								✓		N	A	Pj		x		x	✓				L	No		Unlikely due to cost. Service could be provided by commercial entity such as caravan park
Dry Storage Security			✓	✓	✓	✓					✓		N	A	Pj		x	✓		✓				L			Important issue - fencing & shed if possible
Dedicated swim lanes			✓	✓	✓	✓		✓		✓	✓		N	A	Pj			✓		✓				H			Cleared of weed/ land access

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More children’s swings		✓			✓								N	A	Pj			✓		✓				M			Under full shade
Greener grass		✓											R	A	Pj			✓		✓				H			Regular watering
Disability Access		✓	✓	✓	✓		✓		x	✓			N	S			x	✓	x	✓				H			Toilets, change rooms, stairs
Upgrade Walking Trails		✓	✓	✓	✓								N	A	Pj			✓		✓				H			Quality walks will attract numbers
Upgrade Key Roads & Crossings		✓	✓	✓	✓					✓			N	A	Pj						✓			L			Council matter
Increased Cement Pathways for Kids Scooters, skate boards		✓	✓	✓	✓					✓			N	A			x	✓	x	✓				M			Referenced by all users
Disability Access Near Ski Club Toilets & Change Rooms		✓	✓	✓	✓				x	✓			N	A	Pj		x	✓	x	✓				H			Currently disadvantages some 150-200 members & disabled persons. Replaces steps/railing recently removed by MIWB
More Lighting Sports Area		✓	✓	✓	✓				x	✓			N	A	Pj		x		x			✓		H			Improved coverage
Night Ski Lighting																											Need feasibility & costing study
Walk-way to Spillway		✓	✓	✓	✓				x	✓			N	A	Pj			✓						L			
Raise Spillway Wall to Extend Town/Mine Water Capacity		✓											N					✓						M			Essential to meet town water demands and LMRA watering needs
Bike Path Transport Bay to Kingfisher Point		✓		✓									N	S	Pj			✓		✓				L			
Public Transport			✓		✓				x				N	A			x										Limits tourism numbers
EVENT OPPORTUNITIES (N.16):																											
Water Ski Competitions		✓	✓	✓	✓								R	S	Pg		x	✓		✓				M			Amenity improvements required

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Mountain Bikes		✓	✓	✓	✓								N	S	Pg			✓		✓				H			MIRA could benefit from café trade
Dirt Bikes (Motor)		✓	✓	✓	✓								N	S	Pj		x	✓		✓				M			Formal course required
Triathlons (swim, bike, run)		✓	✓	✓	✓					✓			N	S	Pg			✓		✓				H			Could include camping during events. Major growth sport, deserves support. Attracts all ages
Angling (inc. Fly Fishing) Competitions		✓	✓	✓									R	A	Pj			✓		✓				H			Current comp successful. Need more regional comps.
Orienteering/ Ironman		✓	✓	✓									N	S	Pg			✓		✓				H			New sports opportunity
Kayak, Canoe, SUP Events		✓	✓	✓	✓					✓			R	A	Pg												New sports opportunity
Adventure Trail Competitions		✓				✓							N	A	Pj			✓		✓				L		L	Low-cost establishment. Based on major track elsewhere & includes hiking, swimming & kayaking
Bird Watching Muster						✓	✓				✓		N	S	Pg			✓						M		L	Annual bird count by species plus opportunity for Local, State, National conferences
Jet Ski Competitions						✓	✓		x		✓		N	S	Pg			✓		✓				M		L	
Basket Ball Courts		✓	✓		✓	✓			x				R	A	Pj			✓		✓				H		L	Upgrade ½ courts including line marking
Guided Wallaby Feeding	✓	✓	✓			✓						G	R	A	Pg			✓		✓				H		M	Site TBA
Event Accommodation		✓			✓	✓			x	✓		G	R	A	Pg			✓		✓				H		M	Temporary camping sites in addition to proposed areas
Guided Endemic Bird & Wildlife Watching Walk	✓	✓			✓	✓						G	N	S	Pg			✓		✓				H		L	Including birds, reptiles along know bird habit/roosting area (bowerbird, kingfishers, waders)

Table 4: Lake Moondarra Strategy Issues and Opportunities Analysis																											
Long List	Source							Category of Analysis							SWOT				Support			Action				Comments	
	Secondary Data	Community Meeting	Stakeholders	On-Site @ Moondarra	Users & Lessees	Individuals	Pacific Southwest	Opinion/ Not Relevant	Current Constraint /Condition	Issue	Gap = Not Yet Provided	New/ Recycle Area/s	Lifestyle Target Sector (L)	Project (Pj)/ Program (Pg)	Strength	Weakness	Opportunities	Threat	Community	Govt - AUS, QLD LGA	Local Industry & Suppliers	Lead Time - in months (S<6,M6-12,L>12)	Priority (H,M,L)	Go/No	Ease of Application (H,M,L)		
Column #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
Music Concerts			✓	✓		✓					x					✓		✓		✓				M			Alternative venue for Mount Isa
Dances			✓	✓	✓	✓							N	A	Pj	✓		✓		✓				M			Easy start-up
REPAIRS & MAINTENANCE (N.4):																											
Weed Eradication			✓	✓	✓	✓		✓		x	✓		R	A	Pg		x	✓	x	✓				H			Budget issues prevent hiring of licensed operator. Incl. Leichhardt River
Rubbish Removal Upgrade			✓	✓	✓	✓					✓		N	A	Pg		x	✓	x	✓				H			More frequent rubbish removal service. Currently MIWB responsibility. Consider sub-contracting to MICC
Rec Area Mowing & Edging			✓	✓	✓	✓					✓		R	A	Pg		x		x	✓				H			
Weed Harvester Operations			✓	✓	✓	✓		✓		x	✓		R	A	Pg		x		x	✓				H			Need regular use with fully trained & licenced operator (paid & volunteers). Sub-contract if necessary
LMRA COALITION PLANNING (n. 12):																											
LMRA Management Plan (5 years/10 years)				✓			✓		x	✓			R	A	Pj		x	✓	x	✓		✓		H		M	Users/leases want reassurance
LMRA User Management & Ops Plan				✓		✓	✓		x	✓			R	A	Pj		x	✓	x	✓		✓		H		L	Helps with planning & development with private/public sectors & needed for commercial start-ups
LMRA Separation of Tasks/ Responsibilities				✓		✓	✓		x				N	A	Pj			✓		✓		✓		H		H	Between MIWB & Coalition Management. Will clarify users tasks assuming they have users

Long List	Source							Category of Analysis							SWOT				Support			Action				Comments	
	Secondary Data	Community Meeting	Stakeholders	On-Site @ Moondarra	Users & Lessees	Individuals	Pacific Southwest	Opinion/ Not Relevant	Current Constraint /Condition	Issue	Gap = Not Yet Provided	New/ Recycle Area/s	Lifestyle Target Sector (1.)	Project (Pi)/ Program (Pg)	Strength	Weakness	Opportunities	Threat	Community	Govt - AUS, QLD LGA	Local Industry & Suppliers	Lead Time - in months (S<6,M6-12,L>12)	Priority (H,M,L)	Go/No	Ease of Application (H,M,L)		
Column #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
MIWB Five Year LMRA CSO Strategy			✓				✓		x	✓		N	A	Pj			✓		✓		✓		H		L	Public commitment for Coalition grant applications	
LMRA User Quarterly Joint Meetings			✓		✓		✓		x	✓	G	N	A	Pj			✓		✓		✓		H		L	Improve communications between all parties	
LMRA Brand Strategy		✓	✓		✓						G	N	A	Pj			✓		✓	✓	✓		H		L	See branding. Developed in conjunction with tourism, Council, State Development, MITEZ	
LMRA CSO Plan			✓		✓	✓	✓		x	✓	G	N	A	Pj		x	✓	x	✓			S	H		L	Cost key project to enable fundraising strategies	
LMRA Venue, Events & Attraction Plan	✓	✓	✓		✓		✓		x	✓	G	N	A	Pg			✓		✓	✓		L	M		M	Work with MIETV	
LMRA Grant/Funding Applications	✓	✓	✓	✓	✓	✓	✓		x	✓	G	N	A	Pg		x	✓	x	✓	✓	✓	S	H		L		
LMRA Signage Plan	✓	✓	✓	✓	✓	✓			x	✓	G	N	A	Pg		x	✓		✓			L	H		H	Need major overhaul and assignment with new by-laws & use standard graphics/theming	
Assess Camp Village Bush Camp Site Options		✓	✓		✓		✓		x	✓	G	R	A	Pj		x	✓	x				L	M		L	Close to existing amenities (preferable). Possibly near youth/ astronomy sites	
Feasibility Study for Caravan Park		✓	✓		✓	✓	✓		x	✓	G	R	A	Pj		x	✓	x	✓						H	Need capex/opex modelling including business plan	
BRAND & PROMOTION OPPORTUNITIES (N.8):																										Marketing Lake Moondarra to tourists consistent with that brand ie. Lake Moondarra – Mount Isa’s Playground	
Events Strategy Development			✓				✓			✓	G	N	A	Pj		x	✓		✓				H			to incl. Jetty; Sponsorship; Use of Tags such as “Good Place to Visit”; “Cool Place to Camp”	

Long List	Source							Category of Analysis							SWOT				Support			Action				Comments	
	Secondary Data	Community Meeting	Stakeholders	On-Site @ Moondarra	Users & Lessees	Individuals	Pacific Southwest	Opinion/ Not Relevant	Current Constraint /Condition	Issue	Gap = Not Yet Provided	New/ Recycle Area/s	Lifestyle Target Sector (1)	Project (Pj)/ Program (Pg)	Strength	Weakness	Opportunities	Threat	Community	Govt - AUS, QLD LGA	Local Industry & Suppliers	Lead Time - in months (S<6,M6-12,L>12)	Priority (H,M,L)	Go/No	Ease of Application (H,M,L)		
Column #	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
Brand Strategy Development			✓		✓		✓		x			G	N	A	Pj			✓		✓				H			Create destination brand
Promote LMRA Venue			✓	✓		✓						G	N	A	Pj			✓						M			Local, State, National
Attract large Scale Sporting Events			✓	✓			✓					G	N	A	Pj			✓						H			Including major & hallmark events
Branding Awareness by Blogging			✓				✓					G	N	A	Pg			✓		✓				M			Seek volunteers& school seniors work experience
Tourism Focus			✓	✓	✓	✓		✓				G	N	A	Pg					✓				H			Currently missed opportunity including camping at 2 sites. Will need collective approach supported by Industry, Council and MIETV
Friends of LMRA			✓	✓	✓	✓		✓						A													Create LMRA Club membership & benefits. Annual fee paid to MIRAC Coalition
Phone Hot Spots			✓	✓	✓	✓	✓		x			G		A	Pj		x	✓				✓		M		L	Will increase stays & visitations

Legend: Ma = Major; Mi = Minor

✓ = positive

X = negative

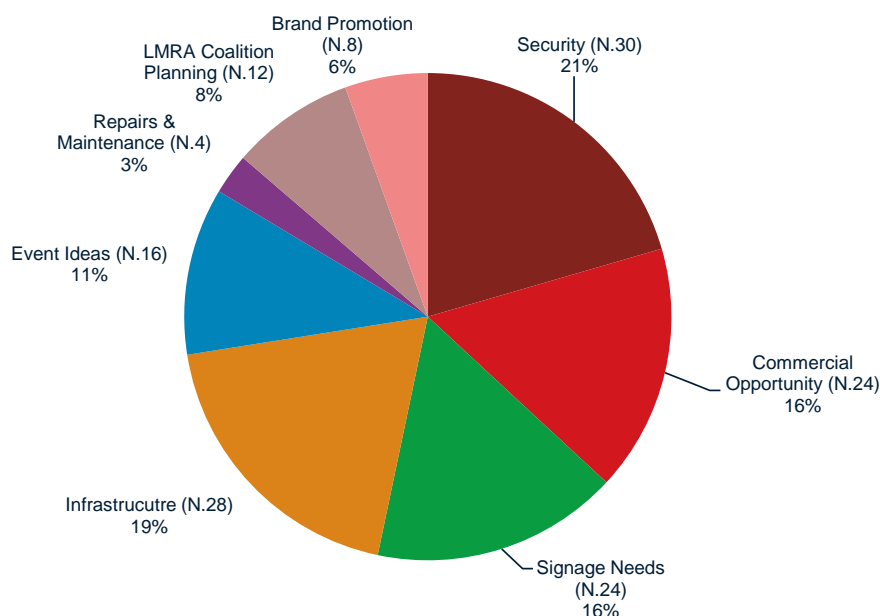
Column 13: New/ Recycle Area/s - N = New; R = Recycle; OK = ✓

Column 14: Lifestyle Target Sector - L = Locals; S = Special Interest; F = Family; C = Campers; W = Watercraft; T = Tourists; A = All

Column 20: Lead Time - S = Short (<6 months); M = Medium (6-12 months); L = Long (>12 months)

Column 21: Priority & Column 23: Ease of Application - H = High; M = Medium; L = Low

Figure 35: Summary of Issues & Opportunities by Sector



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

The following table shows that 80 percent or over half of the 146 ideas were constraints, a result of many causes, primarily lack of amenity improvement. It is suggested that in future the responsibility of these improvements should be delegated by arrangement with MIWB to a coalition of partners with access to grants, funding and sponsorship.

#	Description	Constraint %	Constraint No.s	Total Sector No.'s
1	Security & Safety	66.7	20	30
2	Commercial Opportunity	58.3	14	24
3	Signage Needs	45.8	11	24
4	Infrastructure	64.3	18	28
5	Event Ideas	18.7	3	16
6	Repairs & Maintenance Issues	50.0	2	4
7	LMRA Coalition Planning	75.0	9	12
8	Brand Promotion	37.5	3	8

Source: Pacific Southwest Strategy Group Pty Ltd, 2016



7.0 OPPORTUNITIES ASSESSMENT

7.1 Project Readiness

The long list of projects were graded primarily by importance, perceived demand and readiness for development.

Key to the analysis was the grading of projects into *readiness* categories:

- **Blue Sky:** An idea without any research or development work undertaken. Major work required.
- **Pre-feasibility:** Some research, planning or development work completed or in progress for early determination.
- **Feasibility:** Extensive research, planning, development tasks completed including capex costs, opex, five year sales forecasts, profit and loss forecasts to EBITDA.
- **Awaiting Funding:** Feasibility established, detailed business planning completed and business case prepared.
- **Committed:** Project funding agreed, time frames, preliminary DA, regulatory documentation and site selection in train or approved.
- **Build & Operate:** Construction or refurbishment in progress, marketing plan and operational start date defined.

The very nature of the consultation process was to encourage innovation and creativity that typically favours “blue sky” ideas. As the ideas were processed, a number of commercial ideas diminished at the end of each stage of processing which in turn reduced investment risk.

The Lake Moondarra long list included concepts ranging from wildly imaginative and costly to simple and practical that could be implementable using existing resources. The grading framework scored some ideas high and others low due to criteria selected.

Commercial opportunities:

Other enabling factors related to the following influencers:

- Consumers – tourism tastes experience and interest;
- Residents/ locals – liveability in desert climate, lifestyle and escape from the city;
- Owner and Operators – Policies of MIM, MIWB, and MICC;
- Service providers – site users, accommodation, food and beverage;
- Service receivers – MICC, MIM, other;
- Investors – owners, leasees, group operators.

7.2 Weighting Factors

In evaluating the LMRA *commercial* opportunities, the importance, intensity of impact in terms of each opportunity was also influenced by:

- Local families liveability needs;
- Amenity improvement to international standard;
- Investment grade appeal; and
- Brand identity.

The weighting factor scale for each idea also considered the attractiveness to investors and operators.

Figure 36: Project and Program Weighting Factor Matrix

		Importance to Operations			
		Low	Medium	High	Very High
Spread of Impact	International	1	2	3	4
	Interstate	2	3	4	5
	Intrastate	3	4	5	6
	Local	4	5	6	7

Source: Pacific Southwest Strategy Group Pty Ltd, 2016

The above figure sought to highlight the more sustainable ideas, impact on LMRA and appeal to the lifestyle of visitors.

The final grading score for each idea was calculated by multiplying its enabler score (ref table 8) by the weighting factor. For example, $30 \times 6 = 180$. The ideas that scored in the green area of the matrix were seen to have development potential, while those scoring in the red area were unlikely to progress. Items in the orange area may or may not progress.

7.3 Priority Projects and Programs

Using this methodology, each project/program scored between 40 and 280. A high result represented a desirable *commercial* initiative capable of achieving sustainability.

The top 24 projects/programs (out of a total of 146) were as follows:

Table 6: Priority Projects/Programs – Investment Grade Commercial Opportunities							
Rank	Ref #	Description	Project/Program	Status	Factor	Idea Enab/lers	Score
LEVEL 1 PRIORITIES:							
1	1.01	Floating jetty, moorings & loading dock	Pj	BS	7	40	280
2	1.02	Bush camp establishment	Pj	BS	7	40	280
3	1.03	Floating boat ramp & loading dock	Pj	BS	7	40	280
4	1.04	Internet & smart phone hot spots	Pj	BS	7	40	280
5	1.05	Café (Canoe Club) – shade, tables, chairs	Pj	BS	7	40	280
6	1.06	Party boat (with DJ)	Pj	BS	7	40	280
7	1.07	Wave Machine for board riding, belly boards, inflatable mats	Pj	BS	7	40	280
8	1.08	Caravan/ RV park & cabins	Pj	BS	6	40	240
9	1.09	Kiosk/Warrina Park – shade, tables, chairs	Pj	BS	6	40	240
10	1.10	Swimming enclosure (existing one needs weed removal, swimming lane with sun shade rest at each end)	Pg	AF	7	30	210
11	1.11	Triathlon & other squad training camp areas/ youth camp	Pj	BS	7	30	210
12	1.12	Famil visits by MICC, MITEC & MIETV	Pj	BS	7	30	210
13	1.13	Equipment hire (water ski, SUP board, canoes, paddle boards, fishing boats, sail boats, para sails and scooters, skateboards, tricycles etc)	Pj	BS	50	40	200
14	1.14	Bait & tackle shop – equipment sale & hire	Pj	BS	6	30	180
15	1.15	BBQ boat hire	Pj	BS	6	30	180
16	1.16	Boot camp training facility	Pj	BS	6	30	180
17	1.17	Youth Camp Refurb	Pg	BP	6	30	180
LEVEL 2 PRIORITIES:							
18	1.18	Bird watching centre, field guiding, smart phone app, hire of associated viewing equipment – camera tripods, scopes, binoculars	Pj	BS	5	30	150
19	1.19	House boat hire	Pj	BS	5	30	150
20	1.20	Iconic bird watchers welcome sign with image of rare kalkadoon grass wren	Pj	BC	5	30	150
21	1.21	Club membership drive supported by local media	Pj/Pg	BS	6	20	120
22	1.22	Moondarra wildlife walks, nature & education guided tours	Pj	BS	5	20	100
23	1.23	Promote fish stocking freshwater hatchery unique in Northern Australia with potential as a major commercial enterprise open for educational tours & raise image of MIWB	Pj	AF	5	20	100
24	1.24	Camp kitchen	Pj	BS	4	20	80

Legend: BS – Blue Sky, PF – Pre Feasibility Completed, F – Feasibility completed, AF – Awaiting Funding, C – Committed
Source: Pacific Southwest Strategy Group Pty Ltd, 2016

Ideas that scored between 100 to 180, while not as economically attractive, could provide an important and worthwhile cultural contribution with less resource need. These ideas could provide much need in-fill amenity for committed projects.

Eight commercial ideas were big ticket items that will require considerable resources (HR, funding, IT) to acquit.

Table 7: Project/Programs by Ticket Size	
Description	Project/Program
Big Tickets:	Long Lead Time, High Cost, Project Manager
	Floating jetty, moorings & loading dock Caravan/RV Park & Cabins Equipment Hire Bait & Tackle Shop BBQ Boat Hire Youth Camp Refurb House Boat Hire
Medium Tickets:	Medium Lead Time, Medium Cost, Project Teams
	Café @ Canoe Club Party Boat Kiosk/ Warrina Park Boot Camp Training Facility Bird Watching Centre Moondarra Wildlife Walk Tours
Small Tickets:	Short Lead Time, Low Cost, User Groups (low fruit)
	Free camping grounds Internet & Smart Phone Hot Spots Remote guided tour Bush camp Triathlon Squad Training Camp Area Famill visits by tourism promoters Iconic Birdwatchers Welcome Signage Club Membership Drive Promote Fish Stocking Camp Kitchen

Source: Pacific Southwest Strategy Group Pty Ltd, 2016

Figure 37: Examples of Floating Jetty's



Source: Superior Plastech, 2016

8.0 COMMERCIAL OPPORTUNITIES

8.1 Target Market Catchments

Key to attracting tourists will be to offer services that complement the amenity and fit of the happy camper environment. Once the caravan park opens, Moondarra will have a competitive advantage over other parks in the region. If Kingfisher is chosen as the site, it will present massive skyscapes with endless changes throughout the day and night. While city sites cannot match the relaxed atmosphere or the cultural and remote bush experience.

Set out below are the commercial opportunities that have sufficient drawing power to create an organic business cluster and repeat custom.

Figure 38: LMRA Commercial Opportunities



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

So what are the critical numbers necessary for commercial sustainability at LMRA?

It starts with segmenting the lifestyle profiles that meet and satisfy the buying proposition. Therefore it was necessary to target segments similar to those identified earlier (ref Table 2) who enjoy pushing boundaries, challenging themselves, discovering country or want to kick back and relax (ref 5.1).

There are three target VALS groups of interest who provide an important numerical segment for Moondarra.

Table 8: LMRA Target Audience						
Segments	Visitor Share of Cohort					
		Mt Isa Local	Mt Isa Visitor	Qld Residents	Qld Visitors	Total
Active Explorers	11.0%	2,477	4,400	608,090	220,000	734,967
Self-Discoverers	12.0%	2,702	4,800	554,280	240,000	801,782
Unwinders	15.0%	3,377	6,000	692,550	300,000	1,002,227
TOTAL:	38.0%	8,556	15,200	1,854,920	760,000	2,538,970

Source: Data MIETV, Modelling Pacific Southwest Strategy Group, 2016

The above table provided a snapshot of potential visitors of 23,756 pax or 8.7 percent locals and VFF. While small, these visitors are multi-visitors to LMRA and an important fabric of the Lake.

It was not until analysis of Queensland residents and non-residents and visitors was undertaken that it became obvious that this target for (group?) wanted a desert experience and will require accommodation and a (on a?) large scale. That's where the commercial opportunities become more obvious.

The VALS market segment grew to 1.85 mil or 73 percent when all Queenslanders were included, and 91 percent or 2.6 million when all categories are included.

This confirmed that meaningful accommodation will be required to meet market demand as currently, it would appear that Mt Isa parks cannot offer traveller's sites as non are available.

8.2 Keeping Customers Interested

As part of the commercialisation strategy, consideration must be given to increasing the frequency of annual events at LMRA that identify with the environment. For example:

- Lake Fest – local music genre
- Bird Fest – migratory bird season; and
- Outback Blues & Roots Feat – genuine Outback blues, country & western & Jazz.

In addition, existing further sporting events run by existing users should be further assisted with sponsorships of major cash pools to attract national and Asia Pacific competitors over the next two to five years.

Perhaps the most important addition should be the introduction of weekly/ bi-weekly musical and storytelling performances to support new business operators at Warrina

Park, Kingfisher Bay, Transport Bay and the MICC Youth Centre. These intimate fireside sessions should transfer knowledge, habits and feelings by local music, songs, yarns and poetry aimed at families and international visitors.

8.3 Short List Commercial Entity Outlines

8.3.1 Equipment Hire

The tourist equipment hire business required an understanding of popular trends in sport and special interests to determine product range and the mix of hiring patterns.

A start-up prior to the introduction of an anchor tenant caravan park and using the most recent visitor count (ref MIWB report 2013) of 60,000, this would suggest an average of 164 prospective customers per day.

If the range of equipment hire met the needs of visitors, and the start-up established a market niche, breakeven would occur. Since many locals do not own popular hire items, it is likely that there would be increased visitations and hire volumes.

Following the start-up of a fully operational caravan park with an Australian park average of 54 percent occupancy (ref 9.0), an additional 60,000 visitors would visit LMRA in the first full year. This would double the equipment hire market to 120,300 customers annually or 330 per day.

The likely range of equipment for hire would include:

- BBQ self-drive boats;
- Houseboats;
- Camping equipment;
- Waterski's, SUP's;
- Canoes, kayaks;
- Fishing boats;
- Fishing rods and equipment;
- Mountain bikes;
- Children's bikes and scooters;
- Geological tools and guidebooks;
- Ornithology guidebooks, binoculars etc;
- Ticket sales:
 - o Bush camp equipment, gas bottles and site licenses;
 - o Tours - bike, ornithology, geology;
 - o Aquatic climbing castle;
 - o BBQ boats;
 - o Rock climbing;
 - o Water skiing
- Market size 120,000 customers minimum
- Start-up prior to anchor tenant 15 to 25% capture rate @ \$55pp/pa, would range from \$495,000 to \$825,000

8.3.2 Bait & Tackle Shop

This opportunity could be integrated with the equipment hire business (ref 8.3.1) or operate as an independent entity focused on fishing equipment both hire and sales. Product range would include:

- Rods and equipment;
- Lures, flies and bait;
- Fishing boat hire;
- Fishing guides; and
- Tours of hatchery.

Approximate income for the start-up prior to an anchor tenant based on 60,000 visitors and \$30pp/pa at -10% to 15% capture rate would provide an income of between \$180,000 and \$270,000.

8.3.3 Caravan Park and Camping Sites

The critical success factor for the commercialisation of LMRA will be a quality, well designed caravan park.

The inclusion of contemporary, well designed cabins with full length verandas will be a major drawcard almost from day one.

It is proposed that a larger site plan than Lake Awoonga is used because of the high-end environmental quality and remote locale (ref section 9).

Key will be its location within LMRA and options could include several sites but the most logical and cost-effective one would be Kingfisher Point. Based on a configuration of 60 caravans/RV sites, 40 cabins and 30 camp sites based on the latest ACIA average occupancy of 54 percent, the Kingfisher Camp could attraction approximately 60,000 additional visitors in its first full year of operations. Based on a conservative spend per head, per stay of \$120, gross sales income would be \$7.2 million. This should be sufficient to attract an experienced investor based on a long term lease sufficient to recover capex of attractive ROI.

8.3.4 Party Boats and House Boats

In the past, hire boats (often referred to as pontoons) met with mixed success so that any re-launch will require a larger number (roster) of fully qualified captains to host international groups.

Any financial modelling of this commercial opportunity was not possible because it depended on vessel, its survey, fit out, safety regulations and size, especially when compared with self-drive vessels such as house boats or BBQ boats. Therefore, it will be necessary to establish vessel specifications, capital expenditure (capex) and operational expenditure (opex) frameworks before any forecast revenues could be developed.

8.3.5 Birdwatching

Birdwatchers are non-invasive participants in any area for Lake Moondarra because they are currently an untapped sector with large disposable income looking for new experiences.

Using US figures as a basis, Australia most likely had about 4.5 million (19.1%) bird watchers in 2014. Also based on the same average spend per head of populations in the US, Australians conservatively spent \$50 pa or around \$223 million in 2014. This compares with US spend of \$32 billion in 200/2001.

In terms of Australian bird watchers, Lake Moondarra offers two very distinct opportunities; the migratory birds and the rare scrub wren seasons.

8.3.6 New Café at Transport Bay

Food service once thrived at Transport Bay and Warrina Parks but custom fell away as patron expectations changed. There have been many examples of successful shopping strips or retail areas that decline in popularity and close without any logical explanation. Some research was undertaken to ascertain reasons for the closure of services at LMRA, but no likely causes were uncovered.

Typically, shopping strips closures are caused by poor service, escalating costs or misunderstanding of changing tastes and trends of the consumer. This was probably the reason for the closures at LMRA.

However, the changing expectations of built assets and services standards are especially understood by the Y generation. It is the food and beverage sector that will best support the new Kingfisher Caravan Park with its fresh, low cost friendly service. Set out below is a practical, low cost delivery popular with all generations.

Figure 39: Example of a Trendy Low Cost Pop Up Cafe Suitable for Existing Canoe Club Site



Source: Pacific Southwest Strategy Group, 2016

It is too early to predict the precise fitout costs or sales turnover, but experience suggests that an ideal location for the first café would be at the North West Canoe Club where a 36m² area once housed a food outlet.

Based on a small kitchen with minimum on-site food preparation and with approval of MICC Health Department, use of external tables, umbrellas and chairs, the capital expenditure (capex) using second hand café and food service equipment would be \$8,000. Clean up and restoration would be \$10,000 and redecoration and sign writing a further \$5,000 with espresso machine provided by a reputable coffee supplier FOC. Therefore, an attractive pop-up café could be established for between \$23,000 and \$25,000. Figure 40 is an example of a low-cost entry that has proved successful.

Operational costs are more difficult to assess, but would require minimum daily sales of coffee \$630, food \$500 or \$1,130 total per day.

8.3.7 Free Camp Area

The introduction of a free camping site with toilet pit, tank water and bush campfire will appeal to many young travellers and backpackers who travel light and cheap. Research shows that this sector has money, but reluctant to part with it for anything ordinary. Good coffee, food and dinky die Australian experiences are the exception.

Free means free with guests applying for permits on-line or at the visitors counter at Outback @ Isa, but often value-ads will occur at the VIC service desk. The decision to provide a free camping area will depend on the management chosen.

It is recommended that the free camp model be based on the Boyndale Bush Camp. (It should not be confused with a Guided Bush Camp Experience into the hills around LMRA).

9.0 LAKE AWOONGA RECREATION AREA (LARA) CASE STUDY

This case study looked at the commercial aspects of the Lake Awoonga Recreation Area (LARA) relevant to Lake Moondarra Recreation Area (LMRA).

Both impoundments provided similar functions to industry and local government as water storage and supply facilities. As part of their charter the Water Boards set aside areas for tourists and locals enjoyment that included playgrounds, BBQ's, picnic shelters, toilets, showers and boat ramps, with major improvements between 2001 and 2006.

Figure 40: LARA Picnic Shelters with Lake Vistas



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

At the time, both sites hosted small commercial enterprises such as cafes, equipment hire, house boats and services such as Barrowonga fishing guides at LARA, which is still replayed on popular on TV fishing shows.

Business enterprises at both sites prospered primarily due to the amenities and expansive views of lakes and environs. LARA also had a caravan park which provided cabins and camping areas. By 2005, GAWB introduced the Boyndale Bush Camp on the Boyne River on a large site with limited pit toilets, fire pits, rubbish bins and without potable water. The bush camp has thrived due to the simplicity of entry conditions.

Applications for free camping are made on-line or via the Gladstone Visitor Information Centre (VIC).

According to GAWB there have been no major littering or vandalism issues as rangers visited daily and there are always the continuous presence of campers.

On the other hand, LMRA took a more a conservative position and decided not to allow caravan parks or camping in the R48 Reserve except on special occasions. In the past LMRA hosted businesses such as kiosks, BBQ boats and houseboats but these no longer operate due to lack of patronage.

Figure 41: LARA Picnic Shelters with Lake Vistas



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

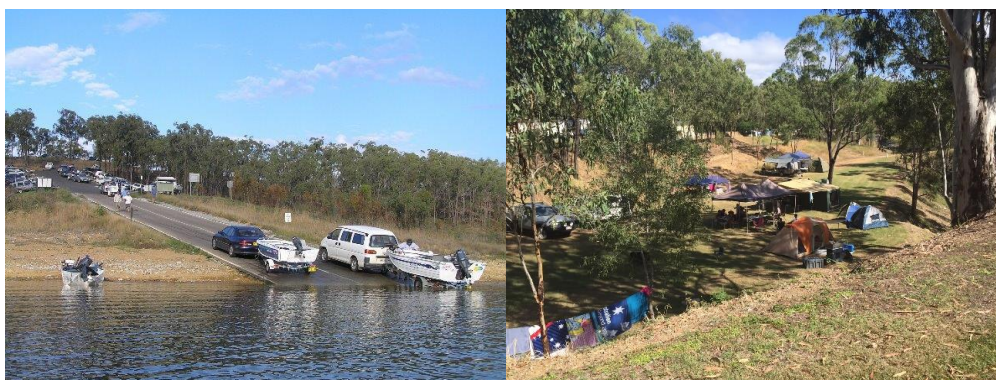
Inspections at both sites in 2016 found that LARA had received strong industry and community support for its master plan and construction, especially from the mayor of Gladstone City Council. This support was evidenced in the quality of facilities available at the site. On the other hand, LMRA received neither political support nor funds for its recreation plans to the point where development came to a standstill.

Commercial Operations:

According to GAWB, its caravan park was problematic until the lease was extended from annual renewal to 20 years (10 + 5 + 5), thereby enabling the operator to more confidently invest in and promote the park. This changed the dynamics of the business from marginal yields to a higher ROI.

In fact, if LARA's current capacity of 50 caravan/ camp sites and 31 cabins was increased, it would increase turnover, gross profits and improved rental fees for the Board.

Figure 42: LARA Boat Ramp and Camp Ground



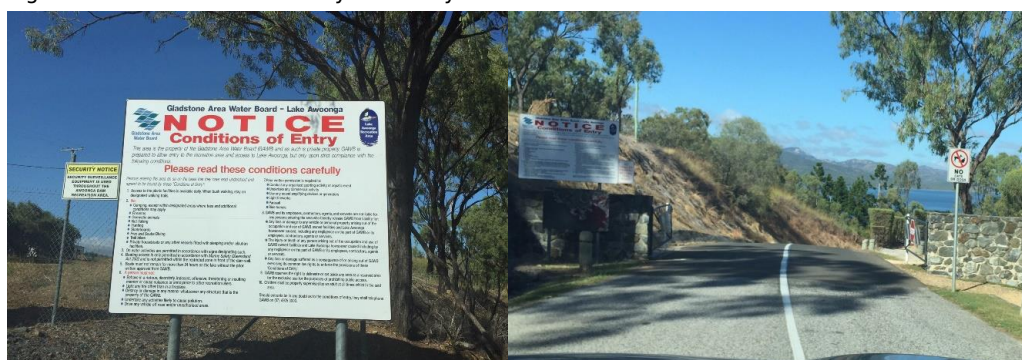
Source: Pacific Southwest Strategy Group, 2016

At LMRA, the introduction of a caravan park on a larger footprint and with a 20 year lease would be irresistible to an experienced greenfield investor.

For example, the construction of 60 caravan/RV sites, 40 cabins and 30 camp sites would create an additional 44,600 pax pa at 40 percent occupancy or 55,800 pax at 50 percent occupancy. This compares with the Australian average occupancy of 54 percent (ref ACIA 2016) which would result in 60,300 additional visitors at LMRA each year.

This would effectively see the doubling of tourist numbers to LMRA, who spend \$286 a day and \$180 on accommodation. Let's say they spend \$120 at LMRA Caravan Park, at 54 percent national average rate, gross revenue would be \$7.2m pa.

Figure 43: LARA Notice of Entry and Entry Gates



Source: Pacific Southwest Strategy Group, 2016

Add to this the unique geological structure of the landscape and its flora and fauna appeal, it would attract those caravaners who would otherwise drive through Isa due to its lack of park sites.

The small businesses at both sites closed or moved away due to damage caused by the 2013 floods or poor trading. The LARA restaurant did not reopen due to building foundation damage, and nor did the houseboats or BBQ boats return to either sites for various reasons.

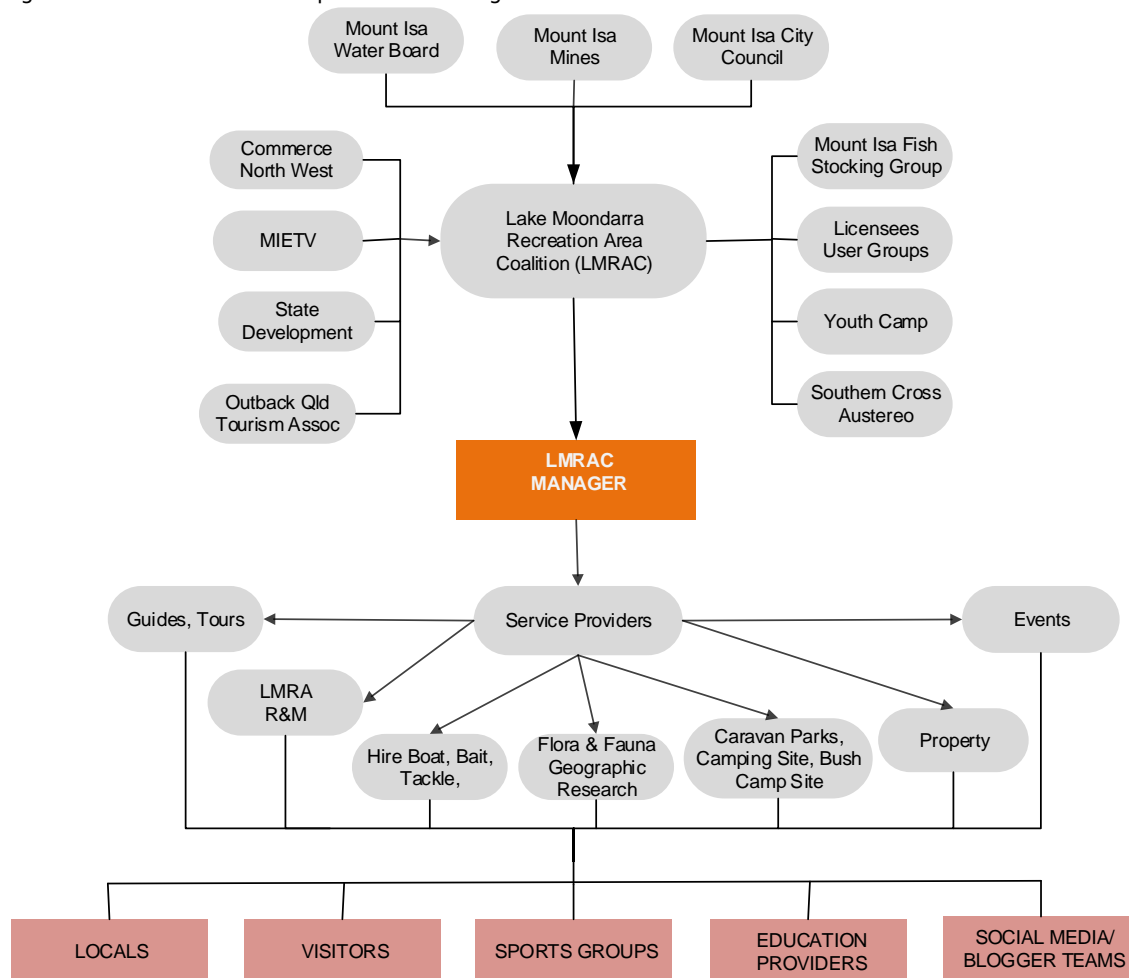
This case study highlighted the need for a caravan park as the strong commercial anchor that, with sufficient sites can be sustainable, despite the trading ebbs and flows common in a seasonal tourist business.

10.0 DRAFT MANAGEMENT PLAN

10.1 Proposed Management Framework Map

The success of the development strategy will depend on simple but reliable implementation of agreed achievable projects and programs supported by a coalition of key stakeholders proposed in the framework below:

Figure 44: Lake Moondarra Operational Management Framework



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

This proposal is a radical change from the current management structure but necessary due to the size and the MIWB's limited resources (HR, financial and IT) and the necessity to have a not for profit entity in place to attract and maximise grants, donations and sponsorship within entity guidelines yet to be established.

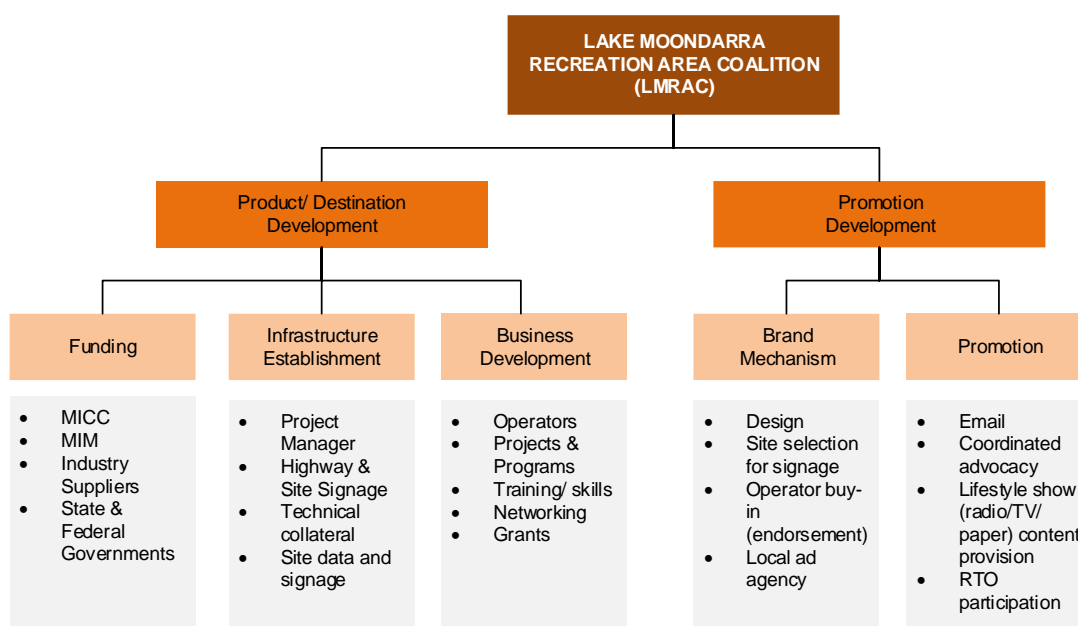
10.2 Draft Coalition Make Up (MIRAC)

While the coalition will be separate to the MIWB, it could operate as a steering committee initially and have a make-up of nine members (including chair) from:

- Mount Isa Water Board (MIWB);
- Mount Isa City Council (MICC);
- Mount Isa Mines (MIM);
- Commerce North West;
- Department of State Development, Infrastructure & Racing;
- Radio Station;
- Mount Isa Ski Club;
- Canoe Club; and
- Two Guides; and
- Manager (one year secondment)

The role of the Lake Moondarra Recreation Area Coalition (LMRAC) could include the following tasks:

Figure 45: Lake Moondarra Development Functional Map



Source: Pacific Southwest Strategy Group Pty Ltd, 2016

10.3 Operational Modelling

The geographic spread, absence of any enforceable control mechanism (new by-laws under review) over the recreation area and the lack of a viable business opportunities make commercial business unviable and impractical. The above function map provides an alternative concept to current operations and has the potential to generate higher productivity and innovation.

10.4 Action Plans

It is proposed that projects and programs be simply spelt out as Action Plans to be handed out to volunteers, users and MIRAC Steering Committee members.

Project: 1.01 Floating Jetty, Moorings & Loading Dock (Project)

NB: THIS IS AN EXAMPLE ONLY

Status: Blue Sky

Goals:

- Attract investment (grants, CSO, operators)
- Drawcard for Eco Tourism
- World class wilderness experience
- Better living for locals
- Major international eco-brand

Investment Enablers:

- Asset growth via long term lease
- Acceptable ROI Capital
- Identifiable unmet market need
- Proximity to water and scenic views
- High cost start-up

Action Plan:

Code	Task Description	Target Date	Completed	Financial Period	Amount	Responsibility
A	Form working group to identify & substantiate demand	30 Jun	30 Jul	2016-17	N/A	MICC, Commerce North West, MIM, MIWB
B	Explore concept designs for concept with options for expansion					
C	Undertake pre-feasibility to determine unmet demand. Prepare costing models into ROI					
D	Determine value to local community & funding models with & without fee changes & sponsorship go/no go					
E	Prepare full feasibility including development costs, capex, opex, P&L to EBITDA					
F	Seek assistance in testing investment demand & under what circumstances					
H						

Project Comments: While desired by locals, the construction of a floating jetty is a big ticket item (capex \$100,000) with little hope of a ROI and therefore unattractive to investors. However, it is highly recommended that the project be further investigated including the development of an innovative fundraising strategy which may include seed funding via CSO contribution from the industrial sector and suppliers.

Project: 1.01 INSERT PROJECT NAME (Project)

Status: eg. Blue Sky, Feasibility, Pre-Feasibility etc

BLANK TEMPLATE

Goals:

-
-
-
-
-

Investment Enablers:

-
-
-
-
-

Action Plan:

Code	Task Description	Target Date	Completed	Financial Period	Amount	Responsibility
A						
B						
C						
D						
E						
F						
H						



Your project team for this study was Phil Graham, who figured it out; Meagan Kruger, who checked it out; and Richard Elliott, who made the coffee.

Minimising Risk

A common sense approach to planning



Regional Economics Pre and Full Feasibility Studies Policy Implementation
Organisational & Operational Reviews

Corporate/ Product Strategies Business and Industry Development Strategies
Management Advisory Services

(ABN 99 633 494 333)

2 Avon Close Pymble NSW 2073

Tel: 0402 006 118 Email: meagan.kruger@pacificsouthwest.com.au

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STRATEGIC POLICY
MOUNT ISA CITY COUNCIL
Advisory Committees Policy

RESOLUTION NO. OM32/11/20 VERSION V1

APPLIES TO STRATEGIC POLICIES ONLY

This is an official copy of the **Advisory Committees Policy**, made in accordance with the provisions of *Local Government Act 2009*, *Local Government Regulation 2012*, and current Council Policies.

Strategic policies are adopted by Mount Isa City Council due to its desire to influence the direction of an issue or assist in the delegated decision making of Mount Isa City Council officers. Strategic policies should follow the jurisdiction provided to Council through its Corporate Plan; the **Advisory Committees Policy** is approved by the Mount Isa City Council for the operations and procedures of Council.

David Keenan
Interim Chief Executive Officer

DOCUMENT VERSION CONTROL

Governance/Policies/Strategic Folder ID# 14992			POLICY TYPE	Strategic (Council)
VERSION	DATE	RESOLUTION NO.	DETAILS	
V1	25.11.2020	OM32/11/20	Responsible Officer – Corporate Governance Coordinator	
			REVIEW DUE	00.0000

DISTRIBUTION AND DISSEMINATION

Internal email to all employees	X	Section meetings / Toolbox talks	
Internal email to all Councillors	X	Included in employee inductions	
Employee noticeboards		Uploaded to Council website	X
Internal training to be provided		External training to be provided	
Registered in magiQ	X		

MOUNT ISA CITY COUNCIL STRATEGIC POLICY

Page 1 of 5



STRATEGIC POLICY
MOUNT ISA CITY COUNCIL
Advisory Committees Policy

RESOLUTION NO. OM32/11/20 VERSION V1

1. PURPOSE

- 1.1 Mount Isa City Council ("Council") is committed to community engagement through the establishment of advisory committees to ensure the delivery of high quality, accessible and relevant services across the region that reflect community need.
- 1.2 Council may appoint an advisory committee and may include in its membership, people who are not councillors. Advisory committees are responsible for providing feedback, advice and recommendations to Council. They are not decision-making bodies. Recommendations requiring Council adoption cannot be acted upon until approved by Council at an ordinary or special meeting.
- 1.3 The committee must act within the bounds of its terms of reference or members may be liable for their actions and may not be covered by Council's insurance.
- 1.4 The purpose of an advisory committee is to:
 - a) help maintain constructive public relations between Council and the community
 - b) assist Council in understanding current and changing community needs
 - c) provide constructive options for Council to adapt and address community needs within available resources
 - d) inform decision making processes

2. COMMENCEMENT

This policy will commence on and from 25 November 2020. It replaces all other policies or arrangements governing Council's advisory committees (whether written or not).

3. APPLICATION

This policy applies to all members of a Council appointed advisory committee.

4. APPOINTMENT OF AN ADVISORY COMMITTEE

- 4.1 An advisory committee is established by Council resolution under the *Local Government Regulation 2012* (section 264 – 270). Council endorses the terms of reference for the committee.
- 4.2 For skills or community representative-based committees Council will call for expressions of interest. The Chief Executive Officer (CEO) or delegate selects and appoints members to the committee from nominations received, in consideration of advice provided by relevant Council officers.
- 4.3 For collaborative, agency-based committees Council will seek representation from applicable organisations or specialist personnel to participate.
- 4.4 Council may establish advisory committees for the purpose of assisting councillors to carry out the responsibilities of their nominated portfolios.

5. ADVISORY COMMITTEE MEMBERSHIP

- 5.1 Committees shall have a minimum of three members excluding Council representatives.
- 5.2 Members are appointed for the term of the committee as defined within the terms of reference.
- 5.3 Where a committee member resigns during the term of the committee, the committee members may seek and approve a replacement for the remainder of the committee's term from the original pool of applicants.
- 5.4 A Council executive assistant will act as support person for an advisory committee including preparing agendas, taking and distributing minutes, preparing reports to Council and all record keeping requirements.



STRATEGIC POLICY
MOUNT ISA CITY COUNCIL
Advisory Committees Policy

RESOLUTION NO. OM32/11/20 VERSION V1

- 5.5 Where Council has not nominated a Chair of a committee, the committee shall appoint the Chair.
- 5.6 The Chair of a committee shall not be a councillor.

6. CONDITIONS OF MEMBERSHIP

- 6.1 Committee members may resign in writing, to the Chair, from their position at any time.
- 6.2 Members have a duty to act honestly and in good faith, exercise reasonable skill, care and diligence in carrying out their duties, and not make improper use of information.
- 6.3 Members are to acknowledge that disagreement in the committee is healthy so long as it is used to work towards a satisfactory outcome of the committee. Differences in opinion should be raised respectfully.
- 6.4 Membership may be revoked by the CEO for inappropriate conduct, misconduct or inability to carry out the committee's purpose.
- 6.5 The Chair or responsible Council officer may endorse the attendance of an alternative representative to attend a committee meeting if a member is unable to attend.
- 6.6 Where a committee member fails to attend two consecutive committee meetings, without a reasonable excuse, their membership may be terminated, and a replacement member appointed to the committee from the original pool of applicants.
- 6.7 Members are to comply with the Mount Isa City Council Advisory Committees Policy, Mount Isa City Council Code of Conduct for Employees and endorsed terms of reference for the advisory committee.
- 6.8 Any public or media comment is subject to the Mount Isa City Council Media Policy. Committee members have an advisory role only and must not publicly seek to represent the views of Council or the committee.

7. MEETINGS

- 7.1 Business may be conducted at a meeting only if a quorum is present. A quorum will be determined to be greater than 50% of the members.
- 7.2 A committee may adopt its own meeting procedure and have agreed processes relating to the keeping of minutes, the tabling of agenda items, the consideration of recommendations to Council and the recording of recommendations.
- 7.3 Voting must be open by show of hands and a recommendation is decided by a majority of the votes of the members present.
- 7.4 Meeting minutes will provide a record of discussion topics and any resolutions or recommendations.
- 7.5 All written material associated with the committee is subject to the [Right to Information Act 2009](#) and may be made available to the public.

8. RESPONSIBILITIES

- 8.1 The Chair of an advisory committee must ensure meetings and committee functions are carried out in accordance with this policy and the terms of reference for the advisory committee.
- 8.2 The Chair must ensure the meeting is properly convened and conducted:
 - a) welcome and introduce members and guests



STRATEGIC POLICY
MOUNT ISA CITY COUNCIL
Advisory Committees Policy

RESOLUTION NO. OM32/11/20 VERSION V1

- b) keep individuals at the meeting focused on the topics being discussed and encourage all members to participate.
- c) give all members an opportunity to speak on each topic
- d) keep track of time
- e) ensure meeting content is in accordance with the purpose of the advisory committee
- f) ensure recommendations are relevant and understood by members
- g) close the meeting

8.3 The nominated executive assistant shall be responsible for the preparation and distribution of the meeting agenda and minutes.

9. MEETING AGENDA

9.1 An agenda must be prepared for each meeting and circulated to all members one week prior to the meeting. Matters not listed on the agenda can be raised in general business at the discretion of the Chair.

10. MINUTES OF MEETINGS

10.1 Committee meeting minutes will be taken by the nominated executive assistant in accordance with the requirements of the *Local Government Regulation 2012*. Minutes are public documents and should reflect the actions and outcomes of the meeting. Minutes are not recorded verbatim, but rather as a note and action supported by a vote.

10.2 Any conflicts of interest that are declared by a member during the meeting shall be recorded in the minutes against the item of business to which it relates. A member with a conflict of interest must leave the room and not participate in the discussion or vote unless authorised to do so by resolution of the other members.

11. RECOMMENDATIONS TO COUNCIL

11.1 An advisory committee may resolve to make a recommendation to Council for further action or investigation.

11.2 A committee cannot act on any such recommendation without this first being formally adopted or endorsed by Council, or by approval under a specific delegation from Council that provides for the CEO or delegate to give such approval.

11.3 The committee will prepare a report to Council outlining the recommendation of the committee and offer assessment of that recommendation. The assessment may present alternative options to the recommendation of the committee for the consideration of Council.

12. INSURANCE

12.1 The public liability coverage provided by Council's membership of LGM Queensland extends to provide liability coverage to members of committees established by Council.

12.2 Council committees that have the benefit of the liability need to be genuinely acting for and on behalf of Council and be genuinely supervised by and reporting to Council. Their status as Council committees should not be conferred as a device to obtain the legal liability coverage provided by LGM Queensland for any functions or activities which are not genuine Council functions or activities.

13. VARIATIONS

Council reserves the right to vary, replace or terminate this policy from time to time.



STRATEGIC POLICY
MOUNT ISA CITY COUNCIL
Advisory Committees Policy

RESOLUTION NO. OM32/11/20 VERSION V1

14. COMMUNICATION AND DISTRIBUTION

- 14.1 Council will make available to the public, the Advisory Committees Policy on our website at www.mountisa.qld.gov.au.
- 14.2 Supervisors will ensure the policy is distributed as per the Distribution and Dissemination table on this policy.

ASSOCIATED LEGISLATION AND POLICIES

- *Right to Information Act 2009*
- Community Consultation Policy
- Media Policy
- Code of Conduct for Employees

10.4 FURTHER DEALING WITH SPECIAL LEASE 13/53212 OVER LOT 1 ON CROWN PLAN 854048 LAND ADJOINING THE MOUNT ISA LOOKOUT PRECINCT

Document Number: 749741

Author: Coordinator Land Use

Authoriser: Manager Planning and Development

Directorate: Executive Services

Portfolio: Development and Town Planning

EXECUTIVE SUMMARY

The Department of Resources has requested Council's views regarding a lease renewal over Lot 1 on Crown Plan 854048 for the purpose of radio Communication. The State has further requested if the area includes any local non-indigenous cultural heritage values.

RECOMMENDATION

THAT Council advise the Department of Resources that Council supports the renewal of special Lease 13/53212 over Lot 1 on Crown Plan 854048 subject to:

1. Mount Isa City Council will not be responsible for the provision of access to the leased land; and
2. The Leaseholder shall indemnify Mount Isa City Council for the use of the private road "Lookout Road" and reserve land described as Lot 29 Crown Plan 854048 as access to the lease area; and
3. Prior to lease renewal the Leaseholder is required to obtain final certification for Building Permit Number 636-92 - Transmitter Building or provide details (including relevant Act/Regulation and section) if the building works were exempt or accepted development in 1992.

AND

THAT Council advise the Department of Resources that the subject Lot 1 on Crown Plan 854048 forms part of the Mount Isa City Lookout precinct which is listed on Mount Isa City Council's Heritage Register (ID:4).

OVERVIEW

The current lease area is land described as Lot 1 Crown Plan 854048 and sits within the Mount Isa City Lookout precinct and is listed on the Mount Isa City Council Local Heritage Register. The lot is used for the purpose of a radio communication and its associated infrastructure.

BACKGROUND

Council records indicate that in 1993 the lease area was excised from Council Reserve 57, a reserve for Local Government & Water Supply. A State lease was issued for a term of thirty (30) years commencing on the 5 March 1993.

In 1995 Council resolved to offer no objection to the replacement of the existing radio tower with a 30-metre tower and requested occasional use of the tower during Christmas and Rodeo for festive lights.

The original 1995 plans for the new facility indicated landscaping to screen the security fencing, however, no remnants or indication of this landscaping is apparent. The lease area appears to have remained unchanged for the past twenty-eight (28) years.

Given the number of antennas and CCTV cameras located on the tower, it would be assumed that the tower has multiple users. The current lease agreement allows use (under agreement) of the tower if and when required by Government Departments, and Council is aware that DTMR is a current user of the tower.

The lease is due for renewal in March 2023 and the State request Council's comments and objections to the further dealings which may affect the future use of the land including the Local Heritage values.

Site

Lot 1 on Crown Plan 854048 is situated on the northern side of the Mount Isa City Lookout and the western side of Reservoir No. 1; the lease area is zoned special purpose under the current City of Mount Isa Planning Scheme and has a total area of 100m².

Locality Map



-
- The lease area houses the following infrastructure:
 - 30-metre self-supporting communications tower
 - masonry block building housing transmission equipment and generator building (requires building permit to be finalised)

- 2.4 metre security fencing with barbed wire
- pedestrian access gate

Lease Area Looking West



Local Heritage Register

The subject lease area forms part of the Mount Isa City Lookout precinct and is listed on the Local Heritage Register (ID:4).

The Historical context of the precinct is that Shire Chairman, George McCoy, opened the John Campbell Miles Lookout to the public on 14 May 1967. The lookout offers impressive views over the industrial landscape of Mount Isa Mines, the dramatic natural landscape of the Selwyn Range and over the city itself. The signpost pointing to cities all over the world visually locates Mount Isa in context to the world. The City Lookout quickly became a tourist attraction and has featured widely in promotions and publications of the city.

Mount Isa City Lookout Precinct (indicated in apricot)



Access and Maintenance

While there is no formal dedicated access to the lease area, access is being gained for maintenance purposes by traversing the private Council controlled road "Lookout Road" located within Council's reserve land. It is noted that the current lease agreement states that neither the State nor the Local Authority will be responsible for the provision of access to the leased land.

Public Liability

As access to the lease area is via traversing the private road ("Lookout Road") and then the reserve, the lease holders will be required to indemnify Council.

Rent

All rental fees for the lease area are retained by the State.

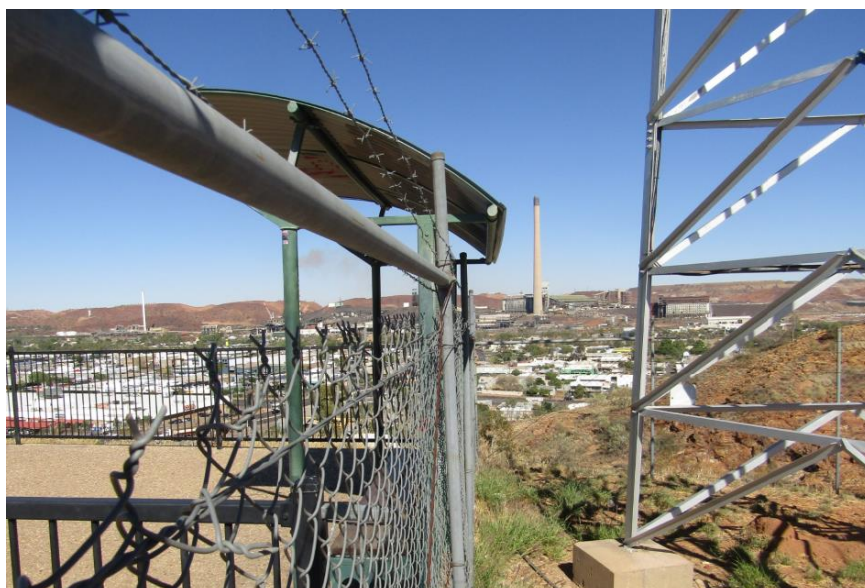
Rates

The Leaseholder currently pay general rates, environmental and fire levy charges, which are currently up to date.

Encroachment

Council has constructed a shelter shed which overhangs the lease area's southern boundary. Whilst it does not appear to impact the lease area it is recommended the encroachment is rectified by Council as part of the proposed refurbishment of the Lookout.

Encroachment onto Lease Area



Internal Assessment

This application was forwarded to the following sections for their views and comments.

- Asset Management
- Engineering Services
- Environment Health
- Finance
- Infrastructure Services
- Local Laws
- Parks & Gardens
- Planning
- Revenue
- Waste Management
- Water and Sewer
- Works and Operations

No additional comments were received other than the following:

Planning Comments

The use was considered exempt from planning requirements at date of installation.

Building Comments

Building Permit for Transmitter Tower is incomplete, and permit includes conditions requiring final inspection at completion.

Recommended Condition:

Prior to lease renewal, the Leaseholder is required obtain final certification for Permit Number 636-92-Transmitter Building or provide details (including Act/Regulation and section) if the building permit is no longer required.

Objections to Lease Renewal

Where the lessee is requesting renewal, the State will provide first option for tenure to the current lessee.

However, where Council considers that the land can be used for a more appropriate public purpose, Council can object to the lease renewal with *section 159 (1) (j) lease land is needed for a public purpose*. The State would require Council's substantial justification for non-renewal.

Definition of public purpose under the Land Act means:

- (a) a purpose for which land may be taken under the Acquisition of *Land Act 1967*; or
- (b) a community purpose.

Definition of community purpose under the Land Act has 34 purposes; the below list would meet the following definition of community purpose:

- scenic purposes
- recreation
- open space
- gardens

It is to be noted no objections to the lease renewal were received by Council officers when internal comments were sought.

CONCLUSION

-
- The use of this special lease area has not changed in the past twenty-eight (28) years. It is recommended that Council support the renewal of Special Lease 13/53212, subject to the State conditioning the renewal confirming that Mount Isa City is not responsible for providing access to the lot, Mount Isa City

Council must be indemnified for use by the leaseholder and their representatives of the current private road and reserve area and that the leaseholder is required to obtain final certification on existing lease structures.

BUDGET AND RESOURCE IMPLICATIONS

Not applicable

LINK TO CORPORATE PLAN

Theme:	2.	Prosperous & Supportive Economy
Strategy:	2.1	Continue to upgrade and use the most effective technology to provide best delivery of services to the region
	2.10	Lobby telecommunication and technology providers to continue to improve the quality and depth of services which will assist with the attraction and retention of sustainable businesses within the region

Consultation (Internal and External)

Refer pages 4 & 5

LEGAL CONSIDERATIONS

Not applicable

POLICY IMPLICATIONS

Not applicable

RISK IMPLICATIONS

Use of private road and reserve land. Provided public liability for persons attending the telecommunications site is obtained, no additional risk to Council.

HUMAN RIGHTS CONSIDERATIONS

Consideration has been given to protect human rights in accordance with Council's Human rights Policy. [Human Rights Policy.pdf](#)

RECOMMENDATION OPTIONS

OPTION 1.

THAT Council advise the Department of Resources that Council supports the renewal of special Lease 13/53212 over Lot 1 on Crown Plan 854048 subject to:

- a) Mount Isa City Council will not be responsible for the provision of access to the leased land; and
- b) The Leaseholder shall indemnify Mount Isa City Council for the use of the private road "Lookout Road" and reserve land described as Lot 29 Crown Plan 854048 as access to the lease area; and
- c) Prior to lease renewal the Leaseholder is required to obtain final certification for Permit Number 636-92- Transmitter Building or provide details (including Act/Regulation and section) if the building permit is no longer required

AND

THAT Council advise the Department of Resources that the subject Lot 1 on Crown Plan 854048 forms part of the Mount Isa City Lookout precinct which is listed on Mount Isa City Councils Heritage Register (ID:4).

OR

OPTION 2.

THAT Council advise the Department of Resources that Council requests that the lease not be renewed under section 159A (j) lease land is needed for a public purpose. Council requires this land for the purposes of scenic and recreation use as part of the redevelopment of the adjoining Council Local Government Reserve described as Lot 29 Crown Plan 854048.

AND

THAT Council advise the Department of Resources that the subject Lot 1 on Crown Plan 854048 forms part of the Mount Isa City Lookout precinct which is listed on Mount Isa City Council's Local Heritage Register (ID:4).

ATTACHMENTS

Nil

10.5 DEVELOPMENT AND LAND USE QUARTER ONE (1) OVERVIEW REPORT

Document Number: 749898

Author: Administration Officer

Authoriser: Manager Planning and Development

Directorate: Executive Services

Portfolio: Development and Town Planning

EXECUTIVE SUMMARY

The Development and Land Use Quarter One (1) overview report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the Development and Land Use Quarter One (1) Overview Report.

1. OVERVIEW

The first quarter of the financial year saw the continuation of the COVID-19 social distancing rules still being in effect.

1.1 Development Applications

During the fourth quarter, Council received 6 development applications and approved 4 development applications. This is an increase in the number of applications received from the previous quarter (being 5), and an increase compared to the same quarter in the last financial year (being 3).

Council received 11 boundary clearance dispensation applications and approved 6 applications during the quarter. This is the same of the number of applications received compared to the same quarter last financial year (being 11).

1.2 Building Applications

A total of 18 Notice of Engagements were received by Council during the quarter.

A total of 18 building approvals were issued by private building certifiers this quarter. This is a slight increase compared to the previous quarter (being 17), and a decrease compared to the same quarter in the previous financial year (being 27).

Of the 18 building approvals, there was a total of 23 structures for which building permits were issued.

The total value of building works approved for the Mount Isa Local Government area for this financial year was \$14.9M which is an increase of \$10.65M compared to the same quarter last financial year.

NOTE: the building figures may differ from the previous quarter's report, due to Council not receiving documentation from Private Certification firms until after the finalisation of the report.

1.3 Property Searches

Council received a total of 89 property search requests for the quarter. This is a decrease compared to the last quarter (being 107) and an increase compared to the same quarter last financial year (being 78).

Of the 89 requests, 77 were for residential properties, 8 were for commercial properties and 4 requests for Certificates of Classification / Occupation.

1.4 Land Use / Tenure

Council completed 5 land tenure applications, 2 Council trust land tenure agreements were finalised, and 2 Council trust land tenure agreements were surrendered.

Council received 1 Entry Notice, 4 Liquor Licence requests and endorsed 1 survey plan

During Q1, 2021-2022 Financial Year, Council received a total of just over \$101.4k paid in Reserve fees.

2. DEVELOPMENT APPLICATIONS

2.1 Development Applications Received

Applications received financial year to date:

	Quantity	Value
Q1	6	\$12,255.00
Q2		\$
Q3		\$
Q4		\$
Year to date total:	6	\$12,255.00

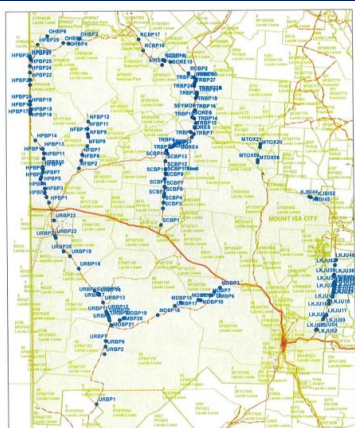
P01-21 4 Ryan Road (Planning Officer)



APPROVAL SOUGHT	Material Change of Use
DEVELOPMENT DESCRIPTION	Home Based Business
PROPOSAL	Catering - Preparation and Storage
DATE RECEIVED	16 August 2021
APPLICATION STATUS	Application received within the quarter. Application Completion: 80%

P02-21 15 Moore Crescent (Planning Officer)

APPROVAL SOUGHT	Material Change of Use
DEVELOPMENT DESCRIPTION	Home Based Business
PROPOSAL	Hampers (Store Bought and Home Made goods)
DATE RECEIVED	19 August 2021
APPLICATION STATUS	Application received within the quarter. Application Completion: 80%

P03-21 Quarries – Various Addresses (Planning Officer)

APPROVAL SOUGHT	Material Change of Use
DEVELOPMENT DESCRIPTION	Extractive Industry
PROPOSAL	Council Operated Burrow Pits (various)
DATE RECEIVED	17 September 2021
APPLICATION STATUS	Application received within the quarter. Application Completion: 30%

P04-21 135 Duchess Road (Manager Development and Land Use)**APPROVAL SOUGHT**

Reconfiguration of a Lot

DEVELOPMENT DESCRIPTION

Subdivision

PROPOSAL

One (1) lot into two (2)

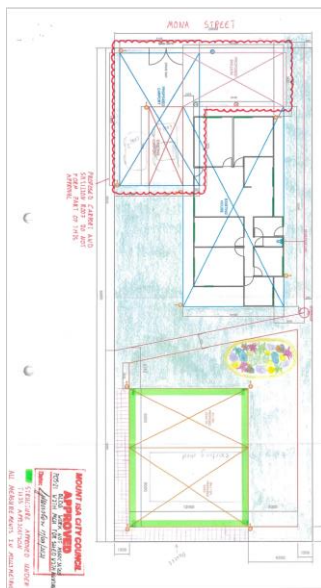
DATE RECEIVED

10 September 2021

APPLICATION STATUS

Application received within the quarter.

Application Completion: 80%

P05-21 19 Mona Street (Manager Development and Land Use)**APPROVAL SOUGHT**

Building Work Not Associated with a Material Change of Use

DEVELOPMENT DESCRIPTION

Building Work

PROPOSAL

Shed

DATE RECEIVED

8 September 2021

APPLICATION STATUS

Application received and decision notice issued within the quarter.

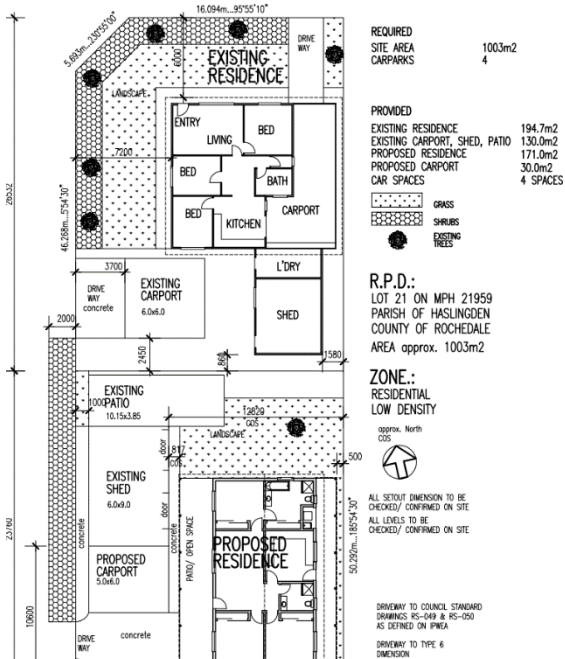
Application Completion: 100%

P06-21**201-219 Barkly Highway (Project Manager, Infrastructure Services)**

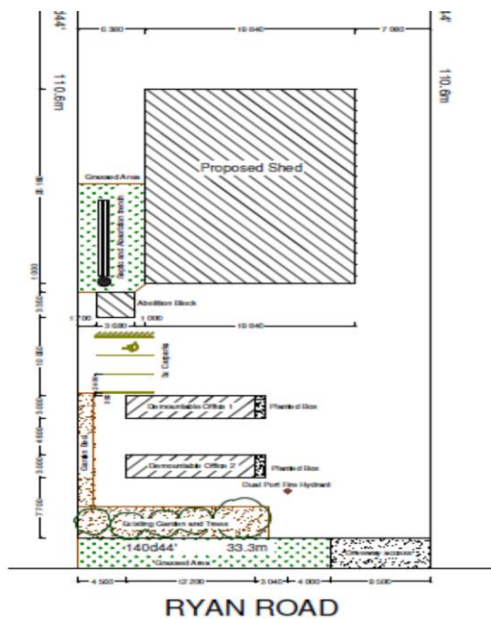
APPROVAL SOUGHT	Operational Work
DEVELOPMENT DESCRIPTION	Excavation Works in Flood Plain
PROPOSAL	Diverting of Watercourse
DATE RECEIVED	15 September 2021
APPLICATION STATUS	Application received within the quarter. Application Completion: 20%

2.2 Development Applications Approved

	Quantity
Q1	4
Q2	
Q3	
Q4	
Year to date total:	4

P16-20**71 Pamela Street (Planning Officer)**

APPROVAL SOUGHT	Material Change of Use
DEVELOPMENT DESCRIPTION	Dual Occupancy
PROPOSAL	Two (2) Detached Residential Dwellings
DATE RECEIVED	10 May 2021
APPLICATION STATUS	Decision Notice Issued Application Completion: 100%

P18-20 7 Ryan Road (Planning Officer)**APPROVAL SOUGHT**

Material Change of Use

DEVELOPMENT DESCRIPTION

Freight Depot

PROPOSAL

Construction of Workshop and Ancillary Works

DATE RECEIVED

3 June 2021

APPLICATION STATUS

Decision Notice Issued

Application Completion – 100%

P19-20 113 Camooweal Street (Planning Officer)**APPROVAL SOUGHT**

Material Change of Use

DEVELOPMENT DESCRIPTION

Commercial Industry & Caretaker's Residence

PROPOSAL

Locksmith Showroom, Storage Shed & Caretakers Dwelling

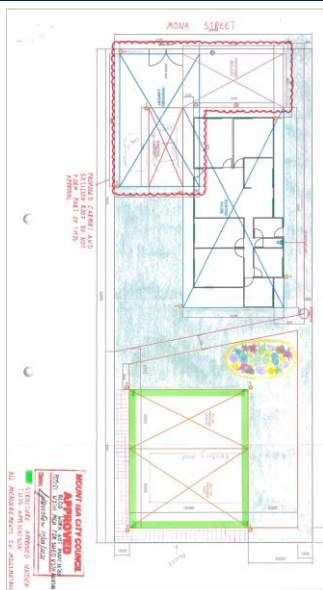
DATE RECEIVED

16 June 2021

APPLICATION STATUS

Decision Notice Issued

Application Completion: 100%

P05-21 19 Mona Street (Manager Development and Land Use)

APPROVAL SOUGHT	Building Work Not Associated with a Material Change of Use
DEVELOPMENT DESCRIPTION	Building Work
PROPOSAL	Shed
DATE RECEIVED	8 September 2021
APPLICATION STATUS	Application received and decision notice issued within the quarter. Application Completion: 100%

2.3 Development Applications Still in Progress**P02-19 202-214 Barkly Highway (Planning Officer)**

APPROVAL SOUGHT	Material Change of Use
DEVELOPMENT DESCRIPTION	Intensive Animal Husbandry for 'Cattle Feedlot' & Metal Cable Industry
PROPOSAL	Material Change of Use for Intensification of existing Cattle yards (Intensive Animal Husbandry - 'Cattle Feedlot') and Metal Cable Operation (Industry)
DATE RECEIVED	3 October 2019 Application completion: 75%
APPLICATION STATUS	Applicant has extended Decision Making Period; paused with SARA.

P11-20 27 Richardson Road (Cadet Planning Officer)

APPROVAL SOUGHT	Material Change of Use
DEVELOPMENT DESCRIPTION	Medium Impact Industry
PROPOSAL	Scrap Metal Yard
DATE RECEIVED	27 January 2021
APPLICATION STATUS	Application received within the previous quarter.

Owner's consent not provided – application not properly made.

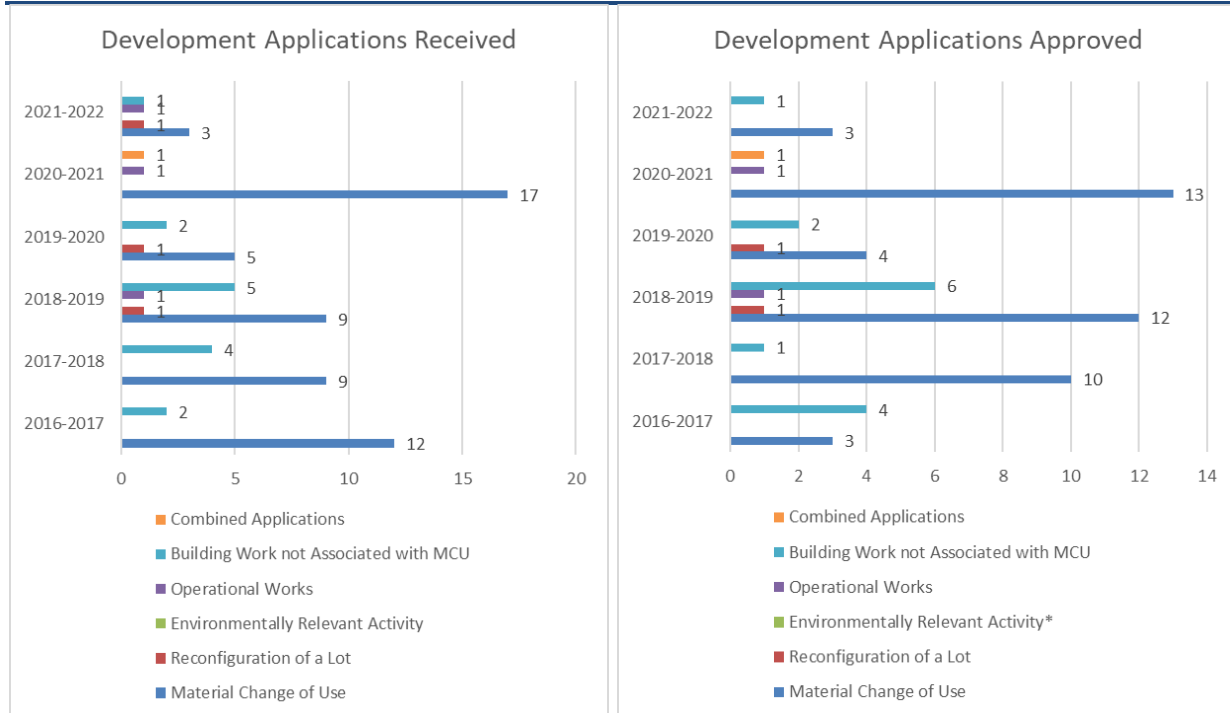
Application Completion – 10%

P15-20 2 Kaeser Road (Cadet Planning Officer)

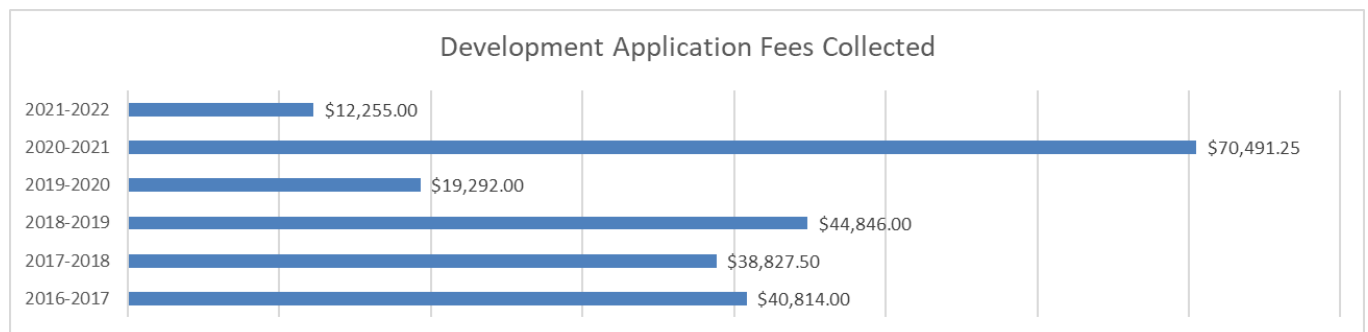
APPROVAL SOUGHT	Material Change of Use
DEVELOPMENT DESCRIPTION	Community Centre
PROPOSAL	Community Care Centre, Indoor and Outdoor Sport and Recreation, Office, Shop, Food and Drink Outlet, and Service Industry
DATE RECEIVED	12 May 2021
APPLICATION STATUS	Application is currently in the Decision Making Period following the successful completion of Public Notification.

Application Completion: 80%

2.4 6 Financial Year - Data Comparison



*Only recorded in D&LU's report where a combined application is lodged; otherwise refer to Environmental Health reports.



2.5 Applications Appealed

Summary of Development Permits Appealed, 2021-2022 Financial Year:

	Quantity
Q1	0
Q2	
Q3	
Q4	
Year to date total:	0

3. COMPLIANCE ASSESSMENTS UNDERTAKEN

3.1 Development Permit Compliance Assessments

	<i>Received</i>	<i>Assessed</i>	<i>Fees Received</i>
Q1	0	0	\$0.00
Q2			
Q3			
Q4			
Year to date total:	0	0	\$0.00

4. REQUESTS TO NEGOTIATE / CHANGE DEVELOPMENT PERMITS

4.1 Negotiate / Change Requests Received

During this quarter of 2021-2022, the following Request to Negotiate Conditions or Change Requests were received / approved:

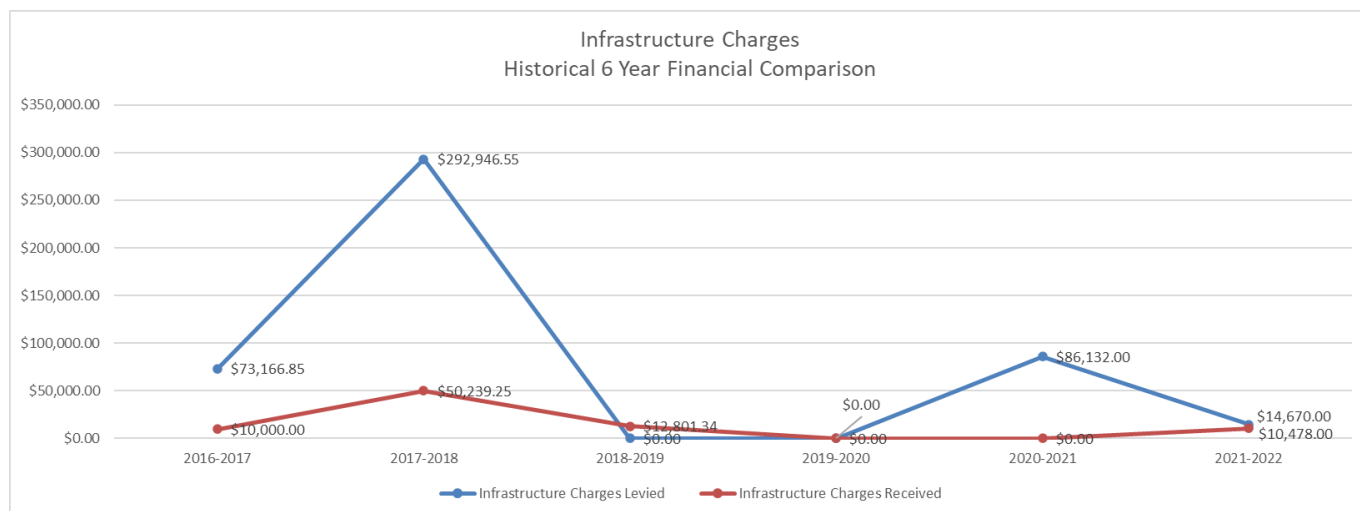
	<i>Received</i>	<i>Approved</i>	<i>Fees Received</i>
Q1	7	4	\$3,930.00*
Q2			
Q3			
Q4			
Year to date total:	7	4	\$3,930.00

* One (1) fee of the seven (7) requests received formed part of an Infrastructure Agreement where the fee is inclusive of this Agreement.

5. INFRASTRUCTURE CHARGES

5.1 Infrastructure Charges Levied

Infrastructure charges are levied as part of the development assessment process to contribute to the provision of essential trunk infrastructure. Trunk infrastructure is Council's main infrastructure networks such as water, sewer, stormwater mains and roads and community infrastructure.



Infrastructure charges generally become payable by developers at the commencement of the approved use.

Note: Infrastructure Charges were not levied between 2018 - 2020 due to the Local Government Infrastructure Plan (LGIP) not being adopted.

6. BOUNDARY CLEARANCE DISPENSATIONS

6.1 Boundary Clearance Dispensations Received / Approved

Boundary relaxation applications are regulated by the City of Mount Isa Planning Scheme provisions.

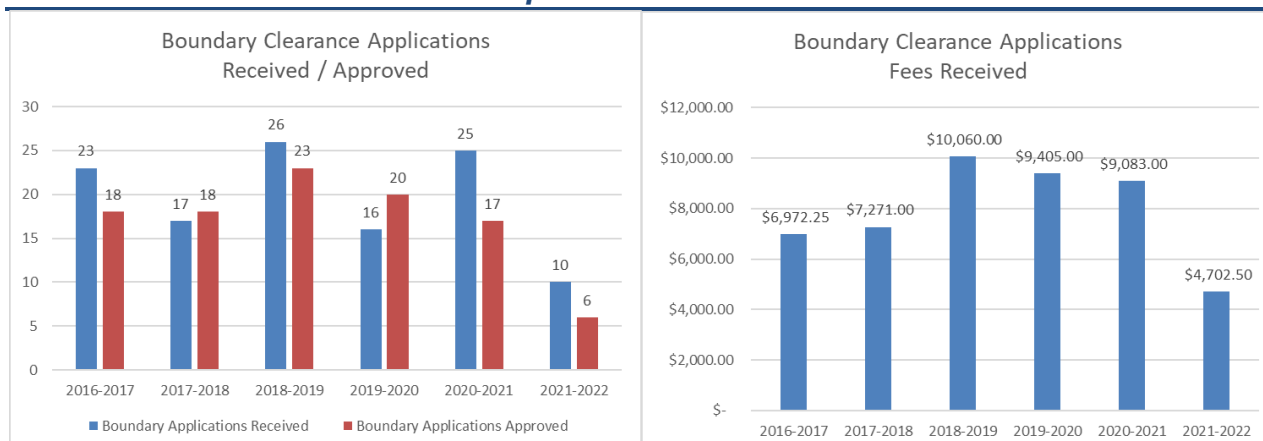
Summary of Applications received, approved and fees received for 2021-2022 Financial Year:

	Received	Approved	Fees Received
Q1	10	6	\$4,702.50*
Q2			
Q3			
Q4			
Year to date total:	10	6	\$4,702.50

The structures approved during the applicable quarter consisted of the following (please note, a singular approval may include multiple structures):

- 1 Applications approved for Sheds;
- 4 Application approved for a Carport;
- 1 Dwelling Extension

6.2 6 Financial Year - Data Comparison



7. ADVERTISING SIGNAGE

7.1 Advertising Sign Applications Received, Approved & Fees

Advertising devices erected within the Mount Isa Local Government Area are regulated by Council's Local Laws and different advertising applications are processed by different sections throughout Council. The Development & Land Use section assess all advertising devices with the exception of CBD banners, sandwich boards and election signage. Therefore, only the applications assessed and processed by Development & Land Use section are recorded in this report.

Summary of Applications approved, and fees received for 2021-2022 Financial Year:

Quarter	Advertiser	Location	Received	Approved	Fees
Q1	<ul style="list-style-type: none"> BWS Bunnings Isa Auto Glass 	17-19 Simpson Street 89 West Street 199 Camooweal Street	3	2	\$2,555.00
Q2					
Q3					
Q4					
YTD total	-	-	3	2	\$2,555.00

*Please note – CBD banners, sandwich boards and election signage are not processed by the Development & Land Use section and therefore are not included in this report.

8. BUILDING

8.1 Building Applications Approved

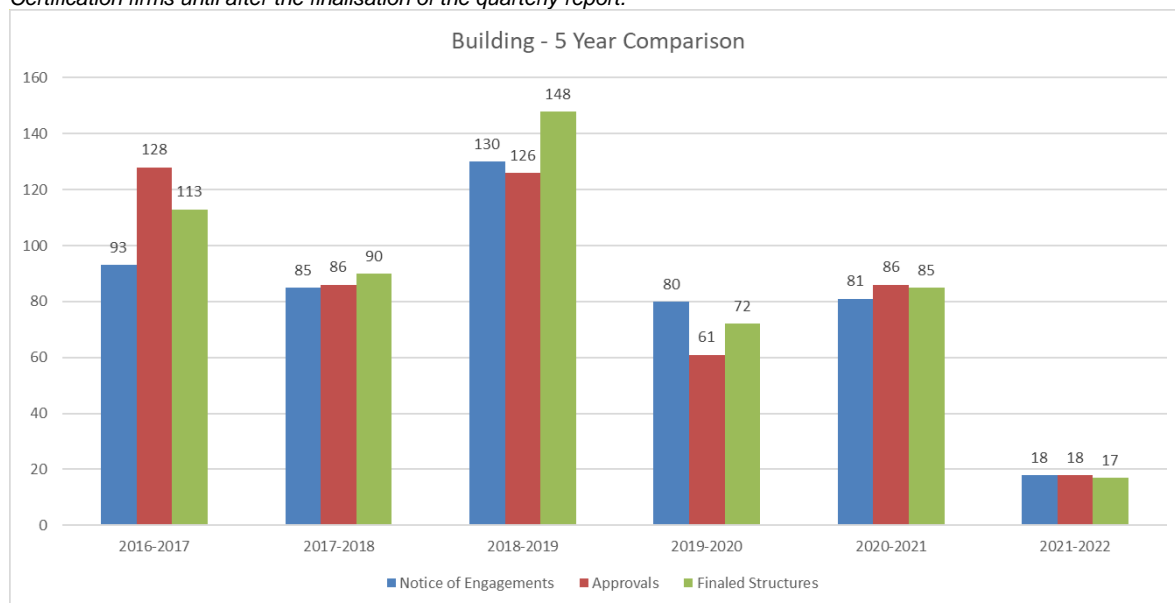
The below Class of Buildings / Structures is set out as per the Building Code of Australia. This information describes the type of building each building class represents. Note: A singular building approval may include multiple structures.

No. of Approvals Received during the quarter		
Class 1a	6	A single dwelling being a detached house, or one of a group of two or more attached dwellings, each being a building, separated by a fire resisting wall, including a row house, terrace house, town house or villa unit.
Class 1b		A boarding house, guest house, hostel or the like with a total area of all floors not exceeding 300m ² , and where not more than 12 people reside, and is not located above or below another dwelling or another Class of building other than a private garage.
Class 2		A building containing 2 or more sole-occupancy units each being a separate dwelling.
Class 3		A residential building, other than a Class 1 or 2 building, which is a common place of long term or transient living for a number of unrelated persons. Example: boarding-house, hostel, backpacker's accommodation or residential part of a hotel, motel, school or detention centre.
Class 4		A dwelling in a building that is Class 5, 6, 7, 8 or 9 if it is the only dwelling in the building.
Class 5		An office building used for professional or commercial purposes, excluding buildings of Class 6, 7, 8 or 9.
Class 6	2	A shop or other building for the sale of goods by retail or the supply of services direct to the public. Example: café, restaurant, kiosk, hairdressers, showroom or service station.
Class 7a		A building which is a car park.
Class 7b		A building which is for storage or display of goods or produce for sale by wholesale.
Class 8	3	A laboratory, or a building in which a handicraft or process for the production, assembling, altering, repairing, packing, finishing or cleaning of goods or produce is carried on for trade, sale or gain.
Class 9a		(A building of a public nature) A health care building, including those parts of the building set aside as a laboratory.
Class 9b		(A building of a public nature) An assembly building, including a trade workshop, laboratory or the like, in a primary or secondary school, but excluding any other parts of the building that are of another class.
Class 9c		(A building of a public nature) An aged care building.
Class 10a	12	(A non-habitable building or structure) (A private garage, carport, shed or the like.
Class 10b		(A non-habitable building or structure) A structure being a fence, mast, antenna, retaining or free-standing wall, swimming pool or the like.
Class 10c		(A non-habitable building or structure) A private bushfire shelter.
Total	23	

8.2 Building Permit Summary

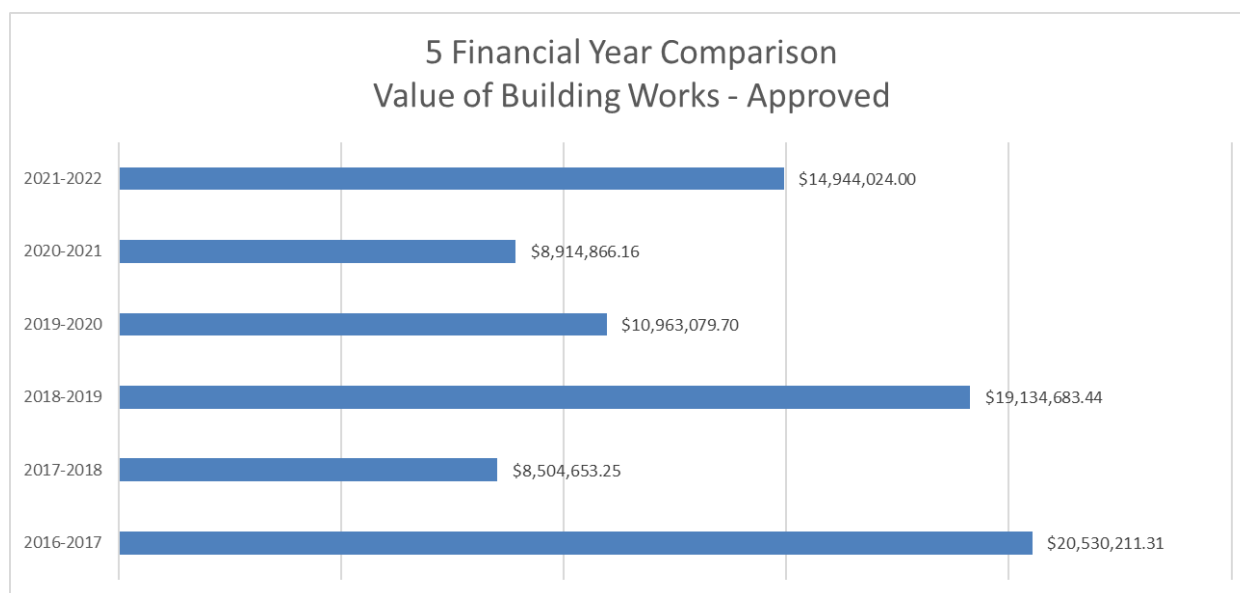
The below graph indicates the past 5 financial years of the number of Notice of Engagements received, Approvals issued, and Building Permits finalised (both Council and Private Certifiers) for comparison purposes. It is important to note the current financial year only shows the number of quarter(s) to date.

NOTE: the building figures may differ from the previous quarter's report, due to Council not receiving documentation from Private Certification firms until after the finalisation of the quarterly report.



8.3 Value of Building Works Approved

The below graph depicts the value of building works for the current quarter and past financial years. This information is obtained from lodged building documentation provided by private building certifiers.



***Note, where a value of works has not been provided with an application, a value has not been included in the above figures.**

8.4 *Building Lodgement Fees Received*

As required by legislation, private building certifiers must lodge building documentation with the local government in which the building works is being carried out and Council applies a lodgement fee payable by the private certifier.

During this quarter of 2021-2022, the following Building Lodgement fees were received:

<i>Fees Received</i>	
Q1	\$ 2,595.00
Q2	
Q3	
Q4	
Year to date total:	\$ 2,595.00

9. *RESIDENTIAL SERVICES ACCREDITATION*

9.1 *Residential Services Accreditation Approvals / Refusals Issued*

As per section 29 of the *Residential Services (Accreditation) Act 2002*, Council is required to review the property and ensure the premises seeking approval complies with Council's criteria, being the prescribed building requirements for the area.

The frequency each Residential Services Accredited Facility must obtain local government approval depends on the facility provider level, generally Mount Isa has Level 1 facilities which require inspection every three (3) years.

Summary of applications received, approved and fees received for this quarter of 2021-2022 Financial Year:

	<i>Received</i>	<i>Approved</i>	<i>Fees Received</i>
Q1	0	0	\$0.00
Q2			
Q3			
Q4			
Year to date total:	0	0	\$0.00

10. PROPERTY SEARCH REQUESTS

10.1 Property Search Requests Received

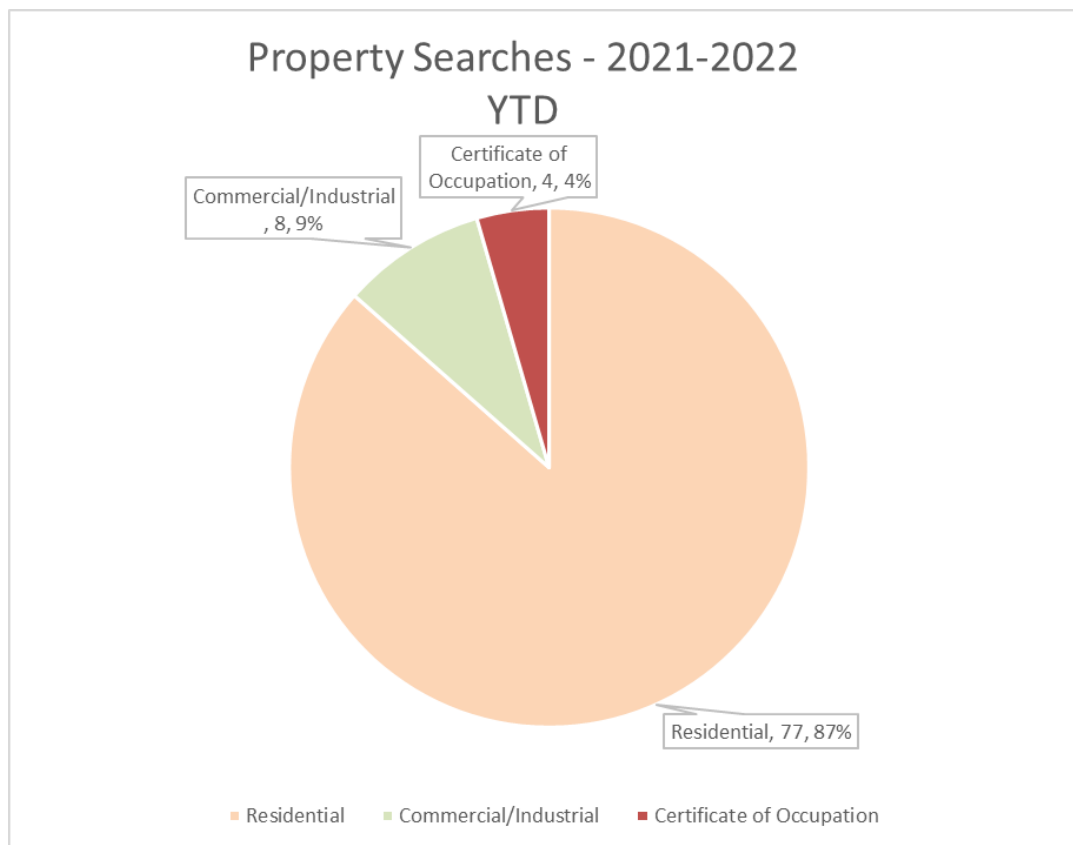
The number of property search requests may provide a general indication of the number of properties being transferred. However, it is important to note that not all property search requests are received from potential purchasers.

Summary of searches received, and fees received for 2021-2022 Financial Year:

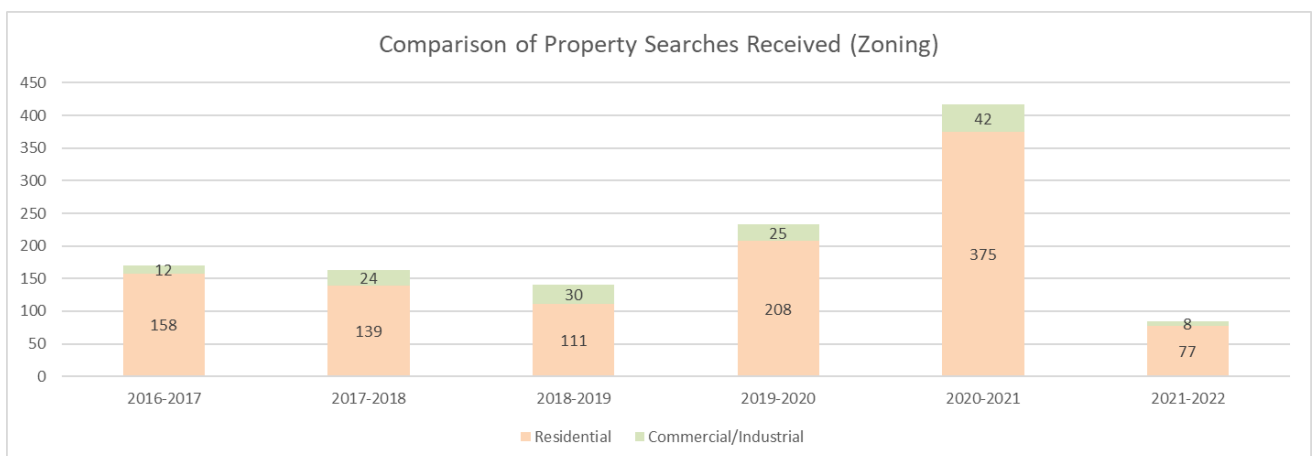
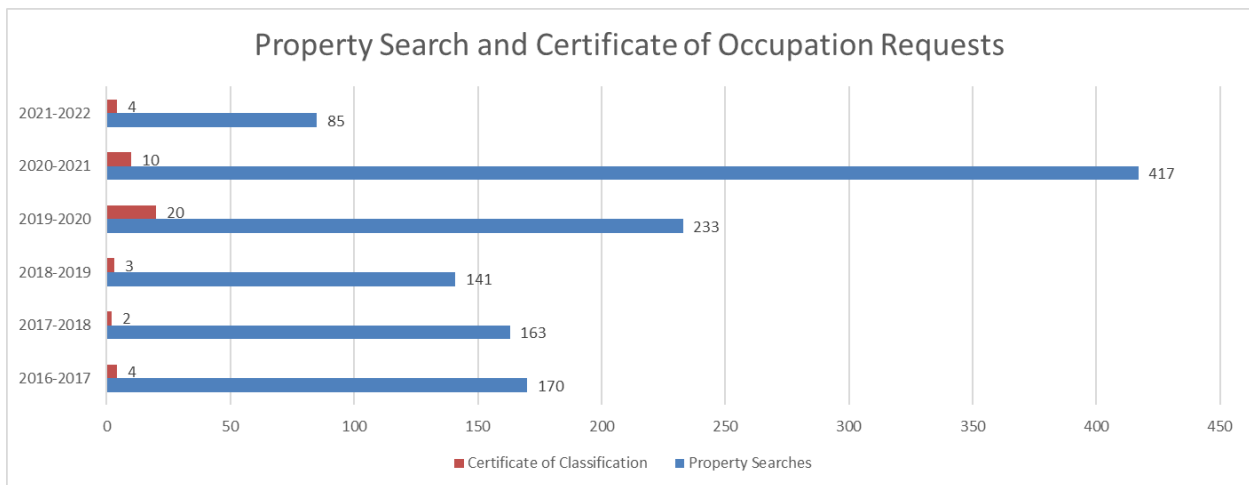
	No. of Property Search Requests Received <i>RESIDENTIAL</i>	No. of Property Search Requests Received <i>COMMERCIAL</i>	No. of Certificate of Occupation Searches Received (Commercial)	Fees Received
Q1	77	8	4	\$21,865.00
Q2				
Q3				
Q4				
Total YTD	77	8	4	\$21,865.00

Note:

1. Development and Land Use section do not undertake Rate Searches.
2. All Property Search data is based on the application received date for the purposes of consistency (not when the search was issued).



10.2 6 Financial Year - Data Comparison



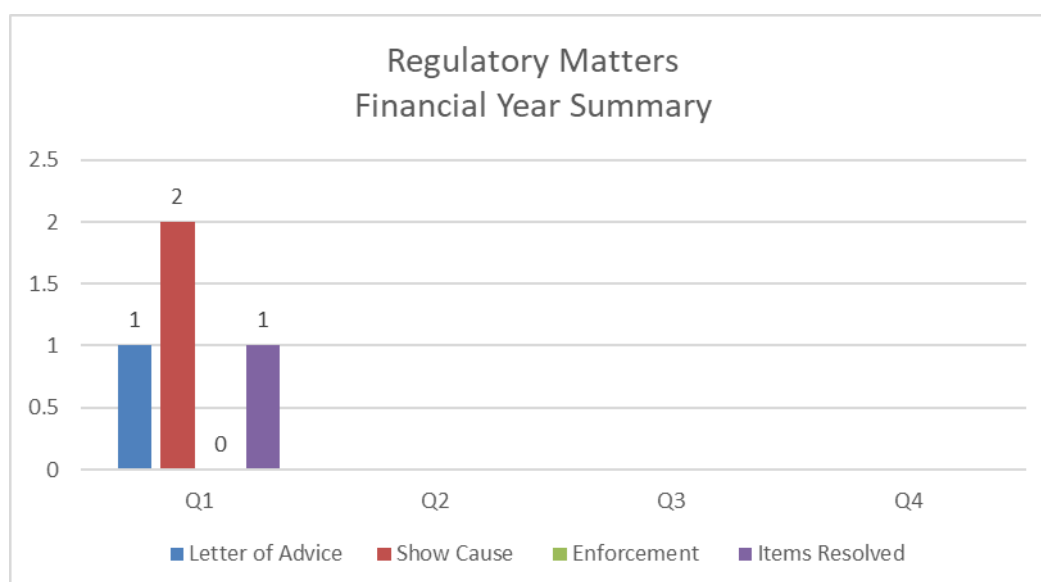
Note: Development & Land Use section commenced undertaking property searches in February/March 2016, therefore data is available only during this period (ie no prior records available).

11. REGULATION

11.1 *Non-Compliance Notices Issued & Resolved*

Summary of Notices issued, and quantity of matters resolved for 2021-2022 Financial Year:

	<i>Letter of Advice</i>	<i>Show Cause</i>	<i>Enforcement</i>	<i>Items Resolved</i>
Q1	1	2	0	1
Q2				
Q3				
Q4				
Year to date total:	1	2	0	1



11.2 *Regulatory Update*

Council's Regulatory Officer's position within the Development & Land Use section remains vacant which substantially affects the number of non-compliance matters being addressed.

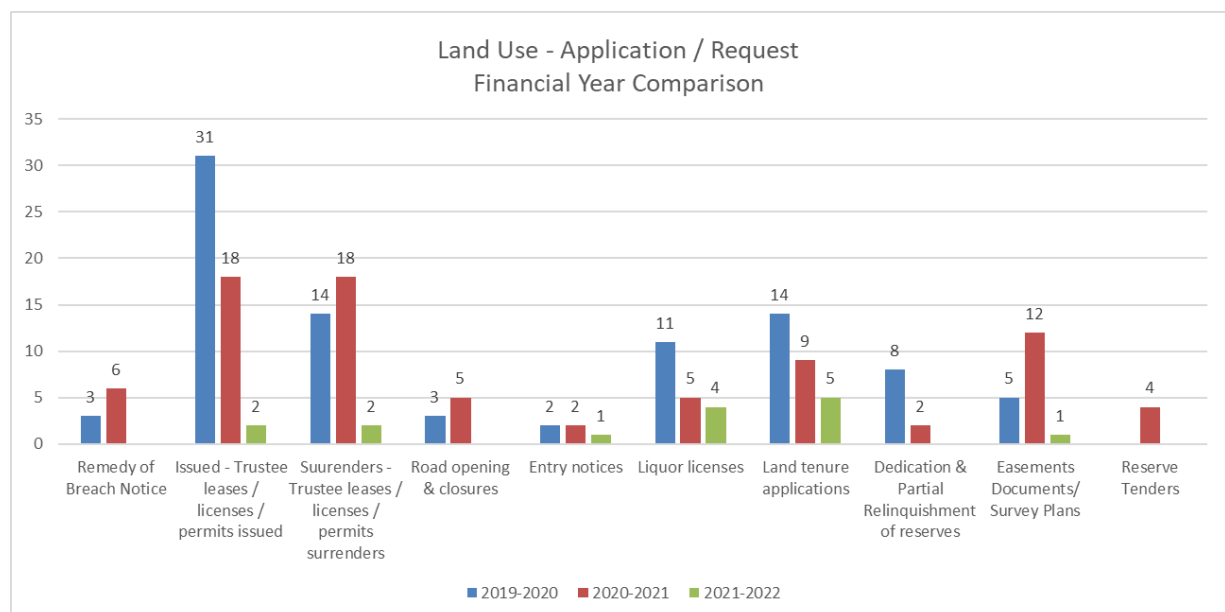
Therefore, only swimming pool and dangerous buildings/structures compliance matters are the focus within the section, with inspections being undertaken on a complaint driven basis and seeking for rectification works to be undertaken when deemed necessary.

12. LAND USE / TENURE

12.1 Council Trustee Leases

Council received / finalised the following applications / requests for 2021-2022 Financial Year:

Item	Q1	Q2	Q3	Q4	YTD
<i>Remedy of Breach Notice</i>	0				0
<i>Trustee leases / licenses / permits issued</i>	2				2
<i>Trustee leases / licenses / permits surrenders</i>	2				2
<i>Road opening & closures</i>	0				0
<i>Entry notices</i>	1				1
<i>Liquor licenses</i>	4				4
<i>Land tenure applications</i>	5				5
<i>Dedication or Partial Relinquishment of reserves</i>	0				0
<i>Easements Documents/ Survey Plans</i>	1				1
<i>Reserve Tenders</i>	0				0



12.2 Council Reserve Fees

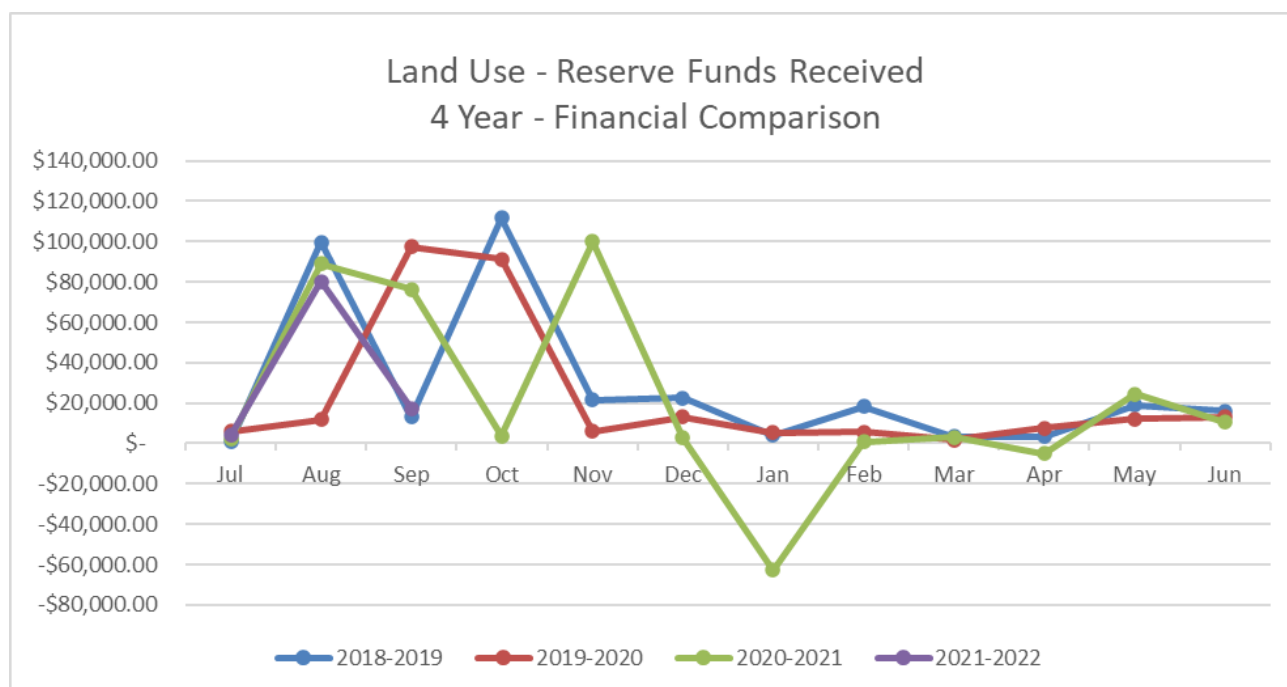
Mount Isa local government area consists of a vast variety of land tenure arrangements. Council is required to ensure that each parcel is utilised to its best potential to maximise community benefit by providing opportunities and allocate areas for people to participate in sports, recreation, cultural and community activities.

Reserve land (collectively referred to as trust land) is land owned by the State of Queensland under the control of Council as Trustee, such as community purpose, open space (park), sporting, recreation, and grazing reserves.

During Q1, 2021-2022 Financial Year, Council received a total of just over \$101.4k paid in Reserve fees. The current breakdown is as follows:

Quarter Summary	
Month	Amount Paid
July	\$ 4,058.18
August	\$ 80,173.31
September	\$ 17,229.96
Total	\$ 101,461.45

Financial Year Summary	
Quarter	Amount Paid
Q1	\$ 101,461.45
Q2	
Q3	
Q4	
Total YTD	\$ 101,461.45



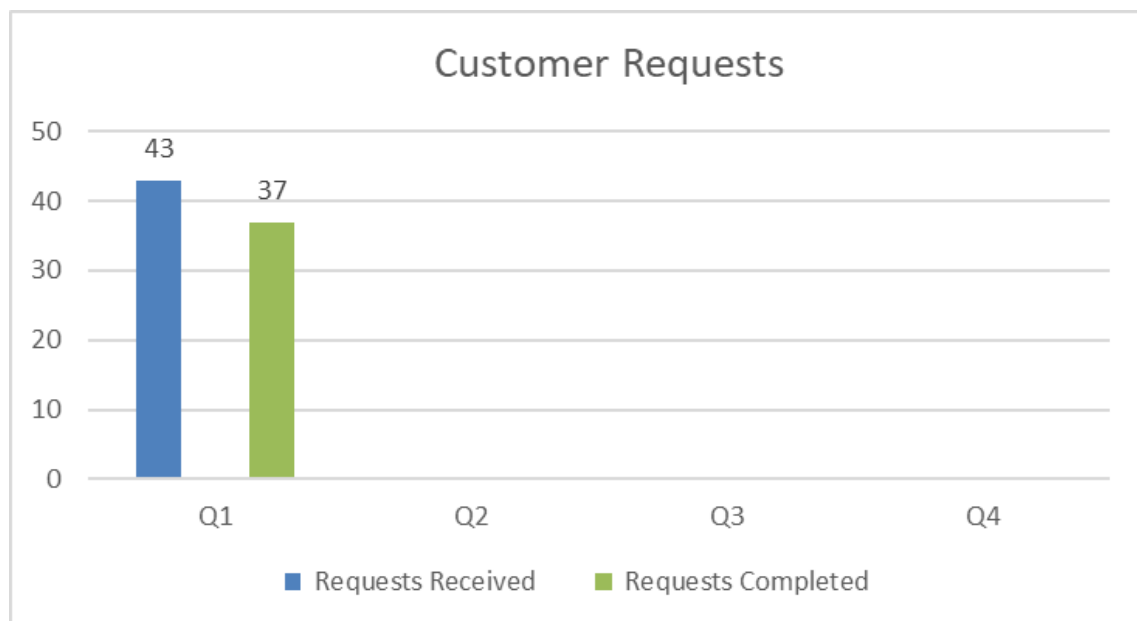
Please note: The above fees are taken from Council PCS system as of 6 October 2021.

13. CUSTOMER REQUESTS

13.1 Customer Requests Received and Completed

Council received / finalised the following customer requests for 2021-2022 Financial Year:

	<i>Received</i>	<i>Completed</i>
Q1	43	37
Q2		
Q3		
Q4		
Year to date total:	43	37



14. PROJECTS

14.1 *Redevelopment of 35 & 37 Miles Street – “Centennial Place”*

Project Progress:	TRACT consultants appointed to prepare a Centennial Place Masterplan
Consultant Progress:	<ul style="list-style-type: none">• Inception Meeting undertaken• On site visit carried out• Workshop completed• Vision & Objectives Report prepared
Completion:	Task 2 completed

14.2 *Central Business District (CBD) Masterplan, Mount Isa*

Project Progress:	TRACT consultants to be appointed to prepare a CBD Masterplan
Consultant Progress:	<ul style="list-style-type: none">• Inception Meeting to be held in early October 2021
Completion:	Yet to commence

15. LEGISLATIVE REVIEWS / INFORMATION

15.1 Legislation Amendments

Planning

The Minister for State Development, Infrastructure, Local Government & Planning has again declared the COVID-19 as an emergency applicable event until 30 April 2022.

Building

Building Regulation 2021

The Building Regulation 2021 commenced on 1 September 2021 and replaced Building Regulation 2006 (which expired on 31 August 2021).

The opposite extract is taken from the Department of Energy & Public Works (EPW) website which provides an overview of the changes.

National Construction Code 2022

Open for public consultation regarding energy efficiency and condensation technical provisions. These provisions will apply to new buildings only.

What's changed?

The Building Regulation 2021 continues to support the objectives of the *Building Act 1975* and generally maintains the obligations and requirements in the Building Regulation 2006, with some changes to the structure, numbering and ordering of some provisions and removing repetitive provisions. However, these amendments did not generally change the policies, obligations or requirements that existed in the Building Regulation 2006.

Generally, the BR 2021 has the same obligations and requirements as the BR 2006, except for the following changes to:

- consider human rights in line with the *Human Rights Act 2019*
- renumber sections
- reorder parts of the regulation to improve useability
- make administrative and drafting style updates
- make requirements easier to understand
- remove outdated transitional provisions
- provide for necessary transitional arrangements, including continuing the combustible cladding checklist obligations for private building owner which strengthen fire safety for building occupants
- increase the maximum penalty for giving false or misleading documents/certificates to a building certifier to strengthen the certification process
- improve record keeping practices for building certifiers
- keep existing local governments' powers to help manage bushfire prone areas, areas with flood risks, and simple building work in their local areas
- make amendments to other legislation to remove references to the BR 2006 and reflect the new BR 2021, including prescribing when an infringement notice can be issued for an offence.

RECOMMENDATION OPTIONS

THAT Council receives and accepts the Development and Land Use Quarter One (1) Overview Report.

OR

THAT Council does not receive and accept the Development and Land Use Quarter One (1) Overview Report.

ATTACHMENTS

Nil

11 CORPORATE AND COMMUNITY SERVICES REPORTS**11.1 ECONOMIC AND COMMUNITY DEVELOPMENT OVERVIEW REPORT - AUGUST AND SEPTEMBER 2021**

Document Number: 747953

Author: Executive Assistant

Authoriser: Director Corporate and Community

Directorate: Corporate and Community Corporate and Community

Portfolio: Finance, Customer Services, Economic Development, Promotion & Community Development, Arts

EXECUTIVE SUMMARY

The combined August and September 2021 Economic and Community Development Monthly Report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the combined August and September 2021 Economic and Community Development Overview Report.

EVENTS**100 Years Celebrations 2023**

The Advisory Committee has been established and meetings occur monthly.

Promotion for a Logo Competition was released in July, closed 27 August 2021. There were no winning submissions, and the decision has been made to engage a graphic designer to create a suitable logo.

VETERANS DAY 2021 – Saturday 21 August

Attendance was good for a new event. Council assisted with the promotion, wreath register, event set up and facilitated use of the venue and MICCOE facilities and technical support, all in-kind.

ISA FESTIVAL 2021

Council made the difficult decision to cancel the Wednesday night (11 August) event due to COVID concerns for the community and the Tuesday event (10 August) was cancelled the week prior due to lockdown in Melbourne. As several food and carnival providers were already on the road to Mount Isa, Council hosted with the help of Elliot Brophy (travelling carnival provider), food and carnival provider in the Library Carpark on 10 – 11 August 2021. Attendance was good and QR Codes were hosted at each individual stall/game.

Council continued to promote the Parade Theme “**Country Roads and City Lights**” and invited registered participants to provide a virtual entry.

Entries were published on Facebook and all participants awarded \$500 with the winner receiving \$1,000 prize.

Participants in the virtual parade were:

- Mount Isa Theatrical Society Inc

- St Joseph's Catholic School
- St Kieran's Catholic School
- Healy State School (Winner of the 2021 Isa Festival Virtual Parade)
- Gecko Outdoor Sports
- Townview State School
- Barkly Highway State School
- Mount Isa Special School

TOURISM STRATEGY:

Strategic Priority One: Getting the Foundations Right

Awaiting our Neural Digital dashboard courtesy of Outback Queensland Tourism Association (OQTA) which will be able to pinpoint the number of visitors to the region, their level of affluence and their suburb of origin to make marketing material more targeted for tourism.

Strategic Priority Two: Make it Easy

Arrival Signage on way to City Centre: \$114K has been awarded to MICC. Lookout signage is underway with input from community members and Glencore working directly with the signage artists on the western mine view.

Following up with residents' request at Camooweal Roadhouse to create a Camooweal city map and points of interest flyer.

Strategic Priority Three: Meet Mount Isa

Tourism Award submission was completed in August for festivals and events category ready for judging and awards in November.

Pat Callinan has been secured to film a one-hour special on 4-wheel driving (4WD) in Mount Isa. Currently applying for an exemption to travel to Queensland to film.

Strategic Priority Four: Stay One More Night

Develop Mount Isa trails network: Bird Watching Project: Signs were completed in August and trail map is currently underway

Bird Wetlands: 'For construction' bird hide design has been finalised and will be awaiting additional funding to be built at Horse Paddock 20.

Tourism & Marketing Activities:

Requesting new TVC quotes from 7 Central, Imparja, and WIN. To re air our two ads between now and December. The ads are both 30 sec and alternate between a liveability/career opportunity ad and an ad for the Isa Festival 2021.

Marketing for Christmas and Australia Day Awards will commence once dates and events are confirmed.

COMMUNITY DEVELOPMENT

Glencore Overlanders Way Festival of Sport:

The Overlanders Way Festival of Sport is an initiative to support capacity building in clubs to support grassroots sport in the regional towns along the Overlanders Way.

August saw Football Queensland introduce walking football some of the local schools along with a come and try session at Mount Isa Soccer Grounds.

September 2021 saw Mount Isa Hockey host an education session around hockey rules, including umpire training and Mount Isa Netball Association hosted subsidised Community Clinics for skills development.

Move It NQ:

Move It NQ is a program designed to assist the community to get out and get active with the provision of free activities, funded by the North Queensland Sports Foundation through a partnership with the WQPHN.

Council was successful in securing further funding for the period from July to December 2021 to fund the ongoing program. Tai chi, Seniors Up and Go, Zumba, Boxercise and Yoga continued through August and September saw the reintroduction of the ever-popular Aqua aerobics after the 7-week closure for renovations.

August			September		
Activity	# of Sessions	Total Month Attendance	Activity	# of Sessions	Total Month Attendance
Boxercise	4	45	Boxercise	4	50
Seniors Up and Go	7	79	Seniors Up and Go	6	58
Zumba	1	6	Zumba	1	10
Tai Chi	8	58	Tai Chi	6	42
Yoga	4	94	Yoga	3	76
Aqua Aerobics	0	0	Aqua Aerobics	2	42

Upcoming programs to include Aqua Fitness for kids at Splashez Aquatic Centre to be potentially hosted by Gecko outdoor sports (subject to costings and approvals).

Community Grants and Sponsorship:

The Mount Isa City Council Community Grants and Sponsorship 2021/22 Round 1 opened on 1 August and closed on 31 August with Council receiving a total of 11 applications. The sponsorship section was resolved on 29 September 2021, with a total of \$18,536 awarded.

Due to a technical issue with Infocouncil reporting, the community grants component will go to the meeting of 20 October 2021 for a resolution.

Regional Arts Development Fund:

Council was successful in receiving \$29,500 towards the annual RADF program. Round 1 of the Mount Isa City Council RADF community grants opens on Monday 18 October 2021 and closes 17 November 2021 for projects starting after 1 December 2021.

ECONOMIC DEVELOPMENT:

Reports

The draft Federal Inquiry into Housing Affordability has been completed. MICC CEO David Keenan provided input presented to Council.

The report for North West Disaster and Resilience Strategy Draft Feedback was released recently at the North West Queensland Regional Organisation of Councils (NWQROC) meeting in Karumba dated 10 September 2021. Feedback was completed and sent.

45 businesses in Central Business District (CBD) Business were consulted face to face and have provided their feedback. Consultation with other businesses still ongoing.

Mount Isa Tourism Strategy and Economic Development Strategy's internal review has occurred. Update required and scope to be develop for the market.

Grant Submissions

Great Australian Bites submission was due 29 September 2021. Submitted as part of next year's Australia Day Celebrations. This program has been run successfully in other regions including the Southern Downs Shire by CEO David Keenan. We proposed a regional local produce competition and live music. Funding \$25k dollar for dollar/in-kind.

The North West Minerals Province Funding submission for Northwest Motor Sport Complex Feasibility Study is due on 15 October 2021. The draft is now completed. This funding is up to \$100k for a feasibility study.

The Upgrade soldier statue, plinth, and plaque is under the grant submission for Queensland Remembers. Quotes requested is Everlon Bronze. The submission was due 25 October 2021. State Government grant funding for restoration of monuments for up to \$50k.

Key Stakeholder Meetings

26 August 2021 -Ross Thompson discussion on Regional mining exploration update and regional energy update. Ross is the consultant appointed by Copperstring to audit all mining reserves in the North West Minerals Province. 5 mines in the regions identified to be operating within 5 years.

20 September 2021 - HELP Employment -Centrelink work programme contract is due for renewal, possibility of office space if awarded the contract with Centerlink over WorkWays.

28 September 2021 - Paul Rasmussen, Consultant working on various projects:

- Vast- project proceeding, currently working with the Kalkadoon Community for resolution.
- Revyre Tyre Recycling- proceeding with due diligence all mining companies have signed an MOU for free tyre removal except Glencore.
- Mount Isa Solar Project- potential income leasehold or purchase for ex-Meatworks land.
- Tennant Creek/Singapore Solar Project, chasing contacts for all cattle stations from Camooweal to Tennant Creek. This is now completed.
-

30 September 2021- Jim Nuttel, Secretary of Returned and Services League (RSL)- Regarding extra names on our existing plaque-Qld Remembers funding

30 September 2021 - Emma Harman, President of Commerce North West on Economic Development Officer Program CBD Business/landlord consultation.

30 September 2021 - Cloncurry Business Breakfast

- Cloncurry Development Officer- Chinaman Dam walk path project, possible synergies for Mount Isa lookout project.
- MMG (Mining Company)- Tim Akroyd- regarding possibility of office space Mount Isa and Mount Isa as a base for Drive-In Drive-Out (DIDO)
- Shane Ryan- Malaco/Rocklands- Mount Isa as a base for DIDO as operations expand.
- Roland Bartsch- Copper Mountain, the latest update from the Little Eva Project.
- Sam Daniels, Deputy Mayor of Cloncurry regarding – NEOEN (renewable energy company) land a possible project site Ardmore.

RECOMMENDATION OPTIONS

THAT Council receives and accepts the combined August and September 2021 Economic and Community Development Overview Report.

Or

THAT Council does not receive and accept the combined August and September 2021 Economic and Community Development Overview Report.

ATTACHMENTS

Nil

11.2 SPLASHEZ OVERVIEW REPORT - AUGUST AND SEPTEMBER 2021**Document Number:** 747952**Author:** Acting Manager Splashez**Authoriser:** Director Corporate and Community**Directorate:** Corporate and Community Corporate and Community**Portfolio:** Finance, Customer Services, Economic Development, Promotion & Community Development, Arts**EXECUTIVE SUMMARY**

The combined August and September 2021 Splashez Monthly Report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the combined August and September 2021 Splashez Overview Report.

OPERATIONAL OVERVIEW

Splashez had a very short month of trade as from 9 August 2021 the centre closed for capital works upgrades and reopened on 27 September 2021 for another short month of trade. The works carried out created massive improvements to Splashez and the feedback has been extremely positive.

FINANCIAL SUMMARY

	\$ Month of August 2020 Actual	\$ Month of August 2021 Actual	\$ Month of August 2021 Budget	\$ Month of September 2020 Actual	\$ Month of September 2021 Actual	\$ Month of September 2021 Budget	\$ 2021/2022 YTD Actual	\$ 2021/2022 YTD Budget	\$ 2021/2022 Full Year Budget
Revenue									
Admission*	5,515	1,684	10,250	26,180	2,793	13,500	6,889	27,250	239,000
Kiosk*	3,720	999	6,000	13,153	1,992	10,500	6,786	20,500	161,000
TOTAL SALES	9,236	2,682	16,250	39,333	4,785	24,000	13,675	47,750	400,000
Expenses									
Kiosk Cost of Sales (COS)**	1,583	102	-	10,780	3,439	-	4,432	-	-
Wages***	10,635	25,760	20,000	15,385	28,822	20,000	72,495	60,000	438,214
Electricity****	13,805	11,482	12,500	15,129	-	12,500	22,209	37,500	150,000
Chlorine/Chemical	6,880	4,225	13,000	13,565	1,350	8,000	5,575	21,500	90,000
Maintenance & Running Cost*****	44	6,569	4,450	14,523	2,770	24,900	11,990	32,400	95,000
Rates & Charges	-	-	-	4,170	-	6,000	-	6,000	80,000
Depreciation	16,870	18,370	17,766	16,870	17,778	17,766	54,519	53,297	213,186
TOTAL EXPENSES	49,818	66,509	67,716	90,422	54,159	89,166	171,220	210,697	1,066,400
NET DEFICIT	(40,582)	(63,827)	(51,466)	(51,089)	(49,374)	(65,166)	(157,545)	(162,947)	(666,400)
CAFÉ MARGIN	57%	90%	100%	18%	-73%	100%	35%	100%	100%

*Admission & Kiosk Revenue – were below budget from the short trading days due to Capital Works Upgrade (8 days in August 2021 and 4 days in September 2021)

**Kiosk Cost of Sales – noted for budget review in September 2021 as no amount reflected as budgeted. Actual expense for September were Bidfood \$2.5k and Hospitality Store for supplies \$1k.

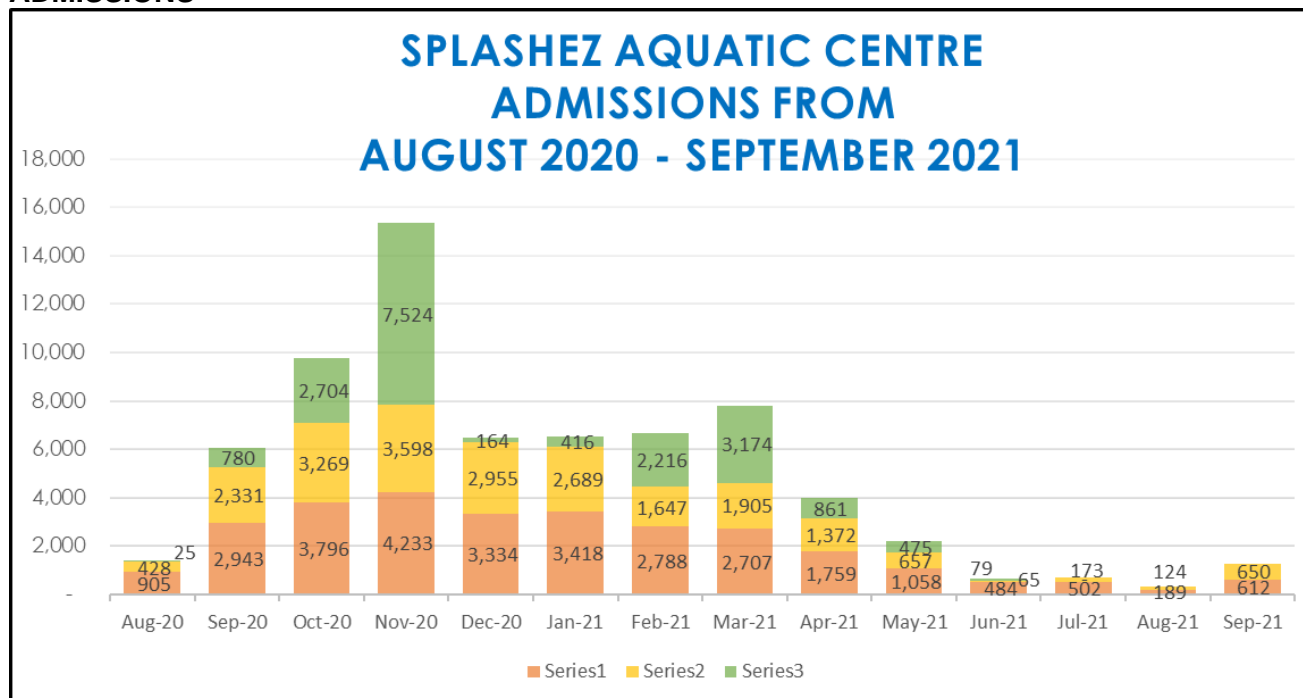
***Wages – staff were re-deployed while Splashez was closed. August & September 2020 figures were lower due to incorrect recording but were corrected subsequently by Payroll.

****Electricity – was July 2021 bill amounting to \$11.57k reflected in August.

*****Maintenance and Running Cost – August 2021 included the insurance cost of \$5.3k and laboratory services \$244, Prominent Fluid Control \$283, Chubb and BOC for container service and supplies \$337 and JJ Richards for grease trap for

\$356. September 2021 included various supplies from Bunnings, Isa Hire for \$330, Mikkelsen \$90 for adjusting timer for lights, MICC for Kiosk and Pool Licence \$875, Reece for brushers and supplies for water & sewer \$395 and Chubb for inspection of fire equipment \$55.

ADMISSIONS



*Venue Hire include school Learn-to-Swim, school carnivals, aqua aerobics, Isa Heat, Army Reserve Trainings, physiotherapy, and pool hire.

ACTIVITIES

Prior to the closure of Splashez it was cooler weather and unfortunately saw less people using the facility. There were no programs (Learn to Swim, trainings, Aqua Aerobics, etc.) run through August 2021. Splashez opened from 12 noon on Monday, 27 September 2021. It opened with crowds flowing through all afternoon. This continued on the remainder of the week, with the community embracing the pool being reopened and utilised for childrens' activities during the final week of the school holidays. The Kiosk has great sales, with a new menu now on offer and providing extras for the community to choose from.

School Learn to Swim bookings are coming through quickly, including swimming carnivals. There has been enquiries made to book an Inter-Club Swimming Carnival for the North West Queensland Region. The Isa Heat Swim Club will organise and host these Swimming Carnivals at Splashez Aquatic Centre.

During the closure of Splashez, full time staff were redeployed within other Council Departments and returned to regular duties at Splashez from Monday, 20 September 2021, in preparation for the re-opening.

EVENTS (Pre-bookings from October to December 2021)

Dates	Details
4, 7, 11, 14, 18 October	Isa Heat Swim Club Training Sessions
5, 6, 7, 8 October	Spinifex Yr. 12 PE Lessons
6, 13, 20, 27 October	Isa Heat Swim Club Nights
9 October	Wanderer's Football Club Presentation / Club Party
11, 12, 13, 14, 15 October	Barkley State School Swimming Lessons

11, 12, 13, 14, 15, October	Spinifex Yr. 12 PE Lessons
11, 12, 14, 15 October	Spinifex State College PE Lessons
12, 19, 26 October	Flexible Learning School Swimming Lessons
16 October	Whanau Netball Club Party
18, 19, 21, 22 October	Spinifex State College PE Lessons
18, 19, 20 October	St. Joseph's Swimming Lessons
21, 25, 28 October	Isa Heat Swim Club Training
25, 26, 27 October	St. Joseph's School Swimming Lessons
25, 26, 28, 29 October	Spinifex State College PE Lessons
1, 2, 3, 4 November	Sunset State School Swimming Lessons
1, 2, 3, 4, 5 November	Townview State School Swimming Lessons
1, 4, 8, 11, 15 18, 22, 25, 29 November	Isa Heat Swim Club Training
1, 2, 4, 5 November	Spinifex State College PE Lessons
2, 9, 16, 23, 30 November	Flexible Learning School Swimming Lessons
3, 10, 17, 24 November	Isa Swim Club Nights
8, 9, 10, 11 November	Sunset State School Swimming Lessons
9 November	St. Joseph's Swimming Carnival
8, 9, 11, 12 November	Spinifex State College PE Lessons
15 November	School Of the Air Swimming Lessons
15, 16, 17, 18 November	Happy Valley School Swimming Lessons
15, 16, 18, 19 November	Spinifex State College PE Lessons
16 November	Good Shepherd Year 12 Day
18 November	Happy Valley School Swimming Carnival
22, 23, 24, 25 November	Central School Swimming Lessons
22, 23, 24, 25 November	Urandangi School Swimming Lessons
27 November	Isa Heat Swimming Carnival
22, 23, 25, 26 November	Spinifex State College PE Lessons
30 November 1, 2, 3 December	Sport for Bush Kids Swimming Lessons

CAPITAL WORKS AND MAINTENANCE

The Splashez Aquatic Centre was closed for the majority of both August and September 2021 (7 weeks in total), due to the Capital Works upgrades. Works completed during the closure include six (6) shade structures (fully insulated to add coolness while underneath). The main shade structure at the end of the 50m pool has solar panels installed to help reduce electricity costs at Splashez. Also added is a new BBQ area, with BBQ and two (2) tables and chairs.

Work in the Pump Room took place during the closure including pipework and chemical control pump maintenance, running of new pipework for chemical dosing units, the bunding room for chemical storage and balance tank maintenance.

Concrete repairs were undertaken to patches around the pools where needed.

ISSUES/IDENTIFIED RISKS

Issues: The staffing brigade at Splashez is currently under manned with staff work some significant over time. Current vacancies include 2 x Kiosk and 4 lifeguards.

Identified Risk: Possible staff burn out.

Next Steps: Human Resources are aware of issue and are currently looking at recruitment options.

RECOMMENDATION OPTIONS

THAT Council receives and accepts the combined August and September 2021 Splashez Overview Report.

Or

THAT Council do not receive and accept the combined August and September 2021 Splashez Overview Report.

ATTACHMENTS

Nil

11.3 LIBRARY OVERVIEW REPORT - AUGUST AND SEPTEMBER 2021

Document Number: 749815

Author: Coordinator Library Services

Authoriser: Director Corporate and Community

Directorate: Corporate and Community Corporate and Community

Portfolio: Finance, Customer Services, Economic Development, Promotion & Community Development, Arts

EXECUTIVE SUMMARY

The August and September 2021 Library Overview Report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the August and September 2021 Library Overview Report.

OVERVIEW OF LIBRARY ACTIVITIES**Microfilm Scanner**

A new microfilm scanner has recently been purchased for the Historical Room. The ScanPro 3000 has the ability not only to scan but also to digitize our microfilms and do a word search. The Library has microfilm copies of the North-West Star and Cloncurry Times newspapers back to 1930.

Visiting Author

Children's author Ian McIntosh visited the Library in early August. Ian conducted both a preschool story time session and an after-school story time session. As well, he ran a workshop for adults on how to write a children's book.

Connect 4 Children Strategy

The Library is currently involved with the Connect 4 Children Strategy, a government initiative which helps communities in Queensland develop unique plans to improve the wellbeing of children prior to school (from birth to 5 years old). In August, a Connect 4 Children Deep Dive strategy meeting was held in Mount Isa with nominees from the Department of Seniors, Disability Services and Aboriginal and Torres Strait Islander Partnerships (DSDSATSIP), the Department of State Development, Infrastructure, Local Government and Planning (DSDILGP), the Department of Health (DoH), the Department of Communities, Housing and Digital Economy (DCHDE), the Department of Transport and Main Roads (DTMR), the Queensland Police Service (QPS), the Department of Children, Youth Justice and Multicultural Affairs (DYJMA), the Department of Education (DoE), and the Library Services Coordinator, representing First 5 Forever (F5F) and Local Government.

Comics Plus and cloudLibrary NewsStand

The Library purchased two new online resources, Comics Plus and cloudLibrary NewsStand. Comics Plus enables Library members to access thousands of digital comics and manga, free with their Library card. The comics range from children's titles through to adults, and there is a special children's section for parents who wish their kids to only have access to age-appropriate content. cloudLibrary NewsStand makes more than 7000 digital magazines and newspapers available for free to Mount Isa City Library members.

Rodeo Week

The Library celebrated Rodeo Week with displays showing the history of the Mount Isa Rodeo, special story times, and a quiz. Congratulations to the quiz winners, Marcia Petrie and Isiah Armstrong.

Book Week

The Library celebrated Children's Book Council of Australia (CBCA) book week from 21-27 August 2021. The theme was "Old Worlds, New Worlds, Other Worlds". There were afterschool activities, story times, a dress-up competition for children and a quiz for adults.

September School Holidays

During September the major focus was the school holidays. The theme was "Pirates" and activities were held every day. Over 120 children attended in total.

Community Outreach

On Friday 24th September 2021 the Library took part in the Centacare School Holiday Fun Day. Two staff members manned the Library stall, where they held Ozobot sessions for children to learn about coding and robotics. They also encouraged families to visit the Library, to take advantage of what it has to offer the community.

STATISTICS**Visitors**

- August 2021 - **26** days open with **2812** visitors.
- September 2021 - **26** days open with **2600** visitors.

Transactions (*issues, returns, reservations, renewals*)

- August 2021 - **5674** transactions
- September 2021 - **6043** transactions

Computer Usage

- August 2021 - **735** customers for a total time of **537.29** hours
- September 2021 - **719** customers for a total time of **579.06** hours

New Members

- August 2021 - **226** new members
- September 2021 - **153** new members

E-book and E-audiobook statistics
 (From 1 August 2021 – 30 September 2021)
eAudiobooks by Title

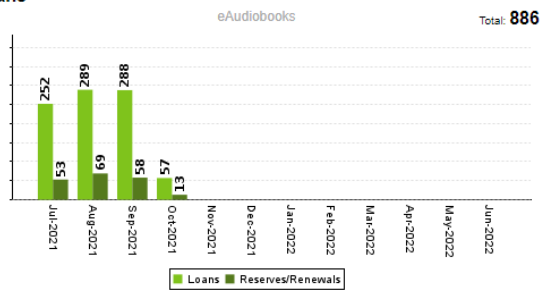
577 Loans
127 Reserves/Renewals
1025 eAudiobooks (1022 Titles and 3 Concurrent Copies)
0 Newly Added

eBooks by Title

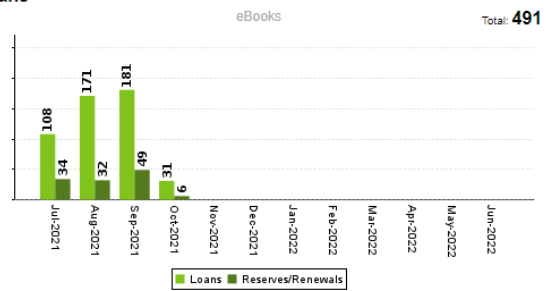
352 Loans
81 Reserves/Renewals
1298 eBooks (1270 Titles and 28 Concurrent Copies)
0 Newly Added

E-Book and E-Audiobook statistics for this financial year.

Loans



Loans



RECOMMENDATION OPTIONS

THAT Council receives and accepts the August and September 2021 Library Overview Report.

Or

THAT Council do not receive and accept the August and September 2021 Library Overview Report.

ATTACHMENTS

Nil

11.4 FINANCE OVERVIEW REPORT - SEPTEMBER 2021**Document Number:** 749850**Author:** Manager Finance and Information Technology**Authoriser:** Director Corporate and Community**Directorate:** Corporate and Community**Portfolio:** Finance, Customer Services, Economic Development, Promotion & Community Development, Arts**EXECUTIVE SUMMARY**

The September 2021 Finance Overview Report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the September 2021 Finance Overview Report.

OVERVIEW

In accordance with the requirements of the *Local Government Regulation 2012*, Council presents a report on the financial operations for the year to date.

MICC has continued to accrue revenue, major costs, and wages for September 2021 to present a more accurate result for Council. The capital expenditure activities remain relatively high due to the carryover of committed expenditures from the previous financial year. The September 2021 year to date financial result is a deficit of \$276k compared to a budgeted surplus of \$3M. The difference is due to the timing of expected capital grants and will reverse itself over the financial year as capital projects achieve the specified milestones.

VARIANCES AND ITEMS OF SIGNIFICANCE

In accordance with Section 204 of the *Local Government Regulation 2012*, a financial report summarising Council's actual performance against budgeted performance must be provided to Council.

Revenue and Expenditure Summary as at 30 September 2021

	YTD Actual 30 Sept 20 \$'000	YTD Actual 30 Sept 21 \$'000	YTD Budget 30 Sept 21 \$'000	Budget Full Year \$'000	YTD Actual/ YTD Budget %
Operating Revenues	24,014	15,483	16,932	67,729	91%
Operating Expenses	16,570	16,129	16,720	66,880	96%
OPERATING RESULT	7,443	(646)	212	849	
Capital Grants Subsidies	4,769	370	2,794	11,175	13%
TOTAL	12,212	(276)	3,006	12,024	

Note – September 2020 results have been included as a comparative.

Operating Revenue At the end of September 2021, MICC is behind budget both at an operational and financial level. The capital grants will reverse as the projects reach the milestones. The general rates for the six months to December 2021 have been processed and this figure is \$350k over budget due to movement from one property classification to another. MICC have been checking property rating classifications in preparation for the 6-monthly invoicing.

Operating Expenses MICC continues to keep a tight control over expenses, which are tracking budget. There are ongoing coding / budgeting issues within departments as Council seeks to reduce the number of cost centres and simplify the chart of accounts.

Capital Summary as at 30 September 2021

	YTD Actual 30 Sept 20 \$'000	YTD Actual 30 Sept 21 \$'000	Budget Full Year \$'000	YTD Actual / Budget FY %
Roads and Drainage	269	1,671	8,463	20%
Water	126	727	5,355	14%
Sewer	242	567	1,740	33%
Parks & Gardens	353	793	8,177	10%
Environment & Regulatory	-	880	4,480	20%
Community Facilities	-	737	6,049	12%
Corporate Equipment	40	72	736	10%
Mobile Plant	-	801	3,500	23%
TOTAL	1,030	6,242	38,500	16%

Note – September 2020 results have been included as a comparative.

Outstanding Aged Rates Balance as at 30 September 2021

Month FY20/21	366 Days Arrears \$'000	181 - 365 Days Arrears \$'000	31 - 180 Days Arrears \$'000	1 - 30 Days Arrears \$'000	Current Not Yet Due \$'000	Total \$'000
July 2021	3,350	1,104	1,805	91	2,604	8,954
Aug 2021	3,271	956	1,504	38	1,747	7,516
Sep 2021	3,260	919	1,171	752	10	6,112

- Rates Notices for the Period 01-07-2021 to 31-12-2021 is due to be issued end of October 2021. MICC issues rate notices at 6-monthly intervals, three months in arrears and three months in advance.

Other Debtors**Aged Debtors Report as at 30 September 2021**

Month FY20/21	90 Days \$'000	60 Days \$'000	30 Days \$'000	Current \$'000	TOTAL \$'000
July 2021	27	4	11	152	194
Aug 2021	12	1	16	435	464
Sept 2021	8	7	61	129	205

- Horse Paddock Annual Invoices were issued 09 August 2021 and due 08 September 2021, there were 37 in total issued. There will be a continuation of Horse Paddock Annual Invoices being issued throughout September 2021 and October 2021 due to different lease dates.

QTC Loan Balances

- Council loan balances are paid every quarter and balances will reduce on a quarterly basis once repayments are made. The previous quarterly balance at June 2021 was \$20.6 million.
-

Summary of Loans QTC as at 30 September 2021

Description	Loans Month/Year Start	Original Principal \$'000	Loan Balances \$'000	Interest Rate	Final Payment Due
Healey Heights development, Roads, Water and Sewer works	March 2009	7,000	3,933	7.28%	15/06/2029
Roads, Water and sewer works	December 2009	5,000	2,971	6.39%	15/06/2030
Sewer upgrade	December 2010	5,875	2,912	6.30%	15/12/2028
Sewer upgrade	September 2011	5,000	3,279	4.89%	15/06/2032
Sewer upgrade	September 2012	5,000	3,472	5.06%	15/12/2032
Sewer upgrade	September 2013	5,000	3,639	4.32%	15/03/2034
Total		32,875	20,205		

30 DAY CASH ANALYSIS**\$'000**

Cash at Bank – 30 Sept. 2021	50,600
Total Cash Restrictions	(44,678)
TOTAL UNRESTRICTED CASH	5,922

COMING UP

- Audit and Risk Management Committee Meeting on 14 October 2021.
- The first quarter budget review process is underway.

RECOMMENDATION OPTIONS

THAT Council receives and accepts the September 2021 Finance Overview Report.

Or

THAT Council do not receive and accept the September 2021 Finance Overview Report.

ATTACHMENTS

1. **September 2021 Statement of Income Expenditure , Balance Sheet and Cash Flow** [!\[\]\(00454fbbe8db418db0de5eebfa916a08_img.jpg\) !\[\]\(fd0f3d0c9a8d9b3ff3951bcf7c4bf0c0_img.jpg\)](#)

MOUNT ISA CITY COUNCIL
Statement of Income and Expenses
For the year ended 30 June 2022

	Actuals 30 September 2021	Full Year Budget	YTD %
Operating Revenue			
Rates and Charges			
General Rates	4,046,390	16,400,000	25%
Water Access Charge	2,579,305	10,495,000	25%
Water Consumption Charges	1,481,893	6,345,000	23%
Sewerage Rates	1,860,945	7,483,000	25%
Garbage Rates	924,640	3,830,000	24%
Environment Charge	104,927	425,000	25%
Less: Concessions	0	(122,000)	0%
	10,998,100	44,978,000	24%
Fees and Charges	755,721	2,419,200	31%
Contract Works	769,996	2,550,000	30%
Interest	203,481	964,750	21%
Grants and Subsidies	1,938,047	7,897,000	25%
Other	817,224	9,042,000	9%
Total Operating Revenues	15,482,568	67,850,950	23%
Operating Expenditure			
Corporate Governance	557,282	1,932,866	29%
Administration Expenses	2,182,264	7,752,390	28%
Community Services Costs	1,752,188	8,555,836	20%
Technical Services/Roads	890,828	5,215,438	17%
Water	3,413,533	13,725,963	25%
Sewerage	442,029	1,364,914	32%
Recoverable Works Costs	795,088	1,700,000	47%
Environmental Costs	1,730,804	7,829,604	22%
Batch Plant	352,236	1,819,600	19%
Finance Costs	298,892	1,310,800	23%
Other Expenses	109,694	1,024,900	11%
Depreciation	3,603,754	14,647,661	25%
	16,128,591	66,879,972	24%
OPERATING CAPABILITY BEFORE CAPITAL	-646,023	970,978	-67%
Capital Items			
Capital Grants, and Subsidies	369,468	11,175,066	3%
NET SURPLUS(DEFICIT)	-276,555	12,146,044	

8/10/2021

3. September 2021 Statement of Income Expenditure Statement

MOUNT ISA CITY COUNCIL
Balance Sheet
For the year ended 30 June 2022

	Actuals 30 September 2021	Full Year Budget
Current Assets		
Cash and cash equivalents	50,600,258	51,019,887
Rates Receivable	4,329,340	8,000,000
Trade and other receivables	14,553,306	2,652,945
Inventories	202,829	149,182
	69,685,733	61,822,014
Non-current assets classified as held for sale	2,137,887	1,973,434
Total current assets	71,823,621	63,795,448
Non-Current Assets		
Property, plant and equipment	442,914,552	424,976,269
Intangible Assets	271,616	300,000
Investments	1	1
Capital works in progress	14,662,829	5,000,000
Total Non-Current Assets	457,848,998	430,276,270
TOTAL ASSETS	529,672,619	494,071,718
Current Liabilities		
Trade and other payables	4,113,190	5,200,000
Annual Leave Payable	1,757,216	1,600,000
Interest bearing liabilities	396,703	1,744,214
Provisions - Long Service Leave	665,383	850,000
Total Current Liabilities	6,932,492	9,394,214
Non-current Liabilities		
Interest bearing liabilities	19,808,727	17,171,456
Landfill Rehabilitation Provision	464,850	13,667,611
Provisions - Long Service Leave	0	415,547
Total non-current liabilities	20,273,577	31,254,614
TOTAL LIABILITIES	27,206,069	40,648,828
NET COMMUNITY ASSETS	502,466,551	453,422,890
Community Equity		
City Capital	201,425,409	201,425,409
Asset Revaluation Reserve	267,332,549	219,461,687
Accumulated Surplus/(Deficiency)	22,196,202	21,023,403
Other Reserves	11,512,391	11,512,391
TOTAL COMMUNITY EQUITY	502,466,551	453,422,890

8/10/2021

1. September 2021 Balance Sheet Statement

MOUNT ISA CITY COUNCIL
Cash Flows Statement
For the year ended 30 June 2022

	Actuals 30 September 2021	Full Year Budget
Cash flows from operating activities:		
Receipts from customers	-7,556,944	53,786,200
Net Rates & Charges	12,976,373	
Contract Works - Receipts	355,654	
Contract Works- Payments to suppliers & employees	-392,779	
Payments to suppliers and employees	-13,397,083	-51,661,180
	-8,014,779	2,125,020
Dividends received	0	5,081,000
Interest received	203,481	964,750
Non capital grants and contributions	1,937,997	7,897,000
Flood Damage Recoveries	736,212	
Flood Damage Expenditure	-764,816	
Borrowing costs	-298,892	-1,310,800
Net cash inflow (outflow) from operating activities	-6,200,795	14,756,970
Cash flows from investing activities:		
Payments for property, plant and equipment	-6,278,750	-38,499,500
Proceeds from sale of property, plant and equipment	180,000	250,000
Grants, subsidies, contributions and donations	369,468	11,175,066
Net cash inflow (outflow) from investing activities	-5,728,562	-27,074,434
Cash flows from financing activities		
Proceeds from borrowings	0	0
Repayment of borrowings	-402,061	1,643,012
Net cash inflow (outflow) from financing activities	-402,061	1,643,012
Net increase (decrease) in cash held	-12,331,418	-13,960,477
Cash at beginning of reporting period	62,931,676	64,980,364
Cash at end of reporting period	50,600,258	51,019,887

8/10/2021

2. September 2021 Cash Flows Statement

11.5 CORPORATE SERVICES OVERVIEW REPORT - AUGUST AND SEPTEMBER 2021**Document Number:** 749892**Author:** Senior Revenue Officer**Authoriser:** Director Corporate and Community**Directorate:** Corporate and Community**Portfolio:** Finance, Customer Services, Economic Development, Promotion & Community Development, Arts**EXECUTIVE SUMMARY**

August and September 2021 Corporate Services Overview Report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the August and September 2021 Corporate Services Overview Report.

OVERVIEW

The Customer Services Department responded to queries raised in person, over the phone, via email and via letter. Majority of requests pertained to matters such as Rates and Water queries and payments, missed bin collections, damaged bins, Animal Management matters (missing or roaming animals) and Water and Sewerage issues (such as water leaks).

STATISTICS**August and September 2021 Communications Summary:**

	August 2021	September 2021
Calls received	2727	2298
Emails received	1305	1327
Letters received	271	235

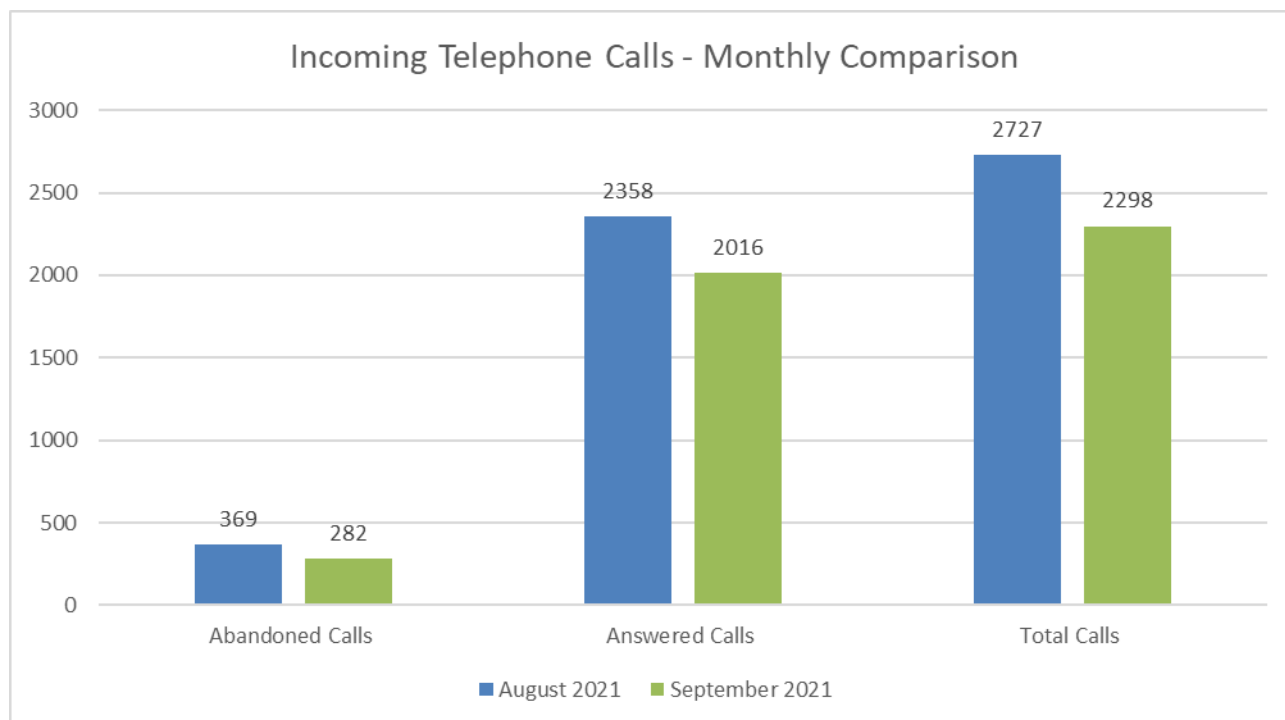
August September 2021 iCasework Summary:

- August 2021 – 537 total cases
- September 2021 -511 total cases

Top 4 Departments

	August 2021	September 2021
Water & Sewerage	135	128
Local Laws	134	103
Revenue	95	101
Waste Management	73	76

Telephone Activity- Total Incoming Calls



Note: Abandoned calls refer to calls that have ended before any conversation occurs, e.g., public have either dialled the wrong number, called during a busier period, or have not wanted to be placed into the queue.

Telephone Call Response Time

In August, 89% of the 2,358 calls (2099) were responded to within 60 seconds, in comparison to September where 91% of 2298 calls (2093) were responded to in 60 seconds.

Across both months, the most frequent transfers of calls were to Regulatory Services administration (Local Laws & Environmental Health), Development and Land Use Administration and People, Culture and Safety.

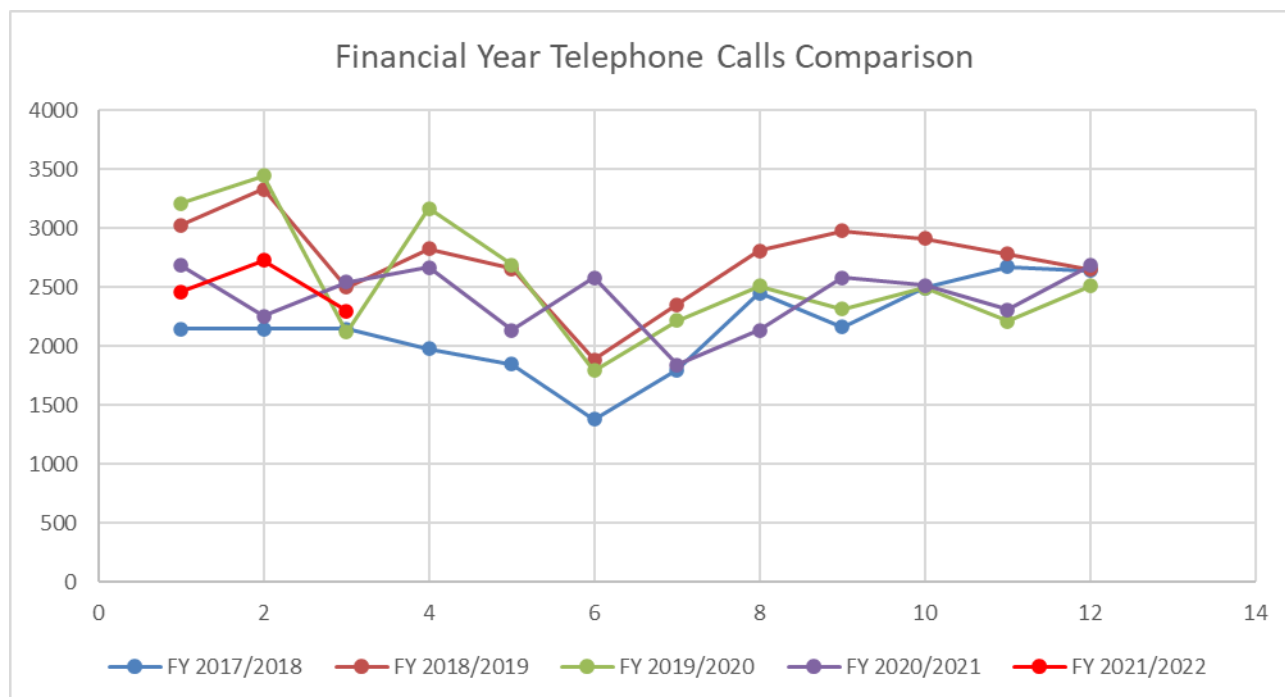
Calls not transferred were either resolved in the first instance with the Customer Services team, entered into iCasework for a further action, or sent to the relevant officer/department to contact the customer back.

Telephone calls averaged 124 per day (22 business days) during August, and in September, calls averaged 104 per day (22 business days).

Financial year trends show that calls usually decrease in September, in comparison to August; this decrease in calls received is likely due to the issue of the water consumption issue and due date falling in August.

***Calls not answered in the 60 second time frame, refer to either calls placed into the queue during high call traffic where all available staff are already engaged in phone calls and / or customer service.*

Monthly Telephone Calls – Financial Year Comparison 2017- 2021

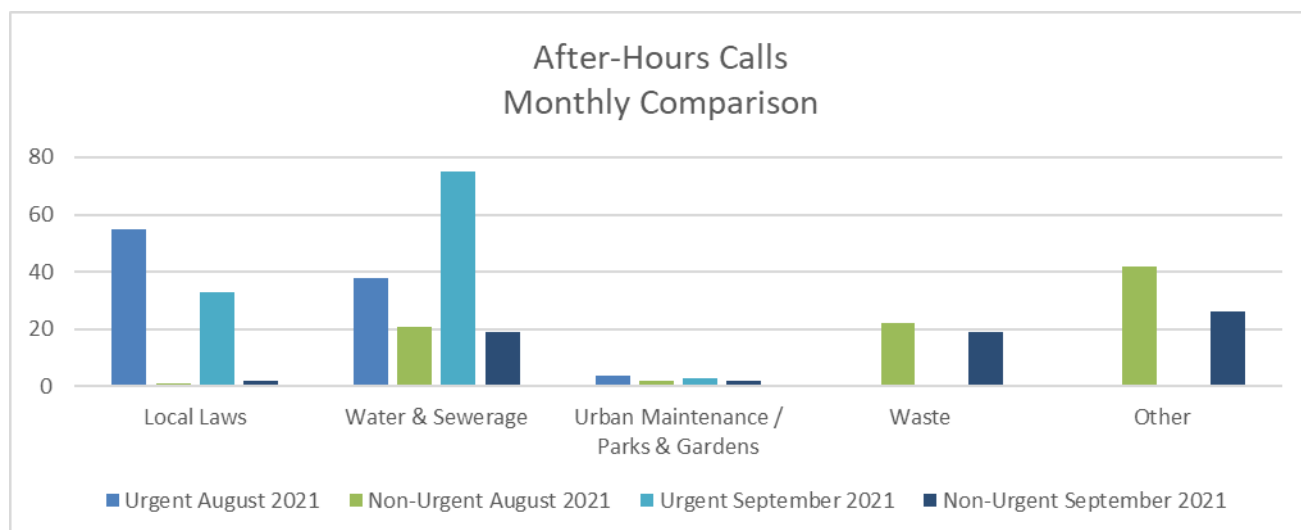


* Telephone calls received during July were predominantly relating to revenue matters, missed bin collections, damaged bins, animal management matters and water and sewerage - water leaks and water service matters.

Vodafone After-Hours Summary Report – By Department

The Vodafone After-Hours Service allows customers to contact the Council number ((07) 4747 3200) and speak to an operator, who records and escalates all calls made outside of business hours, including on weekends and public holidays.

A total of 185 calls were received by the after-hours service in August, and a total of 179 calls in September, across both months, the most common urgent requests were pertaining to water leaks, roaming dogs, or animal attacks. There was a significant increase in urgent Water & Sewerage calls from August to September.

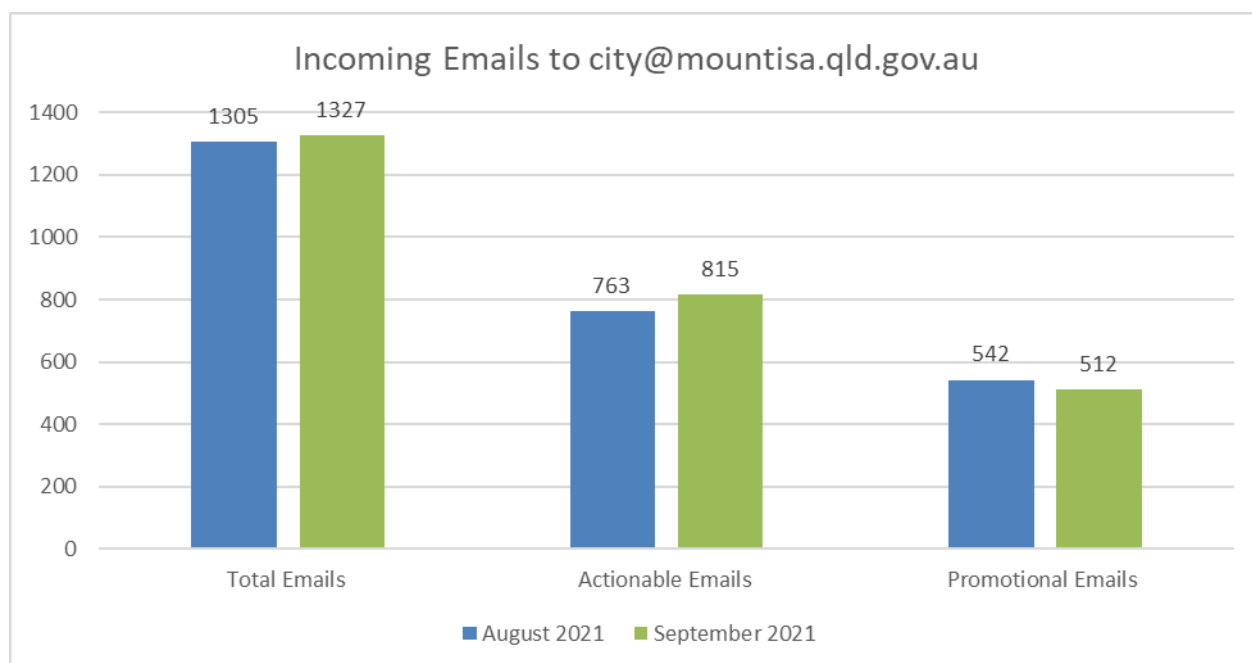


Incoming Written Communication

The city@mountisa.qld.gov.au email address receives emails from customers and organisations external to Council. Customer Services monitors this address, and emails requiring action are either responded to in the first instance, entered as an iCasework or forwarded to the relevant department.

Across both months, frequent emails included requests for the Revenue department (change of postal address; payment commitment requests; queries regarding notices and accounts), invoices and remittance advices for the Finance department, search request applications for Revenue and/or Development and Land Use and enquires for other departments.

Emails in August averaged 59 per day (22 business days), and emails in September averaged 60 per day (22 business days).



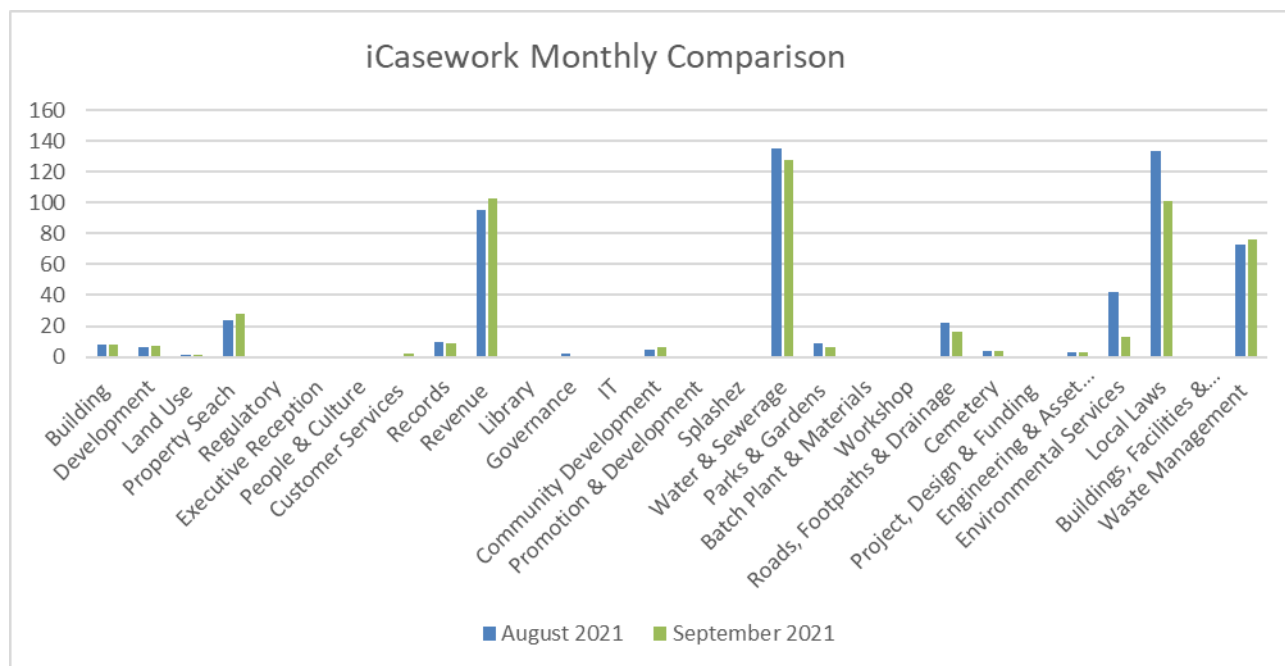
In August 2021, 271 letters were received by Council, and 235 letters were received in September 2021. Letters were sorted and were either given to the relevant department or tasked through iCaseworks. Recurrent items included financial statements, invoices, cheques, payment commitments and items returned to sender, particularly animal registration notices.

Letters averaged 13 per day (22 business days) in August 2021 and averaged 11 in September 2021 (22 business days).

iCasework Summary August & September 2021

iCasework is used to assign enquiries, applications, service requests and complaints through to the relevant departments within Mount Isa City Council. During August, 573 cases were created, with 74 remaining open at the end of the month; and 511 cases were created during September, with 113 remaining open at the end of the month.

*** Note: iCasework cases detailed in this report are as per first point of contact request. Each case is investigated on a Departmental level and may be re categorised, as appropriate.*

iCasework Summary Comparison August & September 2021

***Note: iCasework cases are created by all departments of the Mount Isa City Council and assigned to the relevant department for response.

RECOMMENDATION OPTIONS

THAT Council receives and accepts the August and September 2021 Corporate Services Overview Report.

Or

THAT Council do not receive and accept the August and September 2021 Corporate Services Overview Report.

ATTACHMENTS

1. iCasework All Departments Summary: August and September 2021 Comparison [↓](#) 

CORPORATE SERVICES MONTHLY REPORT - AUGUST & SEPTEMBER 2021

iCasework All Departments Summary: August and September 2021 Comparison

Department	Service Team	Case Type	August 2021	Open Cases August	September 2021	Open Cases September
Chief Executive Officer						
Development, Land Use & Planning	Building	Applications	4	0	7	4
		Enquiries	0	0	0	0
		Service Requests	4	0	1	1
		Total	8	0	8	5
	Development	Applications	3	1	4	4
		Enquiry	1	0	1	0
		Service Requests	2	2	2	1
		Total	6	3	7	5
	Land Use	Service Requests / Applications	1	1	1	0
		Enquiries	0	0	0	0
		Total	1	1	1	0
	Property Search	Applications	24	12	28	9
		Total	24	12	28	9
	Regulatory	Service Requests	0	0	0	0
		Total	0	0	0	0
Executive Services	Governance	Complaints	1	0	0	0
		Enquiries	1	0	0	0
		Total	2	0	0	0
	Executive Reception	Service Requests	0	0	0	0
		Enquiries	0	0	0	0
		Complaint	0	0	0	0
		Total	0	0	0	0
People & Culture	People & Culture	Enquiries	0	0	0	0
		Total	0	0	0	0

CORPORATE SERVICES MONTHLY REPORT - AUGUST & SEPTEMBER 2021

Department	Service Team	Case Type	August	Open Cases August	September	Open Cases September
Corporate & Community						
Corporate Services	Customer Service	Enquiries	0	0	1	0
		Service Requests	0	0	1	0
		Total			2	0
	Records	Service Requests	10	0	9	5
		Total	10	0	9	5
	Revenue	Enquiries	2	0	5	0
		Service Requests	93	0	98	2
		Total	95	0	103	2
Environmental & Regulatory Services	Environmental Services	Service Requests/ Enquiries	19	8	12	5
		Applications	23	9	1	0
		Total	42	17	13	5
	Local Laws	Service Requests	126	20	93	33
		Applications	7	2	7	3
		Enquiries	1	0	1	0
		Total	134	22	101	36
Library	Library	Service request	0	0	0	0
		Total	0	0	0	0
Information Technology	IT	Service request	0	0	0	0
		Total	0	0	0	0
Community Development	Community Development	Application	5	4	6	4
		Enquiries/ Service Requests	0	0	0	0
		Total	5	4	6	4
	Promotion & Development	Service Requests	0	0	0	0
		Total	0	0	0	0
	Splashez	Service Requests	0	0	0	0
		Total	0	0	0	0

CORPORATE SERVICES MONTHLY REPORT - AUGUST & SEPTEMBER 2021

Department	Service Team	Case Type	August	Open Cases August	September	Open Cases September
Infrastructure Services						
Water & Sewer	Water and Sewer	Service Requests	133	2	115	7
		Applications	0	0	6	2
		Complaints	0	0	1	1
		Enquiries	2	0	6	1
		Total	135	2		
Works & Operations	Parks & Gardens	Service Requests	9	0	6	4
		Complaints	0	0	0	0
		Enquiries	0	0	0	0
		Total	9	0	6	4
	Batch Plant & Materials	Enquiry/Service Requests	0	0	0	0
		Total	0	0	0	
	Workshop	Service Requests	0	0	0	0
		Total	0	0	0	0
	Road Footpath & Drainage	Service Requests	20	3	15	3
		Complaints	2	1	1	1
		Total				
	Cemetery	Service Requests	1	0	3	0
		Enquiries	3	0	1	1
		Total	4	0	4	1
Technical Services & Major Projects	Project, Design & Funding	Service Request	0	0	0	0
		Enquiries	0	0	0	0
		Total	0	0	0	0
	Engineering & Compliance	Service Request	2	0	2	0
		Applications	0	0	1	0
		Enquiries	1	0	0	0
		Total	3	0	3	0
Building, Facilities & Insurance	Building, Facilities & Insurance	Service request	0	0	0	0
		Total	0	0	0	0
Department	Service Team	Case Type	August	Open Cases August	September	Open Cases September
Executive Services						
Waste Management	Waste Management	Service Requests	70	9	76	22
		Complaint	0	0	0	0
		Enquiries	3	0	0	0
		Total	73	9	76	22
iCaseworks Case Totals			551	70	367	98

11.6 COMMUNITY GRANTS ROUND 1 2021/2022**Document Number:** 749776**Author:** Community Development Officer**Authoriser:** Director Corporate and Community**Directorate:** Corporate and Community Corporate and Community**Portfolio:** Finance, Customer Services, Economic Development, Promotion & Community Development, Arts**EXECUTIVE SUMMARY**

On 31 August 2021, round 1 of the 2021/22 Community Grants and Sponsorship closed with Council receiving 5 applications for Community Grants. All applications go through a comprehensive process, and procedures have been developed to ensure a fair, open and transparent selection is selected.

RECOMMENDATION

THAT Council award the following organisations to receive the Community Grants Round 1 August 2021 funding:

Mount Isa Pistol Club	Purchase and Install Defibrillator	\$2,500.00
Mount Isa Golf Club	Appy Golfers (Golfing App)	\$3,201.00
Mount Isa Amateur Netball Assoc.	Canteen Upgrades – Operation Deep Fryer	\$5,000.00
Parkside United Jnr Football Club	Create an Office	\$5,000.00
Stack City MTB Inc.	Purchase of Club Trailer	\$5,000.00
	TOTAL	\$ 20,701.00

N.B. All amounts are plus GST if applicable

BACKGROUND

All applications are assessed against Council Community Grants and Sponsorship Guidelines, with all 5 of the 5 applications meeting the criteria for eligibility. Applications are assessed on their ability to address the council priorities and the greatest potential benefit to the community. Where required, organisation may have special conditions added to their funding documents to ensure Council receives appropriate recognition and the project to event adheres to Council requirements.

OVERVIEW

Mount Isa City Council provides financial assistance to local community and sporting organisations that undertake projects and events that make positive contributions to the quality of life in the Mount Isa region. These contributions may address cultural, community, educational, sporting or recreational needs.

BUDGET AND RESOURCE IMPLICATIONS

Council has an annual budget for the Community Grants of \$50,000 with \$25,000 allocated to each of the 2 rounds.

LINK TO CORPORATE PLAN

Theme:	1.	People & Communities
Strategy:	1.3	Assist community groups to increase their sustainability and build social capacity
	1.8	Coordinate and review sport and recreation opportunities to encourage a healthier lifestyle in the region
	1.5	Develop and promote our unique artistic and cultural diversity

CONSULTATION (INTERNAL AND EXTERNAL)

Internal consultation was undertaken with Environmental Health, Local Laws, Revenue, Technical Services, Workplace Health and Safety, Land Use, Town Planning and Manager Corporate and Communities. Financial viability assessment was conducted with Manager of Finance and Information Technology.

LEGAL CONSIDERATIONS

Not Applicable

POLICY IMPLICATIONS

Statutory Policy – Mount Isa City Council Community Grants Policy

RISK IMPLICATIONS

Not Applicable

HUMAN RIGHTS CONSIDERATIONS

Consideration has been given to all 23 protected human rights and it is believed that it does not unreasonably infringe on these human rights.

RECOMMENDATION OPTIONS

THAT Council award the following organisations to receive the Community Grants Round 1 August 2021 funding:

Mount Isa Pistol Club	Purchase and Install Defibrillator	\$2,500.00
Mount Isa Golf Club	Appy Golfers (Golfing App)	\$3,201.00
Mount Isa Amateur Netball Assoc.	Canteen Upgrades – Operation Deep Fryer	\$5,000.00
Parkside United Jnr Football Club	Create an Office	\$5,000.00
Stack City MTB Inc.	Purchase of Club Trailer	\$5,000.00
	TOTAL	\$ 20,701.00

N.B. All amounts are plus GST if applicable

OR

THAT Council do not award funding under the Round 1 August 2021 Community Grants Program.

ATTACHMENTS

1. Community Grants Summary Sheet [↓](#) 
2. Community Grants and Sponsorship Guidelines [↓](#) 
3. Community Grants Policy [↓](#) 



Community Grants Rnd 1- August 2021 Up to \$5,000

Organisation	Mount Isa Pistol Club Inc.	Mount Isa Golf Club Inc.	Mount Isa Amateur Netball Assoc.	Parkside United Jnr Football Club Inc.	Stack City MTB Inc.	Click here to enter text.	Click here to enter text.
Internal Reference No.	713795	734911	737003	736894	735123		
Accountable Officer	Mark Strain E – mtisapistolclub@gmail.com P - 4743 7026 M – 0407 438 417 A – 125 Camooweal St	Mark Thinee E – Mthinee83@icloud.com P - M – 0407 639 116 A –	Bronwyn Munokoa – Acting Grants Officer E – bronpirihi@hotmail.com P - 0478 067 864 M – 0478 067 864 A – 8 Transfield Ave	Joshua Littlemore - President E – joshlittlemore@hotmail.com P - M – 0401 831 677 A – 2 Indus St	Jonathan Postle E – stackcitymtb@gmail.com P - M – 0428 775 949 A – 2 Madang Street	Name - Position E – P - M – A –	Name - Position E – P - M – A –
Contact Person	Name - Position E – P - M – A –	Name - Position E – P - M – A –	Name - Position E – P - M – A –	Name - Position E – P - M – A –	Name - Position E – P - M – A –	Name - Position E – P - M – A –	Name - Position E – P - M – A –
Organisation Address	A – PO – Street	A – 2 Powerhouse Rd PO – 579 Street	A – Wellington Oval PO – Box 181 Street Wellington Rd	A – 101 Urquhart St PO – 753 Street	A – 26 Noakes Ave PO – Street	A – PO – Street	A – PO – Street
Amount Requested	\$2,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$	\$
Total Project/Event Budget	\$2500.00	\$8327.00	\$5830.00	\$5914.56	\$7600.00	\$	\$
Monies Raised	\$0	\$3327.00	\$830.00	\$914.56	\$2600.00	\$	\$
Project/Event Name	Purchase and install fully automatic Defibrillator at Pistol Club	Appy Golfers	Canteen Upgrades - Operation Deep Fryer	Sheet walls to make an office	Purchase of Club Trailer	Click here to enter text.	Click here to enter text.
Project/Event held at	Mount Isa Pistol Club	Mount Isa Golf Club	Mount Isa Netball Courts Canteen Wellington Oval	Jimmy Gemmell Sporting Complex, Soldiers Hill	N/A		
Date of Project/Event	01.10.2021 Completion 01.12.2021	01.10.2021 Completion 30.11.2021	01.11.2021 Completion 31.12.2021	01.10.2021 Completion 14.10.2021	ASAP Completion ASAP	00.00.0000 Completion 00.00.0000	00.00.0000 Completion 00.00.0000
Acquittal Date	12.01.2022	12.01.2022	12.02.2022	25.11.2021	TBC	00.00.0000	00.00.0000
MUST COMPLETE THE YELLOW AREAS TO BE ELIGIBLE							
Incorporated or Not-for-profit Certificate	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Application Signed	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cert of Currency \$20M	<input checked="" type="checkbox"/> Exp 01.08.2021	<input checked="" type="checkbox"/> Exp 21.3.2022	<input checked="" type="checkbox"/> Exp 01.1.2022	<input checked="" type="checkbox"/> Exp 31.12.2021	<input checked="" type="checkbox"/> Exp 31.01.2022	<input type="checkbox"/>	<input type="checkbox"/>
Itemised Budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/> Partly	<input type="checkbox"/>	<input type="checkbox"/>
ABN Supplied	<input checked="" type="checkbox"/> 56 651 829 508	<input checked="" type="checkbox"/> 56 822 004 255	<input checked="" type="checkbox"/> 24 945 516 788	<input checked="" type="checkbox"/> 87 146 551 895	<input checked="" type="checkbox"/> 70 631 447 131	<input type="checkbox"/> 00 000 000 000	<input type="checkbox"/> 00 000 000 000
GST Registered	<input type="checkbox"/> NO	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> No	<input type="checkbox"/>	<input type="checkbox"/>
Letters of Support	<input type="checkbox"/> nil	<input checked="" type="checkbox"/> Jarrod Olivero – member Mark Coolman – Member	<input checked="" type="checkbox"/> MIANA Allsorts	<input checked="" type="checkbox"/> Robbie Katter	<input type="checkbox"/> Nil	<input type="checkbox"/> Name(s)	<input type="checkbox"/> Name(s)
2 x Quotes	<input checked="" type="checkbox"/> St John Defib Shop	<input type="checkbox"/> Only 1 available	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Risk Management (Public events only)	<input type="checkbox"/> N/A	<input type="checkbox"/> N/A	<input type="checkbox"/> N/A	<input type="checkbox"/> N/A	<input type="checkbox"/> N/A	<input type="checkbox"/>	<input type="checkbox"/>
Site Plan/ Equipment	<input type="checkbox"/> N/A	<input type="checkbox"/> n/a	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> N/A	<input type="checkbox"/>	<input type="checkbox"/>



Community Grants Rnd 1- August 2021 Up to \$5,000

Organisation	Mount Isa Pistol Club Inc.	Mount Isa Golf Club Inc.	Mount Isa Amateur Netball Assoc.	Parkside United Jnr Football Club Inc.	Stack City MTB Inc.	Click here to enter text.	Click here to enter text.
Auditors/Accountant Report	<input checked="" type="checkbox"/> 30.06.2020	<input checked="" type="checkbox"/> 30.09.2020	<input checked="" type="checkbox"/> 30.09.2020	<input checked="" type="checkbox"/> 31.12.2020	<input type="checkbox"/> 00.00.0000	<input type="checkbox"/> 00.00.0000	<input type="checkbox"/> 00.00.0000
Profit & Loss	<input checked="" type="checkbox"/> 30.06.2020	<input checked="" type="checkbox"/> 30.09.2020	<input checked="" type="checkbox"/> 30.09.2020	<input checked="" type="checkbox"/> 31.12.2020	Level 3 Organisation Income and Exp 30.06.2020	<input type="checkbox"/> 00.00.0000	<input type="checkbox"/> 00.00.0000
Balance Sheet	<input checked="" type="checkbox"/> 30.06.2020	<input checked="" type="checkbox"/> 30.09.2020	<input checked="" type="checkbox"/> 30.09.2020	<input checked="" type="checkbox"/> 31.12.2020	Assets and Liabilities 30.06.2020	<input type="checkbox"/> 00.00.0000	<input type="checkbox"/> 00.00.0000
					<input type="checkbox"/> 00.00.0000		
					<input type="checkbox"/> 00.00.0000		
Land owner permission	<input type="checkbox"/> N/A	<input type="checkbox"/> N/A	<input type="checkbox"/>	<input type="checkbox"/> Needs Judo Permission	<input type="checkbox"/> N/A	<input type="checkbox"/>	<input type="checkbox"/>
Permits Acquired	Yes <input type="checkbox"/> No <input type="checkbox"/> N/A <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> N/A <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> N/A <input checked="" type="checkbox"/> In principle support from Council	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> N/A <input type="checkbox"/> Needs Building permit and leaseholder permission	Yes <input type="checkbox"/> No <input type="checkbox"/> N/A <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> N/A <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/> N/A <input type="checkbox"/>
Outstanding Debts	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Financial Viability	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> 15.09.2021	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> 15.09.2021	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> 15.09.2021	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> 15.09.2021	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> 15.09.2021	Yes <input type="checkbox"/> No <input type="checkbox"/>	Yes <input type="checkbox"/> No <input type="checkbox"/>
Previous Funding	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> \$ Repaint range 3 2020/21 Round 2	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> \$	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> \$	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> \$	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> \$	Yes <input type="checkbox"/> No <input type="checkbox"/> \$	Yes <input type="checkbox"/> No <input type="checkbox"/> \$
About the organisation and its primary purpose	Mount isa Pistol Club is affiliated with Pistol Shooting Qld, Pistol shooting Australia, Shooting Australia and Queensland Target sport Inc. We shoot Olympic, Commonwealth Games and Internationally recognised pistol shooting matches, as well as air rifle matches. All members of the Mount Isa Community including visitors to Mount Isa are welcome to attend our venue. We welcome visitors aged eleven years and upwards to try our sport in a safe and welcoming environment with licensed and experienced trainers. Our current membership is around 75. The Mount Isa Pistol Club Inc. has been a part of the Mount Isa community since 1966, we are one of the largest Pistol Clubs in Queensland, outside of Brisbane. To date in 2021 we have held a sanctioned regional event and state title event. We are a not-for-profit club run entirely by volunteers.	Situated only 6km from the heart of town, the 18 Hole course offers the only grassed greens in North West QLD. The Mount Isa Golf Course is home to 250 members. Throughout the year the club hosts several Member Tournaments, Social Golf Days, Charity Golf Days and Corporate Golf Days. Additionally, the course attracts 3,500 walk ins per year. The Mount Isa Golf Clubhouse is enjoyed by club members and provides function space for the locals to host weddings, corporate events, or private celebrations.	Mount Isa Amateur Netball Association offers wonderful and positive netball opportunities to people from aged 5 years old to seniors for both boys and girls, women and men. Netball is one of the fastest growing sports in Mount Isa and has one of the largest junior participation rates. It is a sport for all ages, abilities, backgrounds and genders. We proudly boast a membership in excess of 500 active members from the Mount Isa region.	Parkside United Junior Football Club Inc (PUJFC) (Soccer) is a junior soccer club in Mount Isa, for the past 60yrs we have been helping the children of Mount Isa and surrounding areas learn how to play soccer, developing their skills, fitness and how to play as an individual and within a team environment. We are very proactive with promoting club culture and encouraging our members to volunteer their time not only within the club but the community in general. Over the last few years we have noticed growth within our club and believe we are well position to continue as a club well into the future.	We support and promote Mountain Biking in Mount Isa by holding events, building and maintaining trails and promoting Mount Isa as a Healthy and active NW Queensland Mountain Bike Hub.	Type in details	Type in details
Brief of Project/Event	Cardiac arrests can happen anywhere and at any time. Our membership and visitors are a very diverse group of people, men and women, young and old. Cardiac	The Mount Isa Golf Club employs 2 full time staff, a clubhouse manager and a greens keeper, and 4 casual bar staff. The members golf and tournaments are run by 2 volunteer club	Mount Isa Amateur Netball Association services in excess of 500 active members. Our project is to purchase a new commercial deep fryer. We are an incorporated not for profit	Sheet walls inside the new office we have at our training grounds. The office will become a valuable asset to our club and the soccer community. It will provide a	As we grow, so too does our need to carry around bikes, maintenance equipment, marquees etc. We wish to purchase a trailer so we can maintain and build our tracks a	Type in details	Type in details



Community Grants Rnd 1- August 2021 Up to \$5,000

Organisation	Mount Isa Pistol Club Inc.	Mount Isa Golf Club Inc.	Mount Isa Amateur Netball Assoc.	Parkside United Jnr Football Club Inc.	Stack City MTB Inc.	Click here to enter text.	Click here to enter text.
	<p>ages and genders. Mount Isa Pistol Club wants to be prepared and proactive. We would hope to never have to use this valuable asset, but it may save a life. The sooner you use a defibrillator, the greater the person's chances of survival. Each year, more than 30000 Australians suffer a cardiac arrest. If it happens outside a hospital, their chances of surviving are less than 1 in 0. Automated external defibrillators: These are found in public places and can be used by anybody in an emergency. They guide you through each step of the process. They won't give the person an electric shock unless it's necessary, so you can't harm someone by using an AED.</p>	<p>captains put in countless hours to manually administrate tee times, tournaments, handicaps and calculating scores. For a better understanding of volunteer time spent, if the club runs a 3-day comp, with 120 golfers a day, that's 360 score cards to manually add 18 holes of play, calculate a net score and a gross score, this alone is 12,960 calculations. The data is then entered to calculate leaders for grades A, B C and D, all while the 120 golfers eagerly await the scores. Additional to general competition is nearest to pins, longest drives and putts. The Mount Isa Golf Club has been talking of modernising for some time now by introducing Golf management software with an app, but it always seems to fall low on the priority list due to infrastructure maintenance and repairs. If successful in the MICC grant funding the Mount Isa Golf Club will be able to purchase the OneGolf System, hardware and app subscription. With volunteers declining in many clubs and sport suffering as a result it seems thoughtless to continuously use volunteers and risk volunteer burnout when the simple purchase of an software system and app can significantly assist the volunteers and enhance the golfers experience by providing real time scores and leader boards. The OneGolf System comprises three main components - online timesheets, competition and handicap management software. Club can utilise OneGolf for online bookings, competitions and handicapping. The software will also decrease stationary supply costs as the use of manual score cards and pencils will no longer be required. The elimination of score cards and pencils will align with covid safe measures as there will no longer be a requirement to swap cards and share pencils.</p>	<p>volunteer power which supports many members within our local community. Benefits would directly impact our membership to provide food in a timely manner, it helps support young people voluntarily learning and working in the canteen, it would contribute to the atmosphere and environment on netball competition nights. Please see our support letters from our local clubs and an in-depth background from our Canteen Coordinator.</p>	<p>assist current and future members. It will also be a safer environment for our committee to work from to assist members. Currently all club business is conducted outside in the elements</p>	<p>event equipment in one convenient place when we hold events.</p>		
How will your organisation acknowledge Council's contribution to the project/event	<p>A prominent plaque will be mounted with the AED, thanking Mount Isa City Council for their continued generous support of our club.</p>	<p>Acknowledgement via Mount Isa Golf Club Facebook page and media</p>	<p>Mount Isa Amateur Netball Association would acknowledge Councils Contribution by organising a photo opportunity with our</p>	<p>We can create a FB post on our Parkside FB group, we can also put signage up on our shed/office and or fence</p>	<p>We plan to highlight councils' contribution to this trailer in the signage on the trailer itself. Additionally, we will promote</p>	<p>Type in details</p>	<p>Type in details</p>



Community Grants Rnd 1- August 2021 Up to \$5,000

Organisation	Mount Isa Pistol Club Inc.	Mount Isa Golf Club Inc.	Mount Isa Amateur Netball Assoc.	Parkside United Jnr Football Club Inc.	Stack City MTB Inc.	Click here to enter text.	Click here to enter text.																																										
	Our social media ages are very active and proudly display recognition of our valued supporters. We always continue to show our thanks and gratitude.		Committee Members and a few volunteer youth participants who have learnt how to work in the canteen. We would engage/approach one of the local media outlets to run a good news story. In addition, it would be shared to our social media account for all members and on our individual club social media accounts. It would be tabled at our general meetings and then distributed via email to all our club delegates. If council would like to purchase signage for the external part of the canteen, we are happy to liaise to make this happen.	acknowledging Council's contributions to the project	this on our social channels and marketing efforts.																																												
How will your organisation fund recurrent expenses in future years	The AED has a battery shelf life of at least four years. Our club has regular fund-raising activities, and our members pay annual dues to help with regular ongoing expenses.	Once the initial software and hardware is purchased, the small \$10 per person annual fees will be built into membership fees.	The current deep fryer is over 10 years old and the current power system is not currently up to industry standards. Funding recurrent expenses would be generated through the revenue made via these new upgrades, in addition, members pay a fee to participate in the local competition, these funds are appropriately prioritized and managed for any future expenditure that may arise.	PUJFC have a number of fundraising opportunities in place that help us pay for ongoing costs. From selling supporter clothing to recycling. Our member/player registrations help to pay for recurring costs also.	The club holds an event every 3 months. The revenue we collect here can be put towards registration and/or trailer maintenance fees. Any shortfall between the cost of the trailer and the granted amount from council will be covered by these fundraising activities and current club finances.	Type in details	Type in details																																										
Other funding applied	<table border="1"> <thead> <tr> <th>Funding Name</th> <th>\$Amt</th> <th>Funding Accepted</th> </tr> </thead> <tbody> <tr> <td>Nil</td> <td></td> <td></td> </tr> </tbody> </table>	Funding Name	\$Amt	Funding Accepted	Nil			<table border="1"> <thead> <tr> <th>Funding Name</th> <th>\$Amt</th> <th>Funding Accepted</th> </tr> </thead> <tbody> <tr> <td>Nil</td> <td></td> <td></td> </tr> </tbody> </table>	Funding Name	\$Amt	Funding Accepted	Nil			<table border="1"> <thead> <tr> <th>Funding Name</th> <th>\$Amt</th> <th>Funding Accepted</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Funding Name	\$Amt	Funding Accepted				<table border="1"> <thead> <tr> <th>Funding Name</th> <th>\$Amt</th> <th>Funding Accepted</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Funding Name	\$Amt	Funding Accepted				<table border="1"> <thead> <tr> <th>Funding Name</th> <th>\$Amt</th> <th>Funding Accepted</th> </tr> </thead> <tbody> <tr> <td>Rotary</td> <td>2000</td> <td>yes</td> </tr> </tbody> </table>	Funding Name	\$Amt	Funding Accepted	Rotary	2000	yes	<table border="1"> <thead> <tr> <th>Funding Name</th> <th>\$Amt</th> <th>Funding Accepted</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Funding Name	\$Amt	Funding Accepted				<table border="1"> <thead> <tr> <th>Funding Name</th> <th>\$Amt</th> <th>Funding Accepted</th> </tr> </thead> <tbody> <tr> <td></td> <td></td> <td></td> </tr> </tbody> </table>	Funding Name	\$Amt	Funding Accepted			
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Approved Funding (OM)	Mount Isa Pistol Club	Mount Isa Golf Club Inc	Mount Isa Amateur Netball Association	Parkside United Jnr Football Club Inc.	Stack City MTB Inc.	Click here to enter text.	Click here to enter text.																																										
	\$	\$	\$	\$	\$	\$	\$																																										
Acquittal Date	00.00.00	00.00.00	00.00.00	00.00.00	00.00.00	00.00.00	00.00.00																																										
Notes	<p>Did not complete:</p> <ul style="list-style-type: none"> <p>Other:</p> <ul style="list-style-type: none"> Received funding in prior round (round 2 2020/21) Recognition requirements will be added as special condition of funding 	<p>Did not complete:</p> <ul style="list-style-type: none"> <p>Other:</p> <ul style="list-style-type: none"> Only able to get one quote due to the nature of the type Hardware requirements are not eligible – adjustment made to recommended amount Recognition requirements will be added as special condition of funding 	<p>Did not complete:</p> <ul style="list-style-type: none"> <p>Other:</p> <ul style="list-style-type: none"> Recognition requirements will be added as special condition of funding 	<p>Did not complete:</p> <ul style="list-style-type: none"> <p>Other:</p> <ul style="list-style-type: none"> Require leaseholder (Mt Isa Judo Academy) permission Require a building permit Recognition requirements will be added as special condition of funding 	<p>Did not complete:</p> <ul style="list-style-type: none"> <p>Other:</p> <ul style="list-style-type: none"> Level 3 Org does not require audited financials with OFT Recognition requirements will be added as special condition of funding 	<p>Did not complete:</p> <ul style="list-style-type: none"> <p>Other:</p> <ul style="list-style-type: none"> 	<p>Did not complete:</p> <ul style="list-style-type: none"> <p>Other:</p> <ul style="list-style-type: none"> 																																										



GUIDELINES

Community Grants & Sponsorship Program



Correspondence: Chief Executive Officer
PO Box 815 MOUNT ISA QLD 4825

Website: www.mountisa.qld.gov.au

ABN: 48 701 425 059
Phone: (07) 4747 3200

Message from the MAYOR



Community and sporting groups are an integral part of Mount Isa, and we at Council have long recognised their importance through our Community Grants and Sponsorship Programme.

It's thanks to the exemplary efforts of these groups that we are able to attract people to live and work in our great city.

This programme has been designed to provide financial assistance to these groups—the majority of which are run by dedicated volunteers - to enable them to continue to

undertake the terrific activities, events and work they do in, and for, the community.

In the past, the grants have been used to make improvements to, or upgrade, facilities, or to repair assets.

Council is proud to support our community and sporting groups, enabling them to continue to run sustainably and effectively.

I highly recommend that you contact Council's Community Development Officer and discuss your grant application before submitting it, to ensure all relevant information is provided and criteria are met.

I look forward to seeing applications for a wide range of community-minded projects and activities very soon.



Her Worship Danielle Slade
Mayor of Mount Isa

Front Cover photos: Mount Isa City Council, Mount Isa by E. Theiber

COMMUNITY GRANTS & SPONSORSHIP PROGRAMME GUIDELINES

Mount Isa City Council provides financial assistance to local community and sporting organisations that undertake projects and events that make positive contributions to the quality of life in the Mount Isa region. These contributions may address cultural, community, educational, sporting or recreational needs.

All applications go through a competitive process and these procedures have been developed to ensure this is fair, open and transparent for community organisations seeking financial assistance from Council.

APPLICATION LODGEMENT

Applications should be lodged with Council by **5:00pm on the due date**.
Late applications may not be accepted.

POST: Community Grants & Sponsorship Round (1 or 2)
Chief Executive Officer
Mount Isa City Council
PO Box 815
MOUNT ISA QLD 4825

FAX: (07) 4747 3209
(Attention: CEO)

E-MAIL: city@mountisa.qld.gov.au
Subject Heading: Community Grants & Sponsorship Round (1 or 2)

Submissions will be collated by the Director of Corporate & Communities, with decisions on funding success (and amounts) made at the meetings of the Mount Isa City Council as outlined in the schedules.

Successful applications will be officially approved by Council resolution.

INFORMATION ABOUT FINANCIAL SUPPORT

- Two funding rounds each financial year –August and February.
- The level of assistance available is limited by Council's budget decisions and its priorities. No applicant can be guaranteed funding or receiving the full amount requested.
- Funding for the Community Grants Programme is available up to \$5,000.

COUNCIL SUPPORT

- Funding requests are to be financial only, if you require Council services, you must contact Council for a quote and include the dollar amount in your application.
- Mount Isa City Council Owned Enterprises Pty Ltd (MICCOE) do not offer in-kind support or waiver of fees for use of MICCOE venues (Outback at Isa, Civic Centre or Buchanan Park). If you wish to use those venues, please obtain a quote from MICCOE and include the dollar amount in your application.
- Any organisations wishing to apply for a waiver of fees / bills e.g. Excess Water Bills, Development Fees must not apply under these programmes and are to put in a separate request in writing to Council.

**LETTERS OF
SUPPORT**

- Applicants are requested to attach relevant letters of support to show community, business and financial support for their application.
- Council may not supply letters of support from the CEO, Mayor or Councillors for any application to the Mount Isa City Council Community Grants and Major Events Sponsorship Programmes.

**ELIGIBILITY
CRITERIA**

- The applicant must be; 1) based within the Mount Isa City Council local government area, or 2) associated with a membership base within the Mount Isa City Council local government area, and / or be delivering a service / event / project that will be of direct benefit to the wider community of the Mount Isa City Council local government area.
- The applicant must be an incorporated not-for-profit organisation. If your organisation is not incorporated but feels it has an event or project that satisfies all other eligibility criteria, then a sponsor may be used. See "Other Important Notes" section for further details.
- Applicants shall have no overdue debt (including debtor accounts, rates and excess water bills) to the Mount Isa City Council at the time the application is assessed by the Council.
- The applicant shall show that it has the financial capacity to carry out the project or event without the support of Council. If your financial statements do not reflect this, then you must show a proactive approach to fundraising and funding.
- Applications should seek to address some of the following priorities:
 - Promotion of economic development in the area
 - Enhanced economic / cultural / social opportunities for residents
 - Enhanced health and safety for residents
 - Research and development projects relevant to the region
 - Capital improvements to create a community asset
 - Meet a demonstrated need within the community
 - Promote a healthy and active lifestyle
 - Enhanced environmental sustainability
 - Innovation and technology

INELIGIBLE CRITERIA

The following will **NOT** be considered for funding:

- General operating costs (e.g. electricity, phone, rent, meals, accommodation and hire charges. Note:- A position created for the length of a project is considered eligible)
- Private and commercial ventures;
- Political or for-profit groups;
- Projects under litigation;
- Retrospective funding;
- Purchase of land;
- Support for an individual pursuit
- Projects that do not involve or benefit the Mount Isa City Council regional community

ASSESSMENT CRITERIA

- Preference will be given to requests for financial assistance for events / projects that have the greatest potential benefit to residents and / or are new events to the area.
- Preference will be given to applications that seek funding for the total cost of the project from a variety of sources, and to applicants who demonstrate a willingness to partially self-fund.
- Each application is to be assessed on its individual merits having consideration for the total amount of funds available in the Council's budget.
- A Risk Management Plan is essential for applicants of the Major Events Sponsorship Programme. Preference will be given to applicants of the Community Grants Programme who submit a Risk Management Plan.
- Preference will be given to applications who have fully completed forms and have provided all the requested and relevant documents.

WHAT YOU MUST INCLUDE IN YOUR APPLICATION

- Applications must be made via the official application form available from Mount Isa City Council, and must include the following documentation:
 - ✓ A copy of the applicant organisation's Certificate of Incorporation or Certificate of Registration or charity status;
 - ✓ A realistic and itemised budget including committed financial and / or in-kind support by the applicant, other grant agencies or sponsorships;
 - ✓ A copy of the applicant organisation's Certificate of Currency (Public Liability Insurance Min \$20m);
 - ✓ A copy of the organisation's audited financial statements for the past financial year including all relevant documents such as an Auditor's / Accountant's Report, Profit and Loss Statement and Balance Sheet. If the latest audited financial statements are not available (i.e. they are currently being audited) a letter from the accountable officer is required stating this, and if successful for funding, the documents supplied before funding is issued;
 - ✓ Landowner's written permission for the event or project. This includes for Council owned venues like Parks, Civic Centre and Buchanan Park;

	<ul style="list-style-type: none"> ✓ The organisation must complete a “Statement by Supplier” form if the organisation does not have an Australian Business Number (ABN). ✓ Other supporting documentation where applicable (ie, 2 Quotes, Site Plans, Letters of support etc)
ACQUITTAL DETAILS	<p>Applications are assessed against the selection criteria before being submitted to Council for approval.</p> <p>Recipients of support from the Mount Isa City Council must submit an Acquittal Report within six (6) weeks of the completion of the event or project. Failure to complete and lodge the report may result in a demand for the return of the granted funds and may also have a detrimental effect on any future grant applications.</p> <p>Any organisation that cannot demonstrate that funds have been expended in accordance with the purpose for which the funds were granted, will be required to return the funds to the Mount Isa City Council within three (3) months of the proposed event or project.</p>
NOTIFICATION	<p>All applicants will receive a confirmation email to state their application has been received by Council, including details of an application reference number.</p> <p>Successful Applicants will receive an approval letter, a Funding Agreement, and the Acquittal Report. The Funding Agreement will include the Terms and Conditions of the funding and any special conditions that may have been attached. Successful applicants will need to return the original completed and signed Funding Agreement before any money will be transferred.</p> <p>Unsuccessful Applicants will be advised in writing stating the reason for the decision. For further clarification or feedback on your application please contact Council.</p>
FUNDING PROCESS (AFTER NOTIFICATION OF OUTCOME)	<p>For the funding process timeline, see the table below.</p> <p>This is the process after notification of outcome from Council:</p> <ul style="list-style-type: none"> ➤ Receive successful / unsuccessful outcome via mail ➤ If successful you will also receive a Funding Agreement, Acquittal Report and invitation to a presentation ➤ You MUST return a signed Funding Agreement before any money can be transferred ➤ Once your event/project is completed you MUST send an Acquittal Report to Council within six (6) weeks of the completion of the event.

APPROXIMATE FUNDING TIMELINES (subject to change at Council's discretion)

	Round One	Round Two
Applications Open	First day in August each year	First day in February each year
Applications Close	Last council business day in August each year (minimum 4 weeks)	First Council business day in March each year (minimum 4 weeks)
Submitted to Ordinary Meeting	First scheduled meeting in October	First Scheduled meeting in April
Official Advice of Funding	Within 1 week of October Ordinary Meeting	Within 1 week of April Ordinary Meeting
Final Acquittal must be received by Mount Isa City Council	Within six (6) weeks of the event occurring.	Within six (6) weeks of the event occurring.

OTHER IMPORTANT NOTES

- Only **ONE** application may be submitted per organisation per funding round.
- ALL applications must be typed.
- ALL applications must be signed by an authorised executive representative to be accepted. Electronic signatures are not accepted.
- Please do not submit applications in a binder or have it bound (applicable to hard copy applications only).
- Sponsor details – a sponsor may be used when an organisation is not incorporated. The sponsor organisation must be incorporated and satisfy all other eligibility criteria. The sponsor organisation then becomes legally liable for the event/project and therefore must provide all the required documents and have an authorised officer of the sponsor sign the application.
- If an organisation is successful with a community grant, but the project or event must be altered from the original application, a request for a Change of Scope must be made in writing to Council's Director of Corporate and Communities and be approved prior to commencing or continuing the project/event.

FAILURE TO COMPLY

If an organisation that has received funding fails to comply with any requirement of this policy, Mount Isa City Council has the right to refuse future applications for grants or sponsorship.

FOR FURTHER INFORMATION**Contact:**

Mount Isa City Council
 PO Box 815
 MOUNT ISA QLD 4825
 P: 07 4747 3200 E: city@mountisa.qld.gov.au



STATUTORY POLICY
MOUNT ISA CITY COUNCIL
Community Grants Policy

RESOLUTION NO. OM25/05/20 VERSION V3

APPLIES TO STATUTORY POLICIES ONLY

This is an official copy of the **Community Grants Policy**, made in accordance with the provisions of *Local Government Act 2009*, *Local Government Regulation 2012*, *Public Records Act*, *Mount Isa City Council's Local Laws*, *Subordinate Local Laws*, and current Council Policies.

Statutory Policies comply with a legislative requirement; the **Community Grants Policy** is approved by the Mount Isa City Council for the operations and procedures of Council.

.....
 Sharon Ibardolaza
Chief Executive Officer

DOCUMENT VERSION CONTROL

Governance/Policies/Statutory Doc ID# 26630			POLICY TYPE	Statutory (Council)
VERSION	DATE	RESOLUTION NO.	DETAILS	
V1	30.07.2014	OM50/07/14	Responsible Officer - Sports and Recreation Officer	
V2	26.06.2019	OM35/06/19	Responsible Officer - Community Development Officer	
V3	27.05.2020	OM25/05/20	Responsible Officer - Community Development Officer	
			REVIEW DUE	06.2021

DISTRIBUTION AND DISSEMINATION

Internal email to all employees	X	Section meetings / Toolbox talks	
Internal email to all councillors	X	Included in employee inductions	
Employee noticeboards		Uploaded to Council website	X
Internal training to be provided		External training to be provided	
Registered in magiQ	X		

MOUNT ISA CITY COUNCIL STATUTORY POLICY

Page 1 of 9



STATUTORY POLICY
MOUNT ISA CITY COUNCIL
Community Grants Policy

RESOLUTION NO. OM25/05/20 VERSION V3

1. PURPOSE

- 1.1 Under the *Local Government Regulation 2012* Part 5 Section 195, "A local government must prepare and adopt a policy about local government grants to community organisations (a *community grants policy*), which includes the criteria for a community organisation to be eligible for a grant from the local government".

The purpose of this policy is to:

- a) Detail how Mount Isa City Council ("Council") will provide community assistance payments in times of exceptional circumstance from a declared disaster or health pandemic; and
 - b) Detail how Council will provide local community and sporting groups/organisations seeking sponsorship, donations, or in-kind Council assistance; and
 - c) Outline the circumstances under which Council will provide small value in-kind support to local non-profit community and sporting organisations; and
 - d) To authorise Council reimbursement of some of the costs of the Waste Service Charge to local non-profit community and sporting organisations and educational facilities.
- 1.2 Council has the following funding programmes available to community groups, clubs, organisations and educational facilities:
- a) Community Grants Programme;
 - b) Major Events Sponsorship Programme;
 - c) Small and In-kind Donations Programme;
 - d) Waste Service Charge Donations Programme; and
 - e) From time to time, as determined by a declared disaster or health pandemic, provide community assistance payments as resolved by Council.

2. COMMENCEMENT

This policy will commence on and from 27 May 2020. It replaces all other policies or arrangements governing sponsorship, donations, in-kind support, funding and grants (whether written or not).

COMMUNITY GRANTS PROGRAMME and MAJOR EVENTS SPONSORSHIP PROGRAMME

3. APPLICATION

- 3.1 For the Community Grants and Major Events Sponsorship funding programmes, this policy applies to applicants based within the Mount Isa local government area, or associated with a membership base within the Mount Isa local government area, and/or be delivering a service/event/project that will be in the public interest of the community of the Mount Isa local government area.
- 3.2 The applicant must be an incorporated not-for-profit organisation. If an organisation is not incorporated but feels it has a service/event/project that satisfies all other eligibility criteria for one of the streams of this funding programme, then a sponsor may be used. The sponsor organisation must be incorporated and satisfy all the same eligibility criteria. The sponsor organisation then becomes legally liable for the service/event/project.

4. INFORMATION ABOUT ALL COUNCIL SUPPORT

- 4.1 The level of assistance and sponsorship available is limited by Council's annual budget and its priorities. No applicant can be guaranteed to either receive funding or to receive the full amount requested.



STATUTORY POLICY
MOUNT ISA CITY COUNCIL
Community Grants Policy

RESOLUTION NO. OM25/05/20 VERSION V3

- 4.2 The advertisement for each funding round shall contain the funding pool amount for the Community Grants Programme only. There is to be no advertisement of the funding pool for the Major Events Sponsorship Programme. Funding amounts will be determined by Council with regard to the budget and Council's financial position at the time.
- 4.3 There are two funding rounds each year and all applications must be received by the due date. Late submissions or applications may not be considered and are subject to Council's discretion. A schedule of funding rounds is contained within this policy. Should applications be received outside open funding periods, the applicant may be asked to re-apply within an appropriate funding round.
- The decision of Council on applications is final. Financial support may require compliance with specific conditions before payment. Should these conditions not be met by the specified date, Council reserves the right to revoke the offer of support.
- 4.4 Where relevant and agreed upon, Council expects agreed acknowledgement of support (for example: inclusion and display of the Council logo, invitation of Council staff and/or elected members to events, openings or ceremonies, and acknowledgement of Council support in media and promotional efforts).
- 4.5 Applicants may only submit one application per funding round.
- 4.6 Any organisation wishing to apply for a waiver of Council fees, charges, rates or bills (e.g. Excess Water Bills, Development Fees etc) must not apply under this programme but submit a separate request in writing to Council.
- 4.7 GST: where applicable, all applications are to be GST inclusive.
- 4.8 Council's Chief Executive Officer ("CEO"), or their delegate, may approve departure from the procedure by Council where:
- It is within the limits of their financial delegation; and
 - The departure would be in the public interest; and
 - Where the departure is reasonable and necessary having regard to the community wellbeing that is to be promoted.

5. ELIGIBLE CRITERIA

- 5.1 Applications may seek to address some of the following priorities:
- Promotion of economic development in the area;
 - Enhanced economic / cultural / social opportunities for residents;
 - Enhanced health and safety for residents;
 - Research and development projects relevant to the region;
 - Capital improvement to create a community asset;
 - Meet a demonstrated need within the community;
 - Promote a healthy and active lifestyle;
 - Enhanced environmental sustainability;
 - Innovation and technology.
- 5.2 Applicants shall have no overdue debt (including leases, infringements, rates and water bills) to Council at the time the application is submitted to Council.
- 5.3 The applicant shall show that they have the financial capacity to carry out the project or event. If financial statements do not reflect this, then the organisation must show a proactive approach to fundraising and other funding sources.



STATUTORY POLICY
MOUNT ISA CITY COUNCIL
Community Grants Policy

RESOLUTION NO. OM25/05/20 VERSION V3

6. INELIGIBLE CRITERIA

6.1 The following will NOT be considered for funding:

- a) General operating costs (e.g. electricity, phone, rent, meals, salaries/wages, accommodation and hire charges. A position created for the length of a project is considered eligible);
- b) Private and commercial ventures;
- c) Political or for-profit groups;
- d) Projects under litigation;
- e) Retrospective funding;
- f) Purchase of land;
- g) Support of an individual pursuit;
- h) Projects that do not involve the Council regional community.

7. LETTERS OF SUPPORT

- 7.1 Applicants are encouraged to attach relevant letters of support to show community, business and financial support for their application.
- 7.2 Council may not supply letters of support from the CEO, Mayor or Councillors for any application to the Mount Isa City Council Community Grants Programme or the Major Events Sponsorship Programme.

8. APPROXIMATE FUNDING TIMELINES (subject to change at Council's discretion)

	Round Two	Round One
Applications Open	First Council business day in February each year	First Council business day in August each year
Applications Close	First Council business day in March each year	Last Council business day in August each year
Submitted to Ordinary Meeting	Second Wednesday in April	Second Wednesday in October
Official Advice of Funding	Third week of April	Third week of October
Final Acquittal must be received by Mount Isa City Council	Within six weeks of the event or project occurring	Within six weeks of the event or project occurring

9. NOTIFICATION

- 9.1 All applicants will receive a generic email to state their application has been received by Council, including a reference number.
- 9.2 Successful Applicants will receive an approval letter and, if applicable, a funding agreement and the Assistance Acquittal Form. The funding agreement will include the terms and conditions of the funding and any special conditions that may have been attached to the funding.



STATUTORY POLICY
MOUNT ISA CITY COUNCIL
Community Grants Policy

RESOLUTION NO. OM25/05/20 VERSION V3

9.3 Successful applicants will need to complete and sign the funding agreement and supply a tax invoice before any funding will be released.

9.4 Unsuccessful applicants will receive a letter advising that their application has been unsuccessful.

10. COMMUNITY GRANTS PROGRAMME ADDITIONAL INFORMATION

Funding requests are to be financial only. If an applicant wishes to utilise Council services, they must first contact Council for a quote and include the dollar amount in their application.

11. MAJOR EVENTS SPONSORSHIP PROGRAMME ADDITIONAL INFORMATION

In addition to the above eligibility criteria, to be eligible for the Major Events Sponsorship Programme, the event must:

- a) Be recurring regularly within the Mount Isa local government area i.e. be an annual or bi-annual event (if the event is a new event, it should aim to be annual or bi-annual); or
- b) Be a significant one-off event of benefit to the community within the Mount Isa local government area; and
- c) Have a total event budget of \$20,000 or more.

Sponsorship requests are to be financial only, if an applicant wishes to apply for Council services, they must contact Council for a quote and include the dollar amount in their application.

12. CHANGE OF SCOPE

If an organisation is successful with a community grant or sponsorship application, but the project or event must be altered from that as outlined in the original application, a request must be made in writing to Council's Director of Corporate and Financial Services and be approved before the event / project commences.

13. ACQUITTAL

In providing financial assistance, Council requires all applicants to provide Council with an acquittal, lodged on the relevant Council acquittal form within 6 weeks of the end of the event/project, showing that the financial assistance has:

- a) Been used for the approved purposes including proof of expenditure e.g. invoices, receipts, photos etc.; and
- b) Produced a community benefit; and
- c) Evidence of the appropriate acknowledgement to Council

14. RESPONSIBILITIES

14.1 Applicants are required to submit all the requested documents with the application as outlined in the application form check list. Failure to provide these documents by the due date may make the application ineligible.

14.2 Council is required to comply, to the best of its ability, with the dates as per the schedule of funding rounds contained within this document.

15. FAILURE TO COMPLY

If an organisation that has received funding fails to comply with any requirement of this policy, Council has the right to refuse future applications for grants or sponsorship.

16. IN-KIND (Non-Cash) DONATIONS

16.1 It is recognised that Council plays a significant role in the Mount Isa and Camooweal communities and has a role to play in developing and supporting the social fabric that makes the community a



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desirable place to live. Council also recognises that we are the sole or primary supplier of a number of services that community, educational, and sporting groups require in order to be able to function effectively.

- 16.2 In-kind support is available to not-for-profit community and sporting groups in the form of free goods or services that Council provides, such as waste services, bin hire, road signage etc. Small value items, not exceeding \$1000, that are commonly procured by Council may also be considered at discretion of the CEO.
- 16.3 Applications will be reviewed and assessed on the following criteria:
1. Applicants are incorporated Not for Profit community or sporting groups, or educational facilities; or
 2. Other unincorporated applicants who can demonstrate that all proceeds from the activity are for a not-for-profit cause or charity; and
 3. That the support is for a purpose that is deemed to be in the public interest; and
 4. That applications are received on the approved "In-Kind Donation Form" and with sufficient time before the service is required and appropriate detail to allow assessment of the request and preparation of the service; and
 5. That the total value of support requested is not greater than \$1,000.00; and
 6. That the requesting organisation meets the definition of an eligible Community Organisation; and
 7. That proof the support was used for the stated purpose is provided on request; and
 8. That there are still funds remaining in the small grants budget.
- 16.4 Approval of the grant or support is at the discretion of Council's CEO or their delegate.
- 16.5 The support provided cannot be cash.
- 16.6 In-kind support for goods or services from MICCOE will not be considered under this policy.

17. WASTE SERVICE CHARGE DONATIONS

- 17.1 In March 2018, the Queensland Government announced the introduction of a waste disposal levy to underpin a new Waste Management and Resource Recovery Strategy. Commencing on the 1st July 2019, the levy will be implemented within the Mount Isa local government area.
- 17.2 The Waste Levy will apply to all types of waste, with some exemptions, and will consist of an increase in waste disposal costs. This will directly affect both non-residential rate payers and businesses and will mean that a Waste Service Charge will be applied for any commercial garbage services provided to organisations.
- 17.3 Council recognises that this charge can impose a significant impost on many of the small community and sporting groups within the Mount Isa local government area, which may impact on the organisations viability to provide their community service.
- 17.4 As such, within each financial year, Council may provide a donation to an eligible organisation to cover up to 100% of the costs of the Waste Service Charge only, which is applicable to all commercial services provided by Council, and paid for, on Rates Notices. In addition, the Waste Service Charge from the hire of commercial and industrial bins may also be applied for. The total value of the donation will be up to a maximum annual value of \$7,500.00 per organisation.
- 17.5 Applications will be reviewed and assessed on the following criteria:
1. Applicants are a not-for-profit sporting club or a not-for-profit community organisation or a not-for-profit early or primary educational facility; and



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2. That applications are received on the approved "Waste Service Charge Donations Form"; and
 3. The organisation is either head-quartered or primarily based in the Mount Isa local government area; and
 4. The organisation is actively providing services to the community that are in the public interest; and
 5. Have available, for Council review, systems in place to ensure donations claimed are only for waste service charges paid by the organisations purposes (not private).
- 17.6 The donation will be made quarterly, in arrears, on the provision of a completed 'Waste Service Charge Donations Form' with the appropriate support documentation for costs incurred.
- 17.7 The payment applies to the amount of Waste Service Charge included in the Rates Notices and also the Waste Service Charge on the hire of commercial and industrial bins provided by Council. It does not include other waste and cleansing charges such as the other commercial garbage rates or tip gate fees.
- 17.8 The payment is a donation and will not be subject to GST.
- 17.9 Any organisation provided a donation must afford, and evidence, appropriate recognition to Council for the donation.

18. COMMUNITY ASSISTANCE PAYMENTS

- 18.1 Council recognises that not-for-profit, community and sporting organisations within the Mount Isa local government area make an important contribution to enhancing the region's lifestyle and liveability, and assist in creating strong and inclusive communities.

In response to an exceptional circumstance from a declared disaster or health pandemic, Council can provide quick response community assistance payments to individual or defined classes of eligible, rateable not-for-profit community and sporting organisations, via a Council resolution.

- 18.2 Council's resolution may provide for these not-for-profit community and sporting organisations, known to Council, and which meet Council's defined eligibility criteria being paid community assistance payment without being required to submit an application.

18.3 Eligible Criteria

- a) Not-for-profit community and sporting organisations must meet the criteria of Not-For-Profit as determined by Council's rateable reported primary and secondary land use, and in some instances, visual inspection.; and
- b) Be based in the Mount Isa local government area; and
- c) Be an active organisation, providing evidenced current programmes to the community; and
- d) Be a current rate paying organisation.

18.4 Ineligible criteria

- a) For-profit organisations
- b) State and federal government departments and agencies
- c) Political parties
- d) Trade Unions
- e) Individuals
- f) Properties with the following differential rating categories:

2 - Residential – Owner Occupied <4,000m²



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- 6 – Multi Residential: 2-4 Dwelling or Units
- 8 – Multi Residential: 10-24 Dwellings or Units
- 12 – Retail, Commercial Business <1,000m²
- 13 – Retail, Commercial Business <2,000m²
- 34 – Hotel/Licensed Clubs < 20 Accommodation Units
- 36 – Intensive Accommodation 5-24 Rooms, Units or Sites
- 39 – Intensive Accommodation 100-199 Rooms, Units or Sites
- 53 – Transport, Storage Warehouse <4,000m²

- 18.5 Organisations that are deemed to be ineligible by Council, but believe they meet the eligible criteria may make a separate application in writing to Council's CEO for consideration. If approved by the CEO, the applications will also require a separate Council resolution.
- 18.6 Organisations that are deemed eligible by Council, but do not wish to receive the assistance, may submit a request in writing to Council's CEO to be excluded from the automatic distribution process.
- 18.7 All decisions for approval of a Community Assistance Payment are subject to budget availability and at the absolute discretion of the Council, determined by Council resolution.

19. OTHER EXTERNAL FUNDING PROGRAMMES

- 19.1 Organisations requesting a letter of support from the Council for other funding programmes, should email city@mountisa.qld.gov.au with a document containing a "draft version" of the text required in the letter of support. This ensures that any letter from Council will address all pertinent issues.
- 19.2 This "draft version" will be considered by the appropriate elected member of Council, alteration to the text may be made if required. If approved, the applicant will be advised, and an official copy will be forwarded on Council letterhead.
- 19.3 Where Council agrees to provide a letter of support, the letter shall be provided no later than five days after the request is received by Council.
- 19.4 Letters of support in-principle are only for the purposes of funding/application processes only and do not constitute automatic Council approval for the project as a whole. Any applicant requesting a letter of in-principle support must contact Council to ensure notification of and compliance with any necessary approval requirements or costs that their project/event may incur.

20. VARIATIONS

Council reserves the right to vary, replace, or terminate this policy from time to time.

21. COMMUNICATION AND DISTRIBUTION

- 21.1 Council will make available to the public, the Community Grants Policy on our website at www.mountisa.qld.gov.au.
- 21.2 Supervisors will ensure the policy is distributed as per the Distribution and Dissemination table on this policy.

22. DEFINITIONS

- a) **Acquittal** – the accurate reporting on the funded activities and the expenditure of funding.
- b) **Applicant** – the person or organisation who makes a formal application for financial assistance from Mount Isa City Council.
- c) **Application** – a formal request to be considered by Mount Isa City Council.



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- d) **Community Wellbeing** – is a concept concerned with the common good of all people and includes dimensions such as economic vitality, celebration of place, access to services and facilities, community harmony, a healthy community, participation in community life, a safer community and cultural development.
- e) **Community Organisation** -
- a) an entity that carries on activities for a public purpose; or
 - b) another entity whose primary objective is not directed at making a profit.
- f) **Declared disaster** – as defined in s64 and s69 of the *Disaster Management Act 2003*
- g) **Financial Assistance / Support** - means any grant, sponsorship, service or funding provided by Mount Isa City Council.
- h) **Grant** – are contributions for projects or events, usually tangible, and tied to specific eligibility criteria for the applicant or project/event, with specified application, acknowledgement and acquittal requirements.
- i) **Health Pandemic** – means a critical health issue, as identified by a declaration of a public health emergency made under section 319 of the *Public Health Act 2005* with respect to an actual or potential health pandemic.
- j) **In-Kind**- Non-cash support such as the provision of goods or services.
- k) **Incorporated** – (of a company or other organisation) formed into a legal corporation.
- l) **Not-for-profit** - not making or conducted primarily to make a profit.
- m) **Sponsorship** – is a mutually beneficial contract involving the purchase of usually intangible, exploitable potential, associated with an event, organisation or project, which results in tangible benefits for the sponsoring organisation.

ASSOCIATED LEGISLATION, POLICIES AND DOCUMENTS

- *Local Government Regulation 2012*
- *Local Government Act 2009*
- Mount Isa City Council Revenue Statement
- *Disaster Management Act 2003*

11.7 ADVISORY COMMITTEE FOR NORTH WEST MOTOR SPORTS COMPLEX

Document Number: 749424

Author: Manager Economic and Community Development

Authoriser: Director Corporate and Community

Directorate: Corporate and Community

Portfolio: Tourism, Events, Sports and Recreation, Library

EXECUTIVE SUMMARY

The North West Motor Sports Complex is a community driven proposal which has now secured land tenure allowing for project progression

RECOMMENDATION

THAT Council accepts the North West Motor Sports Complex Advisory Committee Terms of Reference as presented.

AND

THAT Council forms a North West Motor Sports Complex Advisory Committee from the nominations previously submitted, in accordance with the Terms of Reference attached.

BACKGROUND

The Mount Isa City Council (MICC) has in the past received interest from sectors of the Mount Isa Community to investigate the option of a purpose-built Motor Sports Complex. The MICC has previously facilitated or obtained the following documents.

- Operational Plan – Deborah Wilson Consultant Services (2013)
- Preliminary Environmental Assessment – MIM (2017)
- Feasibility Study – Deborah Wilson Consultancy Services (2007)
- Trustee Lease with Mount Isa Water Board (June 2020, 30-year lease)

Due to the dated documents completed a further review is being initiated.

Additionally, EOI's for the North West Motor Sport Advisory Committee were sought in early 2020 with a closing date of 20 February 2020. No committee has subsequently been formed.

Post-Election Meeting 22 April 2020, Cr Barwick was nominated to represent Council on the North West Motor Sport Advisory Committee (PEM08/04/20)

OVERVIEW

Since tenure has been secured MICC are facilitating the reformation of the North West Motor Sport Advisory Committee to undertake next steps allowing progression of initiative.

BUDGET AND RESOURCE IMPLICATIONS

North West Motor Sport Advisory Committee will have minimal budgetary requirements.

Consumables and incidental costs only which can be inclusive through Economic and Community Development discretionary budget.

LINK TO CORPORATE PLAN

Theme:	1.	People & Communities
Strategy:	1.8	Coordinate and review sport and recreation opportunities to encourage a healthier lifestyle in the region

CONSULTATION (INTERNAL AND EXTERNAL)

External: The MICC requested expressions of interest from the community which never progressed to form an Advisory Committee.

Internal: An internal stakeholder committee was formed from the relevant departments within Council, with Cr Phil Barwick appointed as chair. Last meeting held was 21 May 2020.

LEGAL CONSIDERATIONS

Nil

POLICY IMPLICATIONS

Advisory Committees Policy

RISK IMPLICATIONS

Nil risk identified with the forming of North West Motor Sport Advisory Committee

HUMAN RIGHTS CONSIDERATIONS

Consideration has been given to all 23 protected rights and it is believed that it does not unreasonably infringe on these human rights.

RECOMMENDATION OPTIONS

THAT Council accepts the Terms of Reference as presented.

AND

THAT Council forms a North West Motor Sports Complex Advisory Committee from the nominations previously submitted, in accordance with the Terms of Reference attached.

OR

THAT Council do not endorse the formation of the North West Motor Sports Complex Advisory Committee

ATTACHMENTS

1. Terms Of Reference [!\[\]\(d2e7ab8be3672de80a97fbb6ee01d2c9_img.jpg\)](#) 
2. Advisory Committee Policy [!\[\]\(c955457fba19a1e52cb96684e5fc7c70_img.jpg\)](#) 



North West Motor Sport Complex Advisory Committee Terms of Reference

RESOLUTION NO. OM00/00/0000

1. INTENT

- 1.1 To give representatives for community, government, and business the opportunity to provide advice and feedback to Council on matters relevant to the North West Motor Sports Complex.
- 1.2 Furthermore, the committee will assist Council by providing guidance on infrastructure, sustainability, technical and other relevant issues pursuant to the North West Motor Sport Complex.

2. SCOPE

- 2.1 The terms of reference apply to all North West Motor Sports Complex advisory committee members.

3. POWERS OF COMMITTEE

- 3.1 This committee is an advisory committee to Council pursuant to section 264 1(b) of the *Local Government Regulation 2012* and Council's Advisory Committees Policy applies to this committee.

4. PURPOSE

- 4.1 The functions of the North West Motor Sport Complex Advisory Committee shall include but not be limited to:
 - Planning and policy development
 - Assess and compare design and sustainability aspects of existing facilities in similar regional areas in Australia
 - Facilitation of partnerships, community and user participation programs
 - Use influence and authority to assist the project in achieving its outcomes including attracting funding from government and commercial entities
 - Resolving issues and risks for Council and the general community and visiting public.
 - Provision of support to specific project working groups established by Council from time to time.

5. MEMBERSHIP

- 5.1 Membership will be resolved by Council from time to time.
- 5.2 Changes to the membership may be proposed to Council by the Advisory Committee Chair through whatever process they deem suitable
- 5.3 Chairperson will be appointed by Council resolution and may include elected Councillors
- 5.4 The advisory committee will include 2 elected Councillors as ex-officio members
- 5.5 As a guide, membership of the Advisory Group should also consist of:
 - 2 prominent residents from the region
 - 2 prominent representatives from community organisations working with the community
 - 2 representatives from prominent and long-standing businesses in the region
 - The Council Executive responsible for Sport and Recreation
 - A representative from the Queensland State Government.



North West Motor Sport Complex Advisory Committee Terms of Reference

RESOLUTION NO. OM00/00/0000

6. RESPONSIBILITIES OF THE ADVISORY COMMITTEE CHAIR

6.1 The Advisory Committee Chairperson: Cr Phil Barwick (by Council Resolution PEM08/04/20)

6.2 The responsibilities of the Advisory Committee Chair are as follows:

- Sets the agenda for each meeting
- Ensures that the agenda and supporting material are delivered in accordance with these Terms of Reference
- Makes the purpose of each meeting clear to members and explains the agenda at the beginning of each meeting
- Keeps the meeting moving by putting time limits on each agenda item
- Encourages broad participation from members in discussion by calling on different members
- Ends each meeting with a summary of advice provided and assigned tasks.
- Follows up with consistently absent members to determine if they wish to continue membership

7. COMMITTEE TERM

7.1 The term of the Advisory Committee is 3 years from November 2021.

8. MEETINGS

8.1 Committee meetings will be held at least quarterly (every 3 months) in the Council chambers.

8.2 Attendance may be available through electronic means

8.3 The Quorum for the Advisory Committee will be a minimum of 4 members plus the Chair.

8.4 If the Chair is unable to attend a meeting, a Councillor from the committee will stand in as Chair

8.5 Discussion at the Advisory Group meetings will be managed through an agenda. Agenda items can be submitted for consideration by any member and should be submitted seven days before the meeting. The agenda will be circulated to all members no less than 4 days prior to the meeting

8.6 All members will ensure there is appropriate and suitable representation at meetings unless alternative arrangement such as reports submitted prior to the meetings

8.7 The responsibility for normal day to day operational matters relating to the North West Motor Sport Advisory Committee will be handled through the normal management structure of Council

8.8 The Advisory Group will formulate and make recommendations in a consensus decision making approach to inform the decision-making framework for strategic development

8.9 Accurate and concise minutes will be recorded at each meeting and all agreed actions will include the responsible person's name and an action due date. The minutes will be distributed to each member prior to the next meeting for confirmation as a true and accurate record at that meeting



North West Motor Sport Complex Advisory Committee Terms of Reference

RESOLUTION NO. [OM00/00/0000](#)

8.10 Minutes will be reported to the next available Ordinary Council meeting

9. PERFORMANCE EVALUATION

9.1 Where the committee term is greater than 12 months, the committee will undertake an annual performance assessment of the committee against these terms of reference and Advisory Committees Policy.

10. RESPONSIBILITY

10.1 Council is responsible for the adoption, amendment and repeal of the terms of reference and the CEO is responsible for the development and amendment of any associated procedures.

.....
David Keenan
Chief Executive Officer



STRATEGIC POLICY
MOUNT ISA CITY COUNCIL
Advisory Committees Policy

RESOLUTION NO. OM32/11/20 VERSION V1

APPLIES TO STRATEGIC POLICIES ONLY

This is an official copy of the **Advisory Committees Policy**, made in accordance with the provisions of *Local Government Act 2009*, *Local Government Regulation 2012*, and current Council Policies.

Strategic policies are adopted by Mount Isa City Council due to its desire to influence the direction of an issue or assist in the delegated decision making of Mount Isa City Council officers. Strategic policies should follow the jurisdiction provided to Council through its Corporate Plan; the **Advisory Committees Policy** is approved by the Mount Isa City Council for the operations and procedures of Council.

David Keenan
Interim Chief Executive Officer

DOCUMENT VERSION CONTROL

Governance/Policies/Strategic Folder ID# 14992			POLICY TYPE	Strategic (Council)
VERSION	DATE	RESOLUTION NO.	DETAILS	
V1	25.11.2020	OM32/11/20	Responsible Officer – Corporate Governance Coordinator	
			REVIEW DUE	11.2022

DISTRIBUTION AND DISSEMINATION

Internal email to all employees	X	Section meetings / Toolbox talks	
Internal email to all Councillors	X	Included in employee inductions	
Employee noticeboards		Uploaded to Council website	X
Internal training to be provided		External training to be provided	
Registered in magiQ	X		

MOUNT ISA CITY COUNCIL STRATEGIC POLICY

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STRATEGIC POLICY
MOUNT ISA CITY COUNCIL
Advisory Committees Policy

RESOLUTION NO. OM32/11/20 VERSION V1

1. PURPOSE

- 1.1 Mount Isa City Council ("Council") is committed to community engagement through the establishment of advisory committees to ensure the delivery of high quality, accessible and relevant services across the region that reflect community need.
- 1.2 Council may appoint an advisory committee and may include in its membership, people who are not councillors. Advisory committees are responsible for providing feedback, advice and recommendations to Council. They are not decision-making bodies. Recommendations requiring Council adoption cannot be acted upon until approved by Council at an ordinary or special meeting.
- 1.3 The committee must act within the bounds of its terms of reference or members may be liable for their actions and may not be covered by Council's insurance.
- 1.4 The purpose of an advisory committee is to:
 - a) help maintain constructive public relations between Council and the community
 - b) assist Council in understanding current and changing community needs
 - c) provide constructive options for Council to adapt and address community needs within available resources
 - d) inform decision making processes

2. COMMENCEMENT

This policy will commence on and from 25 November 2020. It replaces all other policies or arrangements governing Council's advisory committees (whether written or not).

3. APPLICATION

This policy applies to all members of a Council appointed advisory committee.

4. APPOINTMENT OF AN ADVISORY COMMITTEE

- 4.1 An advisory committee is established by Council resolution under the *Local Government Regulation 2012* (section 264 – 270). Council endorses the terms of reference for the committee.
- 4.2 For skills or community representative-based committees Council will call for expressions of interest. The Chief Executive Officer (CEO) or delegate selects and appoints members to the committee from nominations received, in consideration of advice provided by relevant Council officers.
- 4.3 For collaborative, agency-based committees Council will seek representation from applicable organisations or specialist personnel to participate.
- 4.4 Council may establish advisory committees for the purpose of assisting councillors to carry out the responsibilities of their nominated portfolios.

5. ADVISORY COMMITTEE MEMBERSHIP

- 5.1 Committees shall have a minimum of three members excluding Council representatives.
- 5.2 Members are appointed for the term of the committee as defined within the terms of reference.
- 5.3 Where a committee member resigns during the term of the committee, the committee members may seek and approve a replacement for the remainder of the committee's term from the original pool of applicants.
- 5.4 A Council executive assistant will act as support person for an advisory committee including preparing agendas, taking and distributing minutes, preparing reports to Council and all record keeping requirements.



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- 5.5 Where Council has not nominated a Chair of a committee, the committee shall appoint the Chair.
- 5.6 The Chair of a committee shall not be a councillor.

6. CONDITIONS OF MEMBERSHIP

- 6.1 Committee members may resign in writing, to the Chair, from their position at any time.
- 6.2 Members have a duty to act honestly and in good faith, exercise reasonable skill, care and diligence in carrying out their duties, and not make improper use of information.
- 6.3 Members are to acknowledge that disagreement in the committee is healthy so long as it is used to work towards a satisfactory outcome of the committee. Differences in opinion should be raised respectfully.
- 6.4 Membership may be revoked by the CEO for inappropriate conduct, misconduct or inability to carry out the committee's purpose.
- 6.5 The Chair or responsible Council officer may endorse the attendance of an alternative representative to attend a committee meeting if a member is unable to attend.
- 6.6 Where a committee member fails to attend two consecutive committee meetings, without a reasonable excuse, their membership may be terminated, and a replacement member appointed to the committee from the original pool of applicants.
- 6.7 Members are to comply with the Mount Isa City Council Advisory Committees Policy, Mount Isa City Council Code of Conduct for Employees and endorsed terms of reference for the advisory committee.
- 6.8 Any public or media comment is subject to the Mount Isa City Council Media Policy. Committee members have an advisory role only and must not publicly seek to represent the views of Council or the committee.

7. MEETINGS

- 7.1 Business may be conducted at a meeting only if a quorum is present. A quorum will be determined to be greater than 50% of the members.
- 7.2 A committee may adopt its own meeting procedure and have agreed processes relating to the keeping of minutes, the tabling of agenda items, the consideration of recommendations to Council and the recording of recommendations.
- 7.3 Voting must be open by show of hands and a recommendation is decided by a majority of the votes of the members present.
- 7.4 Meeting minutes will provide a record of discussion topics and any resolutions or recommendations.
- 7.5 All written material associated with the committee is subject to the [Right to Information Act 2009](#) and may be made available to the public.

8. RESPONSIBILITIES

- 8.1 The Chair of an advisory committee must ensure meetings and committee functions are carried out in accordance with this policy and the terms of reference for the advisory committee.
- 8.2 The Chair must ensure the meeting is properly convened and conducted:
 - a) welcome and introduce members and guests



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- b) keep individuals at the meeting focused on the topics being discussed and encourage all members to participate.
- c) give all members an opportunity to speak on each topic
- d) keep track of time
- e) ensure meeting content is in accordance with the purpose of the advisory committee
- f) ensure recommendations are relevant and understood by members
- g) close the meeting

8.3 The nominated executive assistant shall be responsible for the preparation and distribution of the meeting agenda and minutes.

9. MEETING AGENDA

9.1 An agenda must be prepared for each meeting and circulated to all members one week prior to the meeting. Matters not listed on the agenda can be raised in general business at the discretion of the Chair.

10. MINUTES OF MEETINGS

10.1 Committee meeting minutes will be taken by the nominated executive assistant in accordance with the requirements of the *Local Government Regulation 2012*. Minutes are public documents and should reflect the actions and outcomes of the meeting. Minutes are not recorded verbatim, but rather as a note and action supported by a vote.

10.2 Any conflicts of interest that are declared by a member during the meeting shall be recorded in the minutes against the item of business to which it relates. A member with a conflict of interest must leave the room and not participate in the discussion or vote unless authorised to do so by resolution of the other members.

11. RECOMMENDATIONS TO COUNCIL

11.1 An advisory committee may resolve to make a recommendation to Council for further action or investigation.

11.2 A committee cannot act on any such recommendation without this first being formally adopted or endorsed by Council, or by approval under a specific delegation from Council that provides for the CEO or delegate to give such approval.

11.3 The committee will prepare a report to Council outlining the recommendation of the committee and offer assessment of that recommendation. The assessment may present alternative options to the recommendation of the committee for the consideration of Council.

12. INSURANCE

12.1 The public liability coverage provided by Council's membership of LGM Queensland extends to provide liability coverage to members of committees established by Council.

12.2 Council committees that have the benefit of the liability need to be genuinely acting for and on behalf of Council and be genuinely supervised by and reporting to Council. Their status as Council committees should not be conferred as a device to obtain the legal liability coverage provided by LGM Queensland for any functions or activities which are not genuine Council functions or activities.

13. VARIATIONS

Council reserves the right to vary, replace or terminate this policy from time to time.

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14. COMMUNICATION AND DISTRIBUTION

- 14.1 Council will make available to the public, the Advisory Committees Policy on our website at www.mountisa.qld.gov.au.
- 14.2 Supervisors will ensure the policy is distributed as per the Distribution and Dissemination table on this policy.

ASSOCIATED LEGISLATION AND POLICIES

- *Right to Information Act 2009*
- Community Consultation Policy
- Media Policy
- Code of Conduct for Employees

11.8 MOUNT ISA CITY COUNCIL SUBMISSION INTO THE REVIEW OF THE 'TRADING (ALLOWABLE HOURS) ACT 1990'**Document Number:** 749989**Author:** Manager Economic and Community Development**Authoriser:** Director Corporate and Community**Directorate:** Corporate and Community**Portfolio:** Finance, Customer Services, Economic Development, Promotion & Community Development, Arts**EXECUTIVE SUMMARY**

A submission is presented to Council for approval regarding the relaxation of 7-day trading for Mount Isa Businesses

RECOMMENDATION

THAT Council accepts and endorses the lodgement of the Mount Isa City Council submission to the review of the '*Trading (Allowable Hours) Act 1990*' as presented.

BACKGROUND

The government imposed a five-year moratorium in 2017 on further trading hours' applications to extend the allowable trading hours for non-exempt shops, with a review at the end of the moratorium period, August 2022.

Mount Isa City Council (MICC) has taken a well-researched/informed consultative approach to the review for 7-day trading for the larger supermarkets in Mount Isa.

Stakeholder engagement has been critical throughout the process, this includes Industry peak bodies of Mount Isa Tourism Association, Commerce North West and local businesses within the city.

The MICC has directly engaged with over 50 businesses in the CBD including 12 businesses to that will be adversely affected by allowable Sunday trading by Woolworths and Coles. These include corner stores, bakeries and butchery type businesses.

Commerce North West have shared details of a survey from which the results were conclusively in favour of discontinuing the current 7-day trading moratorium.

BUDGET AND RESOURCE IMPLICATIONS

Nil budgetary impacts

LINK TO CORPORATE PLAN

Theme:	2.	Prosperous & Supportive Economy
Strategy:	2.7	Assist with the facilitation of region wide accessibility for all residents to essential services in relation to health, education, social and recreational activities
	2.12	Enhance relationships with larger employers in the region to ensure the proper future planning of infrastructure and the promotion of Mount Isa

CONSULTATION (INTERNAL AND EXTERNAL)

Councillors

Mount Isa Community

LEGAL CONSIDERATIONS

Nil

POLICY IMPLICATIONS

Community Consultation Policy

RISK IMPLICATIONS

Increased risk of revenue implications from reduced income to small businesses.

HUMAN RIGHTS CONSIDERATIONS

Consideration has been given to all 23 protected human rights and it is believed that it does not unreasonably infringe on these human rights.

RECOMMENDATION OPTIONS

THAT Council accepts and endorses the lodgement of the Mount Isa City Council submission to the review of the '*Trading (Allowable Hours) Act 1990*' as presented. to the inquiry into

OR

THAT Council does not accept and endorse the lodgement of the Mount Isa City Council submission to the review of the '*Trading (Allowable Hours) Act 1990*' as presented.

ATTACHMENTS

1. Submission  



12 October 2021

Committee Secretary
Education, Employment and Training Committee
Parliament House
BRISBANE QLD 4000

EETC@parliament.qld.gov.au

Dear Secretary,

Re: Mount Isa City Council (MICC) submission into – *Trading (Allowable Hours) Act 1990 (the Act)*, in particular: examining the impact of the moratorium on trading hours orders and restriction on making application (section 59 of the ACT) and recommendations following its expiry; August 2022.

Introduction

The City of Mount Isa has an estimated population of 20,500. It is the largest inland City in the North West. The closest neighbouring major activity centers are Townsville, which is 900 kms to the east with a resident population of 120,000, Alice Springs which is 1,167 kms to the south west with a population of 20,000 and Darwin which is 1,600 kms to the north west with a population of 132,000.

It is submitted that the retail catchment for Mount Isa extends west to Tennant Creek, east to Cloncurry and incorporates outlying areas such as Burketown and Camooweal. It is estimated that Mount Isa has a retail catchment population of approximately 30,000 residents. Added to this catchment is the large number of fly in/fly out workers and drive in/drive out workers that access retail services.

The Central Business District is anchored by two supermarkets, Coles and Woolworths, as well as a discount department store, K-Mart. Recently, the Mount Isa Village shopping centre was purchased for \$44.2 million. The Mount Isa Village features 19 specialty tenancies and comprises the city's only enclosed shopping centre. With a 19,650m² site area and a GLA of 9,685m², the sub-regional complex is the largest shopping centre servicing the Mount Isa trade area.

The Central Business District contains the following national retailers:

- KFC
- McDonalds
- Best and Less
- Dominos
- Subway
- Sportspower
- Coffee Club
- Just Jeans
- Ally Fashions
- EB Games
- Brumby's Bakery
- Bunnings (scheduled to relocate in early 2022)
- Rockmans

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- Pizza Hut
- Australia Post
- Jay Jay's
- BCF
- Zambreros
- Dollars and Sense
- Telstra Shop
- Optus Shop
- Guardian Pharmacy
- Pharmacy First
- Liquor Warehouse
- Totally Workwear
- OPSM

There are a number of banks within the Central Business District, as well as two hotels, three bottle shops, an Ibis and Best Western Motel. There are two pubs/hotels and a number of cafes/restaurants, as well as a cinema and a newsagent.

There is extensive office space within the Central Business District with State and Federal Government agencies well represented, including Centrelink, as well as a plethora of not-for-profit organisations.

On the periphery of the Central Business District there are three service stations and further office accommodation and education facilities.

It is envisaged that the vacancy rate for both the shops and office space is relatively high, with many premises being left vacant and often being the subject of vandalism and graffiti.

The presentation of the Central Business District is tired and in need of renewal. There have been some attempts at introducing some themes through landscaping, but these actions have not been followed through with any consistency.

Outside the Central Business District there is a Harvey Norman store, as well as a number of automotive retail businesses. Additionally, there is a new Bunnings store being constructed which will employ a significant number of people, representing an investment of over \$8 million.

There is one Foodworks store located out of the Central Business District, three independent supermarkets, and a convenience store adjacent to and operated by the Irish Club.

Mount Isa is the recognised hub for State and Federal Governments to deliver services to the broader North West. Additionally, Mount Isa provides goods and services to the mining industry and the agricultural sector and acts as a stopping point for many travelers and tourists. It is estimated that over 100,000 tourists travel through Mount Isa annually, with over 30,000 attending major events such as the Mount Isa Rodeo.

Over the greater North West region, Mount Isa is the hub for health, shopping, mining, freight/logistics, agricultural supplies, tourism and most State and Federal government services.

MICC has taken a well-researched/informed approach in responding to the review of 7-day trading for the larger supermarkets in Mount Isa. Stakeholder engagement has been critical throughout the process and has included consultation with local industry peak bodies such as Mount Isa Tourism Association, Commerce North West, as well as local businesses within the city.

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Summary of Feedback Obtained

Mount Isa Tourism Association

General feedback from tourism, hospitality and accommodation venues is that the visitors who frequent their businesses are surprised that for a major service centre for the outback, 7-day trading is not available. Access to food provisions and goods on a Sunday has been identified by the Mount Isa Tourism Association as an important value add to encourage tourists to the region which supports the growth and visitation to various environmental and cultural tourism attractions being promoted. A greater array of shopping and related services provides better incentives for extended visitor experiences, resulting in increasing length of stays and greater access to the tourism dollar.

Mount Isa Tourism Association have indicated they will put forward a submission demonstrating the benefits of 7-day trading and supporting the extended hours of trade.

Commerce North West

Commerce North West represents large, medium and small businesses across the North West, with a particular focus on Mount Isa. Commerce North West consults regularly with its members on key issues that impact all levels of business. Commerce North West has conducted a survey of businesses and the community to better understand their views on 7-day trading.

Commerce North West have provided the Mount Isa City Council with responses to the survey of over one thousand (1,000) residents and business owners, which demonstrates a good sample size and a keen level of interest from both businesses and the community.

Summary of findings from Commerce North West as of Wednesday 6 October 2021

- 1,037 respondents
- 62.3% of respondents aged between 25-44
- 76% work full time
- 76% female
- 24 % male
- 78% of small business support the relaxation of Sunday trade restrictions
- 80% of these businesses would not feel pressured to open on a Sunday if the restrictions were relaxed
- 80% of residents support the relaxation of Sunday trade restrictions
- 31% of residents visit grocery stores three times a week
- 32% shop after 5pm on weekdays and 40.48% shop on Saturdays
- 42% of respondents were couples with children
- 68% said they would still support small grocery and convenience stores if Coles and Woolworths were open Sundays
- 89% agree Sunday trading would be more convenient
- 95% would still attend sport and community events on Sundays
- 84% believe that Sunday trade would help relieve congestion in peak times at supermarkets
- 10% believe that Sunday trading would have negative impacts on our community

Local Businesses

The Mount Isa City Council undertook a transparent and open approach to the review of 7-day trading, identifying businesses in the food market services who currently operate on Sundays. They include:

1. Brumby's Bakery
2. Colonial Convenience Store

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3. Sunset Convenience Store
4. Pamela Street Food Works
5. Turanga Convenience Store
6. Camooweal Butchery
7. Sunset Butchery
8. Turanga Butchery

These local businesses were contacted by Council officers as part of a consultation process. The local businesses consulted had mixed responses with some saying that it would encourage trade and promote the businesses in the city centre, while other businesses that are in direct competition for trade with the major supermarkets and the discount department store, quoted figures indicating that the Sunday trade was the busiest day of the week, and the introduction of 7 day trading would impact foot traffic/attraction resulting in possible financial impacts on their small/medium business.

It is noted that Mount Isa businesses have never thoroughly investigated the opportunities that 7-day trading for Coles and Woolworths could potentially bring. Mount Isa is the service centre for as many as 100 beef producing businesses or cattle stations within a 300-kilometre radius (some are over a million acres in size and have large seasonal staff quotas). Extended Sunday trading could improve the quality of life for rural industry employees by opportunities to enjoy a Saturday night entertainment stayover and shopping trip combination. Mount Isa has regular live music events, cinemas, fine dining, 12 race meetings a year, and annual major events like the Mount Isa Rodeo, Mount Isa Fishing Classic, campdraft events, and the Mailman Express. Motel businesses in Mount Isa report low weekend occupancy rates, Sunday trading may assist both businesses and travelers to obtain better occupancy rates and add extra incentives for travelers to stay longer.

Attracting and retaining staff to Mount Isa will continue to be the biggest challenge to employers and business owners. This trend has been exacerbated due to COVID which has halted the steady inflow of migrant workers. Mount Isa is renowned for giving people from all over Australia a start in mining as well as other related industries. It is likely 7-day trading will assist in attracting a new demographic to the city (to help fill the migrant intake void) and help keep new people in the city for longer. It is also noted that 7-day trading may allow the major supermarkets to employ more staff and in particular trainees. It would help to encourage young people into sustainable employment, as well as create opportunities to other members of the community that are seeking to work hours outside of the standard Monday to Friday schedule.

Community sponsorship provided for local sporting clubs, charities and community groups is also a valuable contribution of the local stores and businesses of Mount Isa. The amount of overall return to the community from local businesses may see some reductions, however, we acknowledge both Coles and Woolworths contribute to many local groups and organisations, as well as have a focus on Indigenous employment which is also of great value to the city. As they stand to benefit the most, a need exists from both Coles and Woolworths to extend their local community support programs to offset possible reductions from the local small business sector.

If detrimental impacts on the existing retail stores or operations are identified, Council will seek to work with those businesses to determine strategies to minimise the impact. Council also believes that there is a role for the State Government in assisting these businesses to transition into the changed trading regime.

Resources Sector

The region's largest employer is the mining industry and the industry moved to 12-hour shifts and a 7-day roster over 10 years ago. Glencore Mount Isa operations has over 3,000 employees. Most employees are on shift work and along with their families have had several years to get accustomed to this lifestyle. Not having

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7-day trading has been a problem to this already restricted lifestyle. Mount Isa has a large contractor workforce that also caters to mining and service industries. Many of these employees work the same shifts and have also voiced their opinions for the need for 7-day trading through the recent online survey completed by Commerce North West.

Mount Isa Unemployment

Mount Isa has an unemployment rate of 9%, which is higher than the state average, however, youth unemployment and Indigenous unemployment are at 30%. There is a sizeable demographic in the city that live close to the poverty line and shop on a day-to-day basis. There is also a significant part of the Mount Isa population that is under employed. Sunday trading may allow those under employed to secure additional hours. It is possible that the current trading restrictions affect access to more competitively priced items from national chain supermarkets for struggling families that cannot always buy in bulk from the smaller operators.

Existing Precedents

- For hardware, gardening, and building supplies in Mount Isa there is no restriction of trade for Bunnings or Home Hardware.
- For white goods, electrical and home items Harvey Norman has no restrictions on trading.
- Online shopping can be best described as escape expenditure - more and more of the population look online to purchase items and continued restrictions to operation hours of businesses may promote more online shopping. High costs of items also encourage online shopping which takes away from the local economy.

A Question not asked

To better understand opportunities for the city, the Mount Isa City Council explored the option of "What happens if seven-day trading doesn't go ahead".

- It would stifle growth for Mount Isa City centre.
- Remain disconnected from normal trading practices adopted from other major service centres and towns.
- Not meeting the needs of tourists, which is a growing diversified industry.
- Reduce access to more competitively priced grocery items for struggling families.
- Reduce attraction of new workers and families to the region through reduced services available.
- Add further attraction to fly in fly out through reduced services available which would have a ripple effect across the community.
- Lose the opportunity for employment growth.
- Lose opportunity for Indigenous employment growth- Woolworths have an employment program to recruit 3,000 Indigenous staff Australia wide, the Mount Isa City Council strongly supports this direction as part of the Mount Isa City Local Action Plan.
- Mount Isa plays an integral part, due to the city's demographics to help employers like Woolworths achieve this target, 7-day trading also has a part to play in achieving these targets.

Conclusion

A healthy and vibrant CBD in Mount Isa goes a long way towards creating and maintaining a strong business community, which in turn provides extra services and this is at the heart of a city's livability. Bringing extra opportunity and foot traffic into the CBD on a Sunday will also send a clear message to all businesses from across Australia, as well as potential local businesspeople, that Mount Isa is a functional and dynamic city, open to change and open for business.

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Council has a clear focus on revitalising business starting in the CBD. Council has engaged Tract Consultants to develop a Master Plan for the Central Business District to improve the amenity and safety of the city. Council will be proactive in supporting landlords to attract new tenancies and retail experiences. It is important that Mount Isa is a city that meets the expectations of residents, workers and visitors to ensure that more retail and tourism expenditure is captured, and employment opportunities are provided to all members of the community.

Seven day trading Mount Isa enhances the scope for business growth and opportunity this ultimately is a key focus of what our Council is striving for.

The Mount Isa City Council believes the opportunities provided by 7-day trading may take time for some customers and businesses to realise. Assisting these businesses and planning for this transition will be a focus of this Council in the months to follow starting in the CBD. This initiative fits well with Mount Isa City works currently underway.

For businesses identified by the Mount Isa City Council in this report, we believe the State Government should consider financial relief packages to also assist during the transition phase.

Yours faithfully

David Keenan
Chief Executive Officer
Mount Isa City Council

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11.9 PURCHASE EQUIPMENT SPLASHEZ POOL

Document Number: 750552

Author: Executive Assistant

Authoriser: Director Infrastructure Services

Directorate: Infrastructure Services

Portfolio: Tourism, Events, Sports and Recreation, Library

EXECUTIVE SUMMARY

To propose the purchase of inflatable play equipment and new seating for Splashez Aquatic Centre.

RECOMMENDATION

THAT Council fund the purchase of additional equipment for Splashez Aquatic Centre to the value of \$30,000.

BACKGROUND

As part of the Stage 1 Family Fun Precinct upgrades, 6 new shade structures were installed at the Splashez Aquatic Centre. The scope of work did not include additional seating underneath the shade structures.

Sufficient seating at the pool has been an ongoing community request, even more so now that the shade structures have been installed.

Additionally, the purchase of an Inflatable Obstacle Course is also a highly requested item by the community. It is something that is reasonable in cost, can be procured in a short timeframe, and will be a great addition to the pool for revenue, while other Council facilities are not functional over the Christmas holidays.

OVERVIEW

Splashes Pool currently does not have sufficient seating for the large number of people who attend the pool. Splashes management have requested 2 x additional picnic tables and 9 x bench seats to be installed underneath 4 of the newly installed insulated structures. Management have also requested 12 x pool lounges that they will be able to situate around the pool in the large grassed open space.

The addition of the bench seats and picnic tables will provide sheltered seating for parents while supervising their children, space for families to congregate while using pool facilities and will mean the public do not have to bring their own chair with them to the pool.

The lounges will also provide a great addition to the pool as it will appeal to not only families, but also adults who want to relax in the sun. The loungers can be positioned and moved around the facility or closer to the pool meaning parents are able to supervise their children while also being able to relax themselves.

With Christmas holidays fast approaching and the family fun park unavailable until at least mid-2022, the purchase of an inflatable obstacle course will offer the community an inexpensive option for a fun day out. As the community constantly requests a splashpad over social media, the purchase of inflatables is an affordable solution to offer in the interim while we wait for the results of the recent funding application for the splashpad. Even if Council is awarded the funding, the construction will still be a timely project and the inflatables will provide an activity for children until the splashpad

construction is complete. The inflatable supplier has affordable options for age groups of 4-7 years old and 8 years plus. The purchase of 2 – 3 inflatables will provide enjoyment for all ages with the option to have an inflatable for both small and large pools.

BUDGET AND RESOURCE IMPLICATIONS

Costs involved in the purchase include an outright cost to Council as described in the cost estimate below. Ongoing costs would be < \$500 per year. The staffing required to monitor the equipment is 1 lifeguard and 1 bronze medallion staff to control children entering and exiting of the inflatable as well as number of people on the inflatable at one time.

The additions to the town pool will provide positive impacts for the community at an inexpensive cost.

Cost estimate is shown below:

Items:	Est Cost:
Picnic Tables	\$ 4,500.00
Bench Seating	\$ 8,000.00
Sun Lounges	\$ 3,500.00
Inflatables Small	\$ 5,000.00
Inflatables Large	\$ 9,000.00
	\$ 30,000.00

LINK TO CORPORATE PLAN

Theme:	1. People & Communities
Strategy:	1.8 Coordinate and review sport and recreation opportunities to encourage a healthier lifestyle in the region

CONSULTATION (INTERNAL AND EXTERNAL)

Consultation has been considered as an ongoing request by patrons of Splashez pool.

LEGAL CONSIDERATIONS

NIL

RISK IMPLICATIONS

Staffing resources could pose as a risk due to the limited number of employees at Splashez pool. This risk will be mitigated by having set days/times when the inflatables will be operational. These times will be determined by the number of staff on duty.

HUMAN RIGHTS CONSIDERATIONS

Consideration has been given to the protected human rights as per Council's Human Rights Policy.

RECOMMENDATION OPTIONS

Council fund the purchase of additional equipment for Splashez Aquatic Centre to the value of \$30,000.

OR

THAT THAT Council not fund the purchase of additional equipment for Splashez Aquatic Centre to the value of \$30,000.

ATTACHMENTS

Nil

12 INFRASTRUCTURE SERVICES REPORTS**12.1 MAJOR PROJECTS OVERVIEW REPORT**

Document Number: 749589

Author: Director Infrastructure Services

Authoriser: Director Infrastructure Services

Directorate: Infrastructure Services

Portfolio: Engineering, Roads, Rural Works, Concrete Batch Plant

EXECUTIVE SUMMARY

September 2021 Major Projects Overview Report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the September 2021 Major Projects Overview Report as presented.

OVERVIEW

Gallipoli Park Pump Track is well underway with the jumps being formed, concrete works near completion, and shade structures starting to be erected.

Interflow is continuing with the sewer inspection, cleaning, and relining work in the Sunset area. As at 1 October 2021 a total of 4,357 metres has been relined, in diameters between 150mm and 370mm. Progress claims to date total \$1.066M of the \$1.6M budget. During September 1,795 metres of main was cleaned and CCTVed and 854 metres was subsequently relined. This was all 150mm diameter main.

The Splashes Aquatic Centre is now open to the public with six new insulated shade structures. One of the areas is now available for groups to hire for private events which includes a BBQ and picnic tables.



MAJOR PROJECTS STATUS

The attached table is a summary of the project phase and status for projects greater than \$300,000.

RECOMMENDATION OPTIONS

THAT Council receives and accepts the September 2021 Major Projects Overview Report.

Or

THAT Council does not receive and accept the September 2021 Major Projects Overview Report.

ATTACHMENTS

1. 2021-22 Capital Projects Update - September [↓](#) 



On Schedule/Budget ■
 Behind Schedule/Budget ■
 Significantly Behind Schedule/Budget ■
 Phase complete ■

Responsible Officer	Project	Project Phase					Expenditure as at 30-09-2021			
		Planning	Design	Procurement	Delivery	Close-out	Financial Year Budget 2021-2022	Actual Expenditure YTD	Committed Expenditure YTD	Total Expenditure YTD
							\$	\$	\$	\$
Renée	R1 Lake Julius Rd Causeway - DRFA	■	■	■	■		2,280,000	714,698	930,668	1,645,367
Ross	R2 Pamela/Deighton/Isa Street - Blackspot 2020/21	■	■				1,000,000	8,416	242,281	250,698
Stacey	R21 R2R	■					1,090,000	0	0	0
Carleigh / Stephen	W7 Smart Water Meters	■	■	■	■		2,950,000	5,227	464,698	469,924
Chileya/ Bernard	E2 Materials Recovery Facility (MRF) - W4Q	■					4,000,000	45,110	50,695	95,806
	➤ Materials Recovery System	■	■							
	➤ Materials Recovery Facility Building	■	■							
Marc	P5 Gallipoli Park Pump Track	■	■	■	■		1,295,000	252,875	1,019,850	1,272,725
Marc	P7 Family Fun Precinct	■					4,711,500	411,161	1,779,516	2,190,677
	➤ Fencing	■	■	■	■			0	0	0
	➤ Shade Structures	■	■	■	■			0	0	0
	➤ Skate Bowl	■	■					0	0	0
	➤ Fun Park	■	■					0	0	0
Carleigh	F22 Buchanan Park LRCI	■					1,350,000	2,040	6,397	8,436
Ross	MP1 Fleet	■	N/A	■			3,500,000	800,899	1,166,930	1,967,829
							22,176,500	2,240,427	5,661,035	7,901,462
										58%
Ross	R22 TIDS	■	■				380,000	0	194,390	194,390
Ross	R24 Rural Roads Refurbishment	■					500,000	0	0	0
Bernard / Ross	R25 City Street Reseal program	■					400,000	9,609	3,273	12,881
Stephen J	W17 Water main replacements	■	■	■	■		500,000	287,911	59,627	347,538
Stephen J	S7 Sewer relining	■	■	■	■		600,000	0	0	0
Aaron	S12 Clarifier 2 and 3 repairs/replacements	■	N/A	■			500,000	0	0	0
Ross/Carleigh	P13 Parks and Streetscapes upgrades	■	N/A	■			500,000	55,605	85,460	141,065
Bernard/Kortney	F8 Camooweal Hall Floor Refurbishment	■	■	■	■		684,000	518,784	192,757	711,541
Aaron	F20 Depot upgrade	■	■				500,000	2,533	0	2,533
Stephen J/Donna	F24 Civic Precinct Fire Upgrade	■	■	■			600,000	0	0	0
	F30 Emergent Works	■					500,000	0	0	0
Chileya/ Stephen R	C7 Enterprise Resource Plan (IT)	■					500,000	30,896	0	30,896
							6,164,000	905,338	535,507	1,440,844
										16%
Ross	R3 Pamela/Trainor Street - Blackspot 2020/21	■	■				390,000	2,975	64,385	67,360
Ross	R8 PCNP - Fourth Ave (Stage 1 - 23rd Ave - 11th Ave)	■	■	■			400,000	0	18,026	18,026
Kortney	W8 Reservoir chlorine dosing	■					300,000	135,170	20,725	155,895
Kortney	W11 Reconfigure pipework at each reservoir	■					300,000	125	9,695	9,820
Stephen J	W18 Valve replacements	■	■	■	■		350,000	88,844	10,094	98,939
Aaron	P18 Covered Public Basketball Court	■	■				300,000	1,523	0	1,523
Marc	P24 Lookout Upgrade - W4Q	■					350,000	24,859	39,219	64,078
Carleigh	F25 Miles St Toilet Block	■					350,000	0	0	0
David	F27 Outback at Isa	■					350,000	0	0	0
							3,090,000	253,497	162,144	415,641
										8%
	Total Major Projects						31,430,500	3,399,261	6,358,686	9,757,947
	GRAND TOTAL MAJOR PROJECTS						38,499,500	6,266,612	8,340,715	14,607,327
										82%

12.2 WATER AND SEWERAGE OVERVIEW REPORT

Document Number: 749590

Author: Administration Officer

Authoriser: Director Infrastructure Services

Directorate: Infrastructure ServicesInfrastructure Services

Portfolio: Environmental Management, Waste Management, Environmental Health, Water and Sewerage, Local Laws, Camooweal

EXECUTIVE SUMMARY

September 2021 Water and Sewerage Overview Report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the September 2021 Water and Sewerage Overview Report.

OVERVIEW

Capital Works

Work continued on the main replacement program during August and September, with works undertaken in Morotai Street and Milne Bay Road in Soldiers Hill and Stanley Street, Mornington.

Road crossings have been renewed in Buna, Moresby and Urquhart streets in Soldiers Hill in preparation for resealing works in those streets. A number of valves have been replaced in the Happy Valley area.

Drinking Water Quality Management Plan

An audit of Council's Drinking Water Management Plan will be undertaken in October. This is a statutory audit and was due by 31 May 2021. An extension was sought as the Water Supply Regulator carried out its own audit in October 2020 and Council is presently implementing the agreed actions arising from that audit. Another audit was considered premature and an extension was sought until 31 May 2022, however an extension was only granted until 31 October 2021.

Mount Isa Sewer Network

Consultants, Grenof, carried out a survey of the Mount Isa sewer network. The purpose of the survey was to characterise the odour-causing compounds in the sewer system to enable a recommendation to be made as to the best means of eliminating or controlling these odours.

A common cause of odour in sewage is a group of organosulphur molecules known collectively as mercaptans. Mercaptans are composed of carbon, hydrogen, and sulphur and are known for having a pungent odour similar to rotten cabbage or garlic. Mount Isa's sewer network is producing very large concentrations of mercaptans. The reasons for this are still being sought.

Backflow Issues

Since late June Council had received persistent water quality complaints from a number of properties in the Duchess Road area.

Tests on the samples taken by customers revealed that the poor-quality water was associated with high salinity, high dissolved solids and high calcium levels.

A thorough investigation discovered that the bore water was plumbed into the potable water supply. A backflow prevention device was fitted and the plumbing rectified. Backflow devices were also fitted to other properties in the area that had bores, to ensure the problem was not repeated.

SWIM Reporting

Council has to complete an annual return to the Regulator detailing its performance against a number of key performance indicators. This information is entered into the Statewide Water Information Management (SWIM) database and comprises 470 different pieces of information.

The annual return is due by 1 October each year. The data was submitted on 29 September.

KEY PERFORMANCE INDICATORS – WATER AND SEWER

NPR ¹ Code	Parameter	Annual ² Target	September 2021	
WATER				
IA8	Number of water main breaks	95	6	●
A8	Water main breaks per 100km of water main ³	52	2.93	●
IH3	Microbiological compliance ⁴	98%	100%	●
IA14	Number of sewer mains breaks and chokes	42	4	●
A14	Sewer main breaks and chokes per 100 km of sewer main ⁵	25	2.20	●
CUSTOMER				
IC9	Number of water quality complaints	10	0	●
C9	Number of water quality complaints per 1,000 properties	0.7	0	●
IC10	Number of water service complaints	10	0	●
CS10	Water service complaints per 1,000 properties	0.7	0	●
IC11	Number of sewerage service complaints	5	0	●
CS11	Sewerage service complaints per 1,000 properties	0.4	0	●
SEWER				
	Reportable sewage overflows ⁶	15	0	●
	Sewage treatment plant compliance ⁷	>80%	100%	●

¹ NPR = National Performance Reporting Code

² Targets based on 2019/20 actuals

³ Based on 204.7 kilometres of water main in Mount Isa & Camooweal.

⁴ The %-age of the total population served where compliance with the microbiological requirements are met.

⁵ Based on 189.1 kilometres of sewer main in Mount Isa & Camooweal.

⁶ Sewage overflows reported to environmental regulator.

⁷ Based on overall plant compliance

WATER NETWORK RELIABILITY

Unplanned interruptions

Table 1 – Unplanned interruptions

Parameter	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Number of unplanned interruptions	15	11	12				39
Number due to breaks/leaks	8	7	6				22
Number restored within 5 hours	11	7	10				28
Average number of properties affected	11	16	19				15
Average response time (h:mm) ⁸	3:25	4:44	15:08				7:18
Average hours to rectify (h:mm)	1:52	1:58	1:43				1:57

Planned interruptions

Table 2 - Planned interruptions

Parameter	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Number of planned interruptions	4	6	4				14
No. restored within 5 hours	0	2	3				5
Average time to rectify (h:mm)	7:00	6:20	4:45				6:02
Average number of properties affected	38	110	19				13

Notable incidents⁹

Two jobs in September significantly skewed the average response time. The response time is measured from the time that a call is received regarding an issue, to the time someone shows up on site to assess or respond to the issue.

The first occurred in Emmalyn Close on 1 September. The job was not attended until 112 hours after it was reported. The subsequent shutdown and repair to a leaking hydrant took only a short time and water supply was only interrupted for 10 minutes.

The second, in Pelican Road, was a minor leak that resulted in an interruption of 20 minutes. The response took 67 hours.

Valve replacements in Happy Valley in August resulted in several widespread outages. Customers were notified in advance of these shutdowns, which took place on Saturday to minimise inconvenience. The high average number of properties affected is a result of these valve replacement projects.

⁸ This information is not consistently recorded. This will be addressed by the new Maintenance Management System.

⁹ Breaks not rectified within 5 hours, interruptions affecting > 30 customers.

WATER QUALITY COMPLIANCE

Mount Isa City Council is a registered water service provider under the *Water Supply (Safety & Reliability) Act 2008* and is therefore required to operate under an approved Drinking Water Quality Management Plan.

Non-compliances are summarised below.

Microbiological

Table 3 – Microbiological (E.coli) non-compliances

Date of incident	Sample location	E.coli (MPN/100mL)	Cause of problem	Corrective actions undertaken
Nil				

Turbidity

Table 4 – Turbidity non-compliances

Date of incident	Sample location	Turbidity (NTU)	Cause of problem	Corrective actions undertaken
Nil				

Trihalomethanes

Table 5 – Trihalomethane (THM) non-compliances

Date of incident	Sample location	THM (µg/L)	Cause of problem	Corrective actions undertaken
Nil				

Notable incidents

All parameters were compliant during August and September.

COMPLAINTS

Table 6 – Complaints¹⁰ by category for 2020-21, based on customer requests

Category	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Water							
Quality	0	0	0				0
Pressure	0	0	0				0
Taste/odour	0	0	0				0
Service	0	0	0				0
Other	0	0	1				1
Sewage odours	0	0	0				0
Other	0	0	1				1
Total	0	0	2				2

Notable incidents¹¹

Council doesn't have a uniform system for recording and reporting complaints. By default, 'complaints' are taken to be Administrative Action Complaints, which doesn't represent very well the day-to-day concerns raised by customers. A better system of capturing and recording water and sewer complaints is being investigated.

An Administrative Action Complaint has been lodged by a resident, alleging that their puppy contracted parvo virus after workers from Interflow, carrying out sewer relining work, trekked the virus into their property on their boots from another infected location.

As noted above, Council did receive a number of complaints regarding water quality in the Duchess Road area. These have been closed out.

The property owner adjacent to Sewer Pump Station 12 in Southdown Avenue has raised a complaint regarding the noise emanating from the new chlorinator installed there. This issue is being worked through. A number of remedial issues have been taken including burying a valve, soundproofing the chlorinator enclosure and temporarily suspending operation overnight. A sound-proof fence is to be installed along boundary to reduce the noise levels to a negligible level.

¹⁰ 'complaint' means a written or verbal expression of dissatisfaction about an action, proposed action or failure to act by the water business unit, including a failure of the water business unit to observe its published policies, practices or procedures. Definition provided by Victorian Essential Services Commission.

¹¹ Significant incidents related to complaints.

OUR ENVIRONMENT**Sewerage Network Reliability****Blockages and Overflows***Table 7 – Sewer blockages and breaks*

Parameter	Jul	Aug	Sep	Oct	Nov	Dec	Total
Number of sewer blockages/breaks	4	8	4				16
Number restored within 5 hours	4	8	4				16
Average outage duration (h:mm)	0:28	2:20	1:58				1:48

Table 8 - Sewer overflows

Parameter	Jul	Aug	Sep	Oct	Nov	Dec	Total
Number of sewer overflows	0	2	0				2
Number contained within 5 hours	0	2	0				2
Spills impacting properties	0	0	0				0
Reportable overflows ¹²	0	0	0				0

Notable incidents¹³

No notable incidents were recorded during August and September.

¹² Overflows are reportable if the spill reaches a waterway, or if it exceeds 10 kL in volume.

¹³ Blockages not cleared within 5 hours, spills not contained within 5 hours, reportable overflows.

SEWAGE TREATMENT PLANT COMPLIANCE

Council provides sewerage collection and treatment services to Mount Isa and Camooweal.

Council operates under an Environmental Authority for its two sewage treatment plants. The following table summarises compliance with all licence parameters.

Non-compliant parameters for the most recent month are detailed in the footnotes.

Table 9 - Sewage treatment plant compliance

Sewage Treatment Plant	Jul	Aug	Sep	Oct	Nov	Dec	Compliance (%)
Mount Isa	✓	✓	✓				100
Camooweal	✓	✓	✓				100
Overall Compliance							100

Legend

✓	Compliant with licence limits
✗	Exceeded one or more licence limits

Notable incidents¹⁴

No notable incidents occurred during August and September.

RECOMMENDATION OPTIONS

THAT Council receives and accepts the September 2021 Water and Sewerage Overview Report.

Or

THAT Council does not receive and accept the September 2021 Water and Sewerage Overview Report.

ATTACHMENTS

Nil

¹⁴ Non-compliant parameters, major issues at STP.

12.3 MAJOR PROJECTS QUARTERLY BUDGET REVIEW**Document Number:** 749656**Author:** Director Infrastructure Services**Authoriser:** Director Infrastructure Services**Directorate:** Infrastructure Services**Portfolio:** Engineering, Roads, Rural Works, Concrete Batch Plant**EXECUTIVE SUMMARY**

2021-2022 Major Projects 1st Quarter Budget Review Report presented to Council for information and consideration.

RECOMMENDATION

THAT Council receives and accepts the 2021-22 Major Projects 1st quarter budget review as presented.

OVERVIEW

A 1st quarter budget review has been undertaken for the 2021-22 Major Projects. The below table summaries and compares the 2021-22 adopted major projects budget and the proposed 1st quarter budget adjustment.

	Funding	2021-22 Adopted Budget	Proposed 1st Qtr Adjustment	Change
Roads and Drainage	\$5,234,908	\$8,463,000	\$9,158,460	\$695,460
Water	\$1,766,000	\$5,355,000	\$5,474,508	\$119,508
Sewerage		\$1,740,000	\$2,488,989	\$748,989
Parks & Reserves	\$5,375,249	\$8,176,500	\$9,723,539	\$1,547,039
Environment & Regulatory	\$4,945,076	\$4,480,000	\$5,360,508	\$880,508
Community Facilities	\$2,279,519	\$6,049,000	\$5,639,239	-\$409,761
Corporate		\$736,000	\$863,004	\$127,004
Mobile Plant		\$3,500,000	\$3,500,000	\$0
Total	\$19,600,752	\$38,499,500	\$42,208,746	\$3,708,746

Proposed changes per project are detailed in the attached spreadsheet.

The key project changes are highlighted below per area.

Roads and Drainage:

- \$472,000 - PCNP projects were not adequately estimated due to market increase of labour rates, required relocation of external infrastructure and necessary traffic management
- -\$295,338 - Postponing the construction of the shared path from Isa St to Camooweal St with the plan to seek future funding under PCNP (TMR).
- \$711,926 - Award of funded projects including Flood Crossing Resilience (QRRRF), and CBD Safer Speed (VRUP – TMR).

Water:

- \$182,000 - Carryover projects from last financial year including Water Fill Stations and Reservoir Relining

Sewer:

- \$1,330,000 - Carryover projects from last financial year including Sewer Relining/Sewer Main Replacement Program and Sewer Manhole Refurbishment

Parks & Reserves:

- \$170,000 - Carryover projects from last financial year including Bat Roosting Site and Markham Valley Rd Nature Strip
- \$455,000 - Gallipoli park pump track budget changes adopted prior to end of FY were not reflected in adopted 2021-22 budget plus changes as recommended following community consultation.
- \$1,005,500 - Family Fun Park - Change of scope of project to increase replacement of equipment.
- \$150,000 - Sporting upgrades – AFL Qld Funded (100%) - Award of funded project AFL sporting change rooms

Environment & Regulatory:

- \$876,508 - Carryover project from last financial year including Materials Recovery Facility – Transfer Station

Community Facilities

- -\$400,000 – Depot Upgrade – reduce scope to focus on a masterplan and deliver endorsed recommendation in future years.
- \$200,000 - Purchase of a house in Camooweal as accommodation for a second Camooweal based Council employee

Corporate Equipment:

- \$70,000 – Splashez Pool Pumps – replacement of failing pool pumps

RECOMMENDATION OPTIONS

THAT Council receives and accepts the 2021-22 Major Projects 1st Quarter Budget Review Report.

Or

THAT Council does not receive and accept the 2021-22 Major Projects 1st Quarter Budget Review Report.

ATTACHMENTS

1. 2021-22 Major Projects 1st Qtr Budget Review [↓](#) 

Project		Project Phase									Expenditure as at 6-10-2021			
		Planning	Design	Procurement	Delivery	Close-out	Externally Funded	Financial Year Budget 2021-2022	1st Qtr Budget Review	1st Qtr Budget Change	Actual Expenditure YTD	Committed Expenditure YTD	Total Expenditure YTD	
							\$	\$	\$		\$	\$	\$	
Roads and Drainage Infrastructure GL 1000-4890-0002														
Qtr 1 Budget Review Expenditure comments														
R1	Lake Julius Rd Causeway - DRFA	✓	✓	✓			2,106,566	2,280,000	2,280,000	0	714,698	930,668	1,645,367	No Change
R2	Pamela/Deighton/Isa Street - Blackspot 2020/21	✓					250,000	1,000,000	1,000,000	0	8,416	242,281	250,698	No Change
R3	Pamela/Trainor Street - Blackspot 2020/21	✓					100,000	390,000	390,000	0	2,975	64,385	67,360	No Change
R4	PCNP - Thomson Road - Construction	✓	✓	✓	✓		105,000		200,000	200,000	84,930	30,450	115,380	Carryover including increase required to replace of Telstra pits
R5	PCNP - Barkly Hwy - Design	✓	✓	N/A	N/A				519	519	519	0	519	Carryover and close
R6	PCNP Transfield Av - D&C	✓	✓	✓			64,000	145,000	310,000	165,000	117,953	145,370	263,323	Budget did not include Tesltra Pit relocation, returfing and adequately cover other work. Applied for 50% to be covered by TMR
R7	PCNP Twenty Third Ave - Construction	✓	N/A				50,000	145,000	450,000	305,000	419	175,323	175,741	Increase based on rates at Transfield Ave. Once RPEQ drawings completed will apply for difference from TMR.
R8	PCNP - Fourth Ave (Stage 1 - 23rd Ave - 11th Ave)	✓	✓				10,000	400,000	20,000	-380,000	0	18,026	18,026	Complete RPEQ drawings and first section this year. Once drawings received apply for 50% funding from TMR. Complete construction next financial year.
R9	Traders Way/Sunset Drive - 21/22 R2R proposed	✓	✓				800,000	400,000	800,000	400,000	38,986	89,958	128,944	Complete this work under R2R. Note much of the committed should be canceled Aaron to action.
R10	Healy Heights Connector Road - Design	✓	✓	N/A	N/A				41,350	41,350	41,350	0	41,350	Carryover & complete
R11	Francis St - Pavement Rehab & Widening - R2R 2019-24	✓	✓	✓	✓	✓	140,000	140,000	30,000	-110,000	25,924	1,903	27,827	Carryover & complete. Still need to journal emulsion to this number
R12	Goroka St - Barkly Hy - Erap St - R2R 2019-24	✓	✓	✓	✓		35,000	35,000	36,100	1,100	35,515	539	36,054	Carryover & complete
R13	Moondarra Dr - R2R 2020-21	✓	✓	✓	✓	✓	280,000	280,000	389,000	109,000	385,687	947	386,634	Carryover & complete
R14	Tarakan St & Salamaua St - R2R 2019-24	✓	✓	✓	✓		188,000	188,000	138,000	-50,000	136,665	539	137,204	Carryover & complete
R15	Death Adder Gully - R2R 2019-2024	✓	N/A	✓	✓				862	862	862	0	862	No Change
R16	Kajabbi Rd - R2R 2019-24	✓	✓	✓	✓				9,868	9,868	9,868	0	9,868	No Change
R17	Mount Oxide Rd - R2R 2019-24	✓	✓	✓	✓				1,173	1,173	0	1,173	1,173	No Change
R18	Moondarra Dr - TIDS 2019-24	✓	✓	✓	✓				0	0	0	539	539	Close and journal to 1000-5505, Moondarra R2R
R19	Footpath Replacement Program	✓	N/A					100,000	50,000	-50,000	421	2,528	2,948	Reduce budget and change name
R20	Camooweal/ Mary St Round-about	✓	N/A						50,000	50,000	6,108	0	6,108	Carryover work not completed - To be tendered with Blackspot & Traders Way
R21	R2R						290,000	1,090,000	290,000	-800,000	0	0	0	Propose to reallocated funding to Traders way/Sunset Dr intersection with option for this funding to be spent at West St/Alma St intersection
R22	Riversleigh Road Floodways - TIDS	✓					380,000	380,000	1,260,000	880,000	0	194,390	194,390	Original budget did not include Councils contribution (ie 50/50 Funding) Council to match \$380k reallocate budget from rural roads 1000-2045
R23	Ancillary Pavement Repairs							80,000	40,000	-40,000	0	0	0	Difference to be reallocated to 1000-5301 (city Street resealing) - crack sealing to be carried out Oct
R24	Rural Roads Refurbishment - Riversleigh Rd Floodways							500,000	0	-500,000	0	0	0	Budget to be reallocated to 1000-8216
R25	City Street Reseal program							400,000	440,000	40,000	9,609	3,273	12,881	Increase budget \$40,000 - reallocation from 1000-5260 - pavement repairs
R26	Ancillary Drainage Works							80,000	80,000	0	0	0	0	Proposal to undertake investigation and design - 14 Sunset Drive - Caravan Park
R27	Isa St - Walking Network Pilot - Bridge to Camooweal	✓	✓					300,000	4,662	-295,338	4,662	0	4,662	Reduce budget - Plan to apply for construction under PCNP together with 2022-23 blackspot funding Camooweal St/Isa St Intersection
R28	Camooweal St/ Isa St Intersection - Design - Blackspot Application	✓	✓						22,500	22,500	22,500	0	22,500	Carryover & complete
R29	PCNP - Isa St - Preliminary Design - Camooweal to Grey	✓	✓						22,500	22,500	22,500	0	22,500	Carryover & complete
R30	Shopping Centre Upgrades							75,000	75,000	0	0	0	0	No Change
R31	St Joseph's Walkway - Brilliant St	✓	N/A					15,000	15,000	0	0	0	0	No Change. Design only.
R32	Captain Cook Oval Walkway	✓	N/A					40,000	0	-40,000	0	0	0	This work is being completed as part of Twenty-third Ave Construction.
R33	Flood Crossing Resilience - QRRRF						360,758	0	560,758	560,758	842	0	842	Funding (50/50) award QRRRF
R34	VRUP CBD Safer Speed	✓					75,584		151,168	151,168	0	0	0	Funding awarded 50/50 funding - 2 stages, investigation and implementation if required
Total Roads and Drainage							5,234,908	8,463,000	9,158,460	695,460	1,671,409	1,902,291	3,573,699	

Project	Project Phase									Expenditure as at 6-10-2021			
	Planning	Design	Procurement	Delivery	Close-out	Externally Funded	Financial Year Budget 2021-2022	1st Qtr Budget Review	1st Qtr Budget Change	Actual Expenditure YTD	Committed Expenditure YTD	Total Expenditure YTD	
						\$	\$	\$		\$	\$	\$	
Water Infrastructure GL 1000-4890-0003													
W1 Install Pax Mixers and Chlorination Units to reservoirs 1, 3A, 5 & 6	✓	✓	✓	✓				16,100	16,100	19,489	1,508	20,997	Carryover and complete
W2 Refurbishment of Reservoir No. 4	✓	✓						1,408	1,408	0	1,408	1,408	Carryover and complete
W3 SCADA - Water System - Camooweal		✓	✓	✓			30,000	30,000	0	0	0	0	No Change
W4 Increase Water Treatment - W4Q 2019-21								136,000	136,000	124,167	11,310	135,477	Carryover Water Fill Stations 2020/21 - plus solar installs - include reallocated budget from 1000-9282
W5 Reservoir 1 Lining Remediation - Covid W4Q	✓	N/A	✓	✓				46,000	46,000	2,272	44,000	46,272	Carryover and complete
W6 Water fill stations	✓	✓	✓				80,000	0	-80,000	0	0	0	Project doubled up - reallocate budget to 1000-2090
W7 Smart Water Meters	✓	✓	✓			1,766,000	2,950,000	2,950,000	0	5,227	466,595	471,821	No Change
W8 Reservoir chlorine dosing							300,000	300,000	0	135,170	20,725	155,895	No Change
W9 Reconfigure network							200,000	200,000	0	125	9,695	9,820	No Change
W10 Chlorine storage facilities at reservoirs	✓						100,000	100,000	0	437	0	437	No Change
W11 Reconfigure pipework at each reservoir							300,000	300,000	0	125	9,695	9,820	No Change
W12 Install new water sampling points	✓						60,000	60,000	0	0	0	0	No Change
W13 System leakage management plan							50,000	50,000	0	31	0	31	No Change
W14 SCADA - Water System - Mount Isa							120,000	120,000	0	0	0	0	No Change
W15 Family Fun Park SCADA							20,000	20,000	0	0	0	0	No Change
W16 Family Fun Park tank baffles							15,000	15,000	0	0	0	0	No Change
W17 Water main replacements	✓	✓	✓				500,000	500,000	0	287,911	89,419	377,330	No Change
W18 Valve replacements	✓	✓	✓				350,000	350,000	0	88,844	12,096	100,940	No Change
W19 Service line replacements	✓	✓	✓				100,000	100,000	0	70,990	22,653	93,643	No Change
W20 Pipe and fitting storage	✓	N/A					80,000	80,000	0	0	0	0	No Change
W21 SCADA control capability							50,000	50,000	0	2,714	0	2,714	No Change
W22 ORP control loops							50,000	50,000	0	0	0	0	No Change
Total Water						1,766,000	5,355,000	5,474,508	119,508	737,502	689,103	1,426,604	
Sewerage Infrastructure GL 1000-4890-0004													
S1 WasteWaterMainSTP-MICC (Ref 22/21- #70)								0	0	72,225	0	72,225	Journal to 1000-7830
S2 Sewer main inspection program	✓	✓	✓					0	0	13,431	0	13,431	Journal to 1000-7830
S3 SCADA - Sewerage System - Mount Isa							120,000	120,000	0	0	0	0	No Change
S4 Switchboard upgrades - Sewerage Pump Stations	✓	✓					100,000	100,000	0	344	10,080	10,424	No Change
S5 Sewer main replacement program - W4Q COVID	✓	✓	✓					581,989	581,989	470,764	624,716	1,095,479	Carryover and reallocate \$600,000 to 1000-8234
S6 Sewer Manhole Refurbishment /Replacement Program	✓	✓	✓					167,000	167,000	8,310	160,883	169,193	No Change
S7 Sewer relining	✓	✓	✓				600,000	600,000	0	0	0	0	No Change
S8 Chlorine injection pipelines - STP							20,000	20,000	0	0	0	0	No Change
S9 Pump Station 1 Odour Control							100,000	100,000	0	1,644	11,900	13,544	No Change
S10 Septage receival							80,000	80,000	0	0	0	0	No Change
S11 Sewer pump replacements	✓	N/A					50,000	50,000	0	62	0	62	No Change
S12 Clarifier 2 and 3 repairs/replacements	✓	N/A					500,000	500,000	0	0	0	0	No Change
S13 Replace STP inlet works augers	✓	N/A					40,000	40,000	0	0	0	0	No Change
S14 Horse paddocks actuators and meters	✓						100,000	100,000	0	0	0	0	No Change
S15 Recycled effluent pump	✓	✓					30,000	30,000	0	0	0	0	No Change
Total Sewerage						0	1,740,000	2,488,989	748,989	566,779	807,579	1,374,359	

Project	Project Phase									Expenditure as at 6-10-2021			
	Planning	Design	Procurement	Delivery	Close-out	Externally Funded	Financial Year Budget 2021-2022	1st Qtr Budget Review	1st Qtr Budget Change	Actual Expenditure YTD	Committed Expenditure YTD	Total Expenditure YTD	
						\$	\$	\$		\$	\$	\$	
Parks and Reserves GL 1000-4890-0006													
P1 Relocation of Bat Roosting Site	✓	✓	✓	✓		73,749		79,909	79,909	11,502	1,406	12,909	Carryover and as detailed in briefing note 23/9/2021 - \$67,000 plus expensed
P2 Mood Lighting CBD Trees - W4Q	✓	✓	✓	✓	✓			12,344	12,344	12,783	0	12,783	Carryover, completed & close out
P3 Refurbish Irrigation & Plant Beds - CBD Area Annual Renewal	✓	✓	✓	✓				164	164	164	0	164	Carryover and close out
P4 Camooweal Horse Paddock	✓	✓	✓	✓	✓			0	0	0	0	0	Has been costed back to 20/21 - close project
P5 Gallipoli Park Pump Track	✓	✓	✓	✓		595,000	1,295,000	1,750,000	455,000	252,875	1,019,850	1,272,725	Refer to Officers Report
P6 Mt Isa Cemetery - Resurfacing Conventional Section - 20mm stone	✓	N/A	✓	✓	✓			4,122	4,122	4,122	4,335	8,457	Commitments could be closed as costs were estimated.
P7 Family Fun Precinct						3,756,500	4,711,500	5,717,000	1,005,500	452,975	1,744,161	2,197,137	Change of scope of project to increase replacement of equipment. Council to seek additional funding
> Fencing	✓	✓	✓	✓	✓								
> Shade Structures	✓	✓	✓	✓									
> Skate Bowl	✓	✓											
> Fun Park	✓	✓											
P8 Markham Valley Rd Nature Strip	✓	✓	✓	✓				90,000	90,000	15,308	42,425	57,733	Carryover - finish mulch plus look at adding other trees
P9 Captain Cook Playground - W4Q	✓					50,000	50,000	50,000	0	0	0	0	No Change
P10 Selwyn Park Upgrade - W4Q	✓					30,000	30,000	30,000	0	0	0	0	No Change
P11 Transmission Street Dog Park - W4Q	✓					20,000	20,000	20,000	0	187	0	187	No Change
P12 Median, East and Miles St	✓	✓				200,000	200,000	200,000	0	140	11,145	11,286	Review again at second quarter
P13 Parks and Streetscapes upgrades	✓	N/A	✓			200,000	500,000	500,000	0	55,605	145,625	201,230	Revenue moved from W4Q - P24 - Lookout Upgrade - W4Q
P14 Miners Memorial	✓						30,000	30,000	0	112	0	112	No Change
P15 Centennial Square	✓	✓					100,000	100,000	0	0	0	0	No Change
P16 B/way Ck/Argylla/Telstra Hill Shared Pth	✓						200,000	200,000	0	297	0	297	No Change
P17 Sports Parade Feasibility	✓						40,000	40,000	0	0	0	0	Review again at 2nd Qtr
P18 Covered Public Basketball Court	✓	✓				150,000	300,000	300,000	0	1,523	0	1,523	Revenue included, not confirmed - Active Gameday
P19 Cemetery - Access to new area	✓	✓					50,000	50,000	0	1,138	3,171	4,309	No Change
P20 CBD Masterplan	✓	✓					100,000	100,000	0	799	0	799	No Change
P21 Sporting Upgrades - ALF QLD Funded	✓					150,000	50,000	150,000	100,000	0	0	0	Revenue from AFL QLD
P22 Splashez pool maintenance and investigation	✓						75,000	75,000	0	6,100	2,273	8,373	NIL
P23 Community Free Plants	✓						75,000	75,000	0	0	0	0	No Change
P24 Lookout Upgrade - W4Q	✓					150,000	350,000	150,000	-200,000	24,859	39,219	64,078	Reduced to only include plan and design
Total Parks & Reserves						5,375,249	8,176,500	9,723,539	1,547,039	840,492	3,013,611	3,854,103	
Environment & Regulatory - Waste Management GL 1000-4890-0012													
E1 WMF - Transfer Station - W4Q 2019-21	✓	✓	✓	✓		945,076		876,508	876,508	818,176	58,332	876,508	Carryover
E2 Materials Recovery Facility (MRF) - W4Q	✓	✓				4,000,000	4,000,000	4,000,000	0	45,110	50,695	95,806	Funding decreased with remainder of \$6,050,000 carried over to July 2023
> Materials Recovery System	✓	✓											
> Materials Recovery Facility Building	✓	✓											
E3 Ground Water Bores - Environ. Eval. WMF	✓	✓	✓	✓				24,000	24,000	16,229	7,395	23,624	Carryover project.
E4 Landfill Stormwater Diversion	✓	✓	✓	✓			220,000	0	-220,000	435	4,000	4,435	Defer until next year project has been estimated as \$420,000
E5 Transfer Station Roof Design	✓						60,000	60,000	0	850	0	850	No Change
E6 Liquid Waste Collection at Landfill	✓						50,000	50,000	0	0	0	0	No Change
E7 Energy Audit	✓						50,000	50,000	0	0	0	0	No Change
E8 Environment General	✓						100,000	300,000	200,000	0	0	0	Increase - Environmental Charge Projects moved from Operational Budget
Total Environment & Regulatory						4,945,076	4,480,000	5,360,508	880,508	880,800	120,422	1,001,223	

Project	Project Phase									Expenditure as at 6-10-2021			
	Planning	Design	Procurement	Delivery	Close-out	Externally Funded	Financial Year Budget 2021-2022	1st Qtr Budget Review	1st Qtr Budget Change	Actual Expenditure YTD	Committed Expenditure YTD	Total Expenditure YTD	
						\$	\$	\$		\$	\$	\$	
Community Facilities (Building & Other Structures) GL 1000-4890-0001													
F1 Library Master Plan	✓	✓	✓	✓				16,037	16,037	5,810	11,372	17,181	Carryover
F2 Road & Interpretive Signage	✓	✓						50,000	50,000	27,500	21,954	49,454	Carryover
F3 Upgrade Town Pool Facility Exterior Fencing	✓	✓	✓					25,000	25,000	23,250	0	23,250	Reactive Repair
F4 CCTV Implementation Program	✓	✓	✓	✓				5,551	5,551	5,551	2,200	7,751	Carryover
F5 Outback Self-guided itinerary walking trails for bird watchers and hikers	✓	✓	✓					66,000	66,000	53,044	12,864	65,908	Carryover
F6 Depot - Water and Sewer - Shade Structures	✓	N/A	✓					67,650	67,650	0	67,650	67,650	Carryover
F7 Buchanan Park Elect and remediation	✓						175,000	175,000	0	34,357	516	34,873	No Change
F8 Camooweal Hall Floor Refurbishment	✓	✓	✓			909,519	684,000	767,368	83,368	616,643	95,246	711,888	Carryover
F9 Camooweal Facilities Refurbishment/ Upgrades	✓	✓	✓					180,000	180,000	113,472	62,304	175,776	
F10 Portable Grandstand	✓	✓	✓					39,866	39,866	1,330	38,536	39,866	Carryover
F11 Buchanan Park Shed Construction (Poultry Pavilion) - LRCI	✓					590,000		590,000	590,000	0	0	0	Replaced 1000-8768, Buchanan Park LRCI, by splitting up projects
F12 Buchanan Park Ablution Facility - LRCI	✓					600,000		760,000	760,000	0	0	0	Replaced 1000-8768, Buchanan Park LRCI, by splitting up projects
F13 Civic Centre - Upgrade of Fire Services & Detection Devices	✓	✓	✓					25,000	25,000	0	9,141	9,141	Rectifying incomplete install & certification
F14 Civic Centre - Toilet Refurbishment	✓	✓	✓				50,000	130,000	80,000	417	0	417	Increase - Only one quote received. Budget moved from 1000-8766 - Civic Centre General
F15 Civic Centre General	✓						200,000	0	-200,000	0	0	0	\$80,000 has been reallocated to Civic Centre toilet refurbishment
F16 Building Security Card System	✓	✓	✓				90,000	140,000	50,000	717	0	717	Increase following recent tender
F17 General Building Works	✓						200,000	0	-200,000	0	1,150	1,150	This Job number is now made inactive and budget divided to New created Job numbers; committed to be journaled
F18 Workshop Upgrade	✓	N/A					200,000	200,000	0	1,346	0	1,346	No Change
F19 Wheel Wash System - depot							100,000	100,000	0	842	0	842	No Change
F20 Depot upgrade	✓						500,000	100,000	-400,000	2,533	0	2,533	Reduce scope, master plan and design. Upgrades to be staged in following years
F21 Camooweal Toilet Block							275,000	275,000	0	1,530	0	1,530	No Change. Looking at increasing scope to move the dump point to the rest area
F22 Buchanan Park LRCI						0	1,350,000	0	-1,350,000	2,040	6,397	8,436	Have split the projects into 1000-8211 and 1000-9276. Journal - Split wages between two and book geotech commitment to 1000-8211
F23 Library/Civic Precinct							150,000	75,000	-75,000	0	0	0	Decrease - Library further Detail design
F24 Civic Precinct Fire Upgrade	✓	✓					600,000	600,000	0	0	0	0	No Change
F25 Miles St Toilet Block							350,000	0	-350,000	0	0	0	This project has been cancelled
F26 Motorsports Facility							100,000	75,000	-25,000	0	0	0	Reduced scope
F27 Outback at Isa							350,000	175,000	-175,000	0	0	0	Reduced scope
F28 AMF Animal Housing Upgrades							100,000	175,000	75,000	1,640	0	1,640	Increased - reallocate budget 1000-8763
F29 AMF Under cover shade and sliding gate							75,000	0	-75,000	953	0	953	Journal actual to 1000-8762 and close
F30 Emergent Works							500,000	0	-500,000	0	0	0	Close contingency
F31 Depot- Wheel Wash System							0	0	0	0	46,900	46,900	Doubled up with 1000-8757 - journal committed to this numver and close close job cost
F32 RFDS Monument Drivers								1,237	1,237	1,237	0	1,237	Investigation of plane by RFDS. Waiting for outcome of briefing note
F33 Swimming Pontoon						30,000		78,000	78,000	0	0	0	Old Infrastructure Fishing Grant Closes 26 Sept
F34 Purchase house Camooweal								200,000	200,000	0	0	0	NEW - 2nd house for 2nd Council employee to be based in Camooweal
F35 26 Bougainville Refurbishment							0	60,000	60,000	3,706	0	3,706	New- budget reallocated from 1000-8755, General Building Works
F36 Abbattorir House Refurbishment							0	15,000	15,000	0	0	0	New- budget reallocated from 1000-8755, General Building Works
F37 Sexton House Refurbishment							0	40,000	40,000	29,867	3,850	33,717	New- budget reallocated from 1000-8755, General Building Works
F38 Camooweal House Refurbishment							0	50,000	50,000	74	0	74	New- budget reallocated from 1000-8755, General Building Works
F39 Spanish Club Refurbishment							0	80,000	80,000	0	0	0	New- Council resolution - \$35k budget coming from 1000-8755, General Building Works, Additional \$45k for budget review
F40 Camooweal Aerodrome Upgrades						150,000		300,000	300,000	0	0	0	Upgrades required to meet legislation, Revenue not received but estimated.
#62C-CivicCntrReplaceShadeSail	✓	✓	✓	✓	✓		0	640	640	640	0	640	Carryover, complete and close out
135 Miles Street- Old Harvey Norman Building	✓	✓	✓	✓	✓		0	1,890	1,890	1,890	2,838	4,728	Carryover, complete and close out - Council has purchased own temporary fencing.
Total Community Facilities						2,279,519	6,049,000	5,639,239	-409,761	930,388	382,916	1,313,304	

Project	Project Phase									Expenditure as at 6-10-2021			
	Planning	Design	Procurement	Delivery	Close-out	Externally Funded	Financial Year Budget 2021-2022	1st Qtr Budget Review	1st Qtr Budget Change	Actual Expenditure YTD	Committed Expenditure YTD	Total Expenditure YTD	
						\$	\$	\$		\$	\$	\$	
Corporate- Equipment - GL 1000-4891-002													
C1 Body Work Cameras	✓	✓	✓	✓				15,160	15,160	15,160	0	15,160	Carryover and complete
C2 Gas Monitoring Equipment	✓	N/A	✓					19,503	19,503	19,503	0	19,503	Carryover and complete
C3 New Computers	✓	✓	✓	✓				0	0	0	0	0	Purchased in previous year and carried back. Closed project
C4 Maintenance Management System - Water and Sewer							30,000	30,000	0	0	0	0	No change
C5 Branch Servers	✓	✓						6,341	6,341	6,341	0	6,341	Carryover and complete
C6 Payroll and HR system							150,000	0	-150,000	0	0	0	close and move budget to ERP
C7 Enterprise Resource Plan (IT)							500,000	650,000	150,000	30,896	0	30,896	budget from 1000-2065 merged
C8 Library RFID Implementation							46,000	46,000	0	0	0	0	No change
C9 Library Print Management System							10,000	26,000	16,000	0	0	0	Increase budget to include digital scanner from operational budget
C10 Splashez pool pumps								70,000	70,000	0	19,053	19,053	NEW - Reactive - replace 4 pumps
Total Corporate - Equipment						0	736,000	863,004	127,004	71,901	19,053	90,954	
Mobile Plant - GL 1000-4891-003													
MP1 Fleet		N/A					3,500,000	3,500,000	0	800,899	1,166,930	1,967,829	No change
Total Mobile Plant						0	3,500,000	3,500,000	0	800,899	1,166,930	1,967,829	
Total Major Projects						19,600,752	38,499,500	42,208,246	3,708,746	6,500,170	8,101,905	14,602,075	
Jobs C/F June 2021 still active - No Budget in FY21/22										18,709	94,077	112,785	
GRAND TOTAL MAJOR PROJECTS							38,499,500	42,208,246	3,708,746	6,518,879	8,195,982	14,714,861	

13 NOTICES OF MOTION

Nil

14 CONSIDERATION OF CONFIDENTIAL BUSINESS ITEMS**RECOMMENDATION**

THAT Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 254J of the Local Government Regulation 2012:

14.1 Audit and Risk Management Committee Meeting Minutes dated 06 September 2021 -Unconfirmed

This matter is considered to be confidential under Section 275 - h of the Local Government Regulation, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

14.2 October - Quarterly DWQMP Audit Report Update

This matter is considered to be confidential under Section 254J - h of the Local Government Regulation, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

14.3 September 2021 Quarter Budget Review for June 2022

This matter is considered to be confidential under Section 254J - c of the Local Government Regulation, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with the local government's budget.
